

2004 Full-Year Results Briefing

21 February 2005

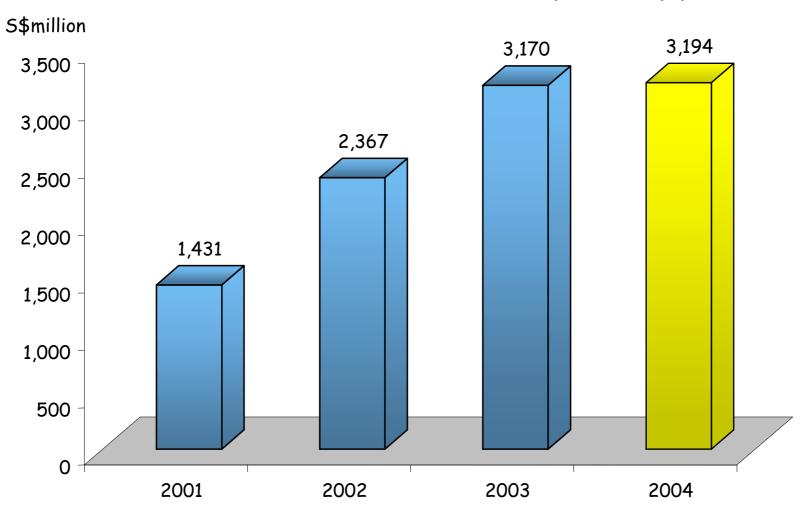




FY04 Performance Review

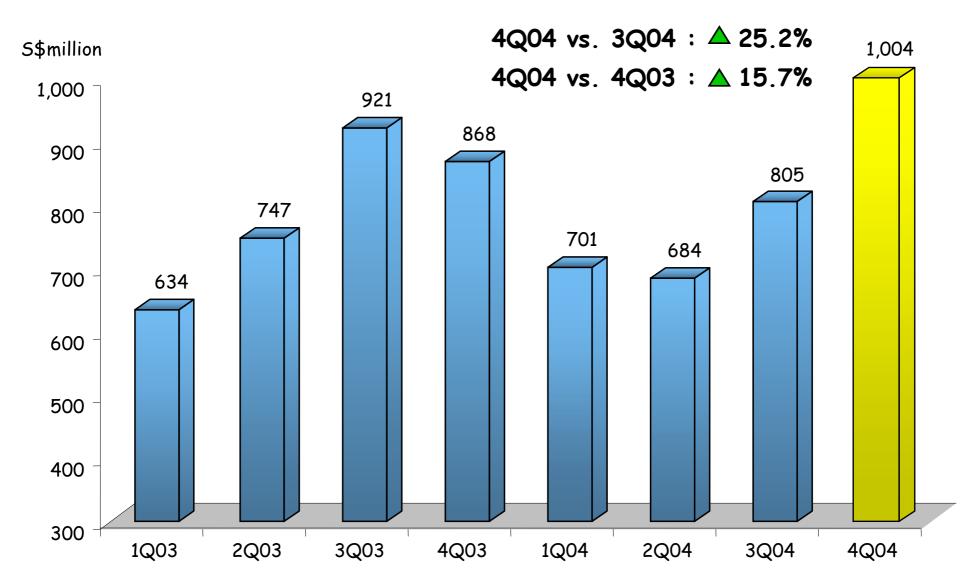






Revenue by Quarter





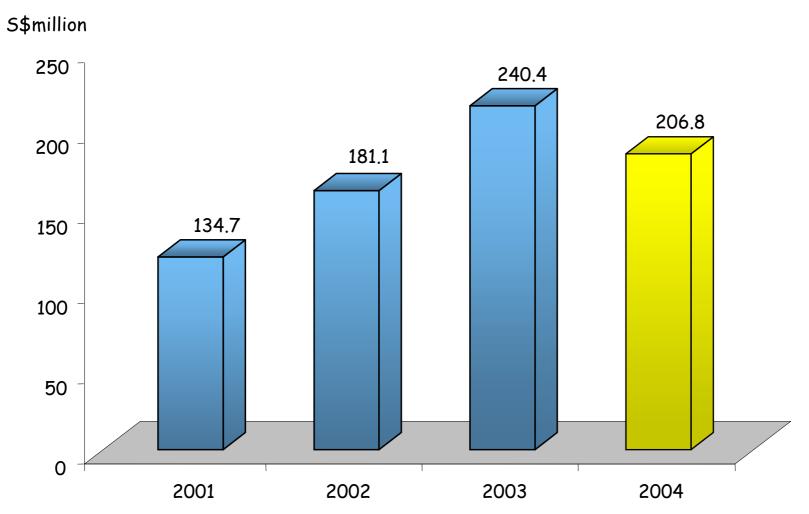
FY04 Revenue Analysis



- > Flat revenue year-on-year
 - record 4Q revenue of S\$1b; better than 3Q04
 - contribution from 1H04: 43%
 - contribution from 2H04: 57%
- More balanced contribution from various product segments
 - strong growth in networking & communications: from 8% to 19%
 - healthy growth from test & measurement / automotive / medical / others : from 9% to 13%
 - printing & imaging, and computer peripherals & data storage : approximately 1/3 of total revenue each







FY04 Profit After Tax Analysis



- Larger proportion of high-volume business => lower margin
- Expenses incurred in preparation for new business introduction / new business transfer not recovered in time due to customer delays
- > 5\$9m impact from weaker US\$ against S\$
- S\$6.4m specific provision for doubtful debt and inventory obsolescence
- > Higher effective tax rate from 1.5% to 2.8%



Operations Review

Operations Highlights



- Expansion of customer base
 - >10% increase in number of customers
 - includes a number of European and Japanese customers engaged in both high-volume and high-mix business
- > Strengthening of clusters
 - increase in higher value-added activities in Singapore
 - greater customer interest in China; higher business volume from existing customers
 - expansion of value chain activities in S. California
 - expansion of fulfillment and R&D activities in Europe
 - strengthening of high-mix (both high-volume and low-volume) business capabilities in Malaysia

Operations Highlights (cont'd...)

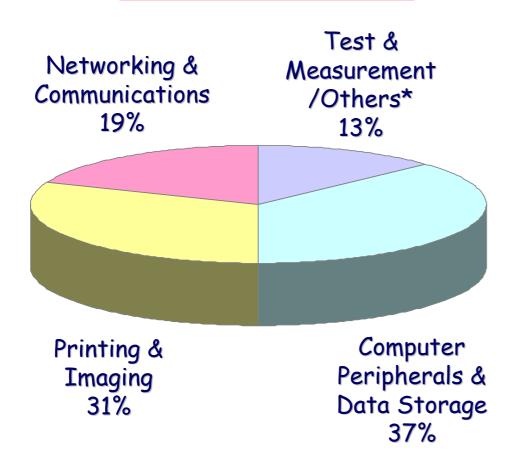


- > IT Infrastructure improvement
- Overall improvement in operation excellence
- Strengthening of customer relationships

FY04 Breakdown by Product Segments







FY03 (Total: 5\$3.17b)

Computer Peripheral & Data Storage	:	41%
Printing & Imaging	:	42%
Networking & Communications	;	8%
Others*	:	9%

^{*}includes medical & automotive products

Product Segment Analysis



- Networking & Communications
 - 128% surge in revenue due to addition of new customers, and new volume business
- Test & Measurement / Automotive / Medical / Others
 - 43% growth due to:
 - increase in higher value-added activities in relation to instrumentation products
 - healthy growth momentum in demand for automotive products
 - addition of new customer in medical product segment

Product Segment Analysis (cont'd...)



- Printing & Imaging (P&I)
 - 17% decline
 - overall decrease in NPI activity for higher-end P&I products, and lower demand for those in high volume category
- Computer Peripherals & Data Storage
 - 17% decline
 - stable demand for low volume, high mix products, but weaker end-market demand for higher volume products

Summary of Other Ratios



	<u>FY04</u>	FY03	Change
> EPS (fully diluted)	77.3 cts	93.0 cts	(17%)
> Net Assets per Share	\$ 5.96	\$ 5.22	14%
> Shareholders' Equity	\$ 1,570 m	\$ 1,341 m	17%
> Cash & Equivalents	\$ 602 m	\$ 770 m	(22%)
> Long-Term Investments*	\$ 292 m	\$ 47 m	521%
> Capital Expenditure	\$ 53 m	\$ 36 m	47%

^{*} long-term investments includes approximately S\$220m of fixed income instruments.



S\$0.25 Final + S\$0.25 Bonus

(Tax - exempt)



2005 Outlook

Outlook - General



- Outsourcing trend: towards end-to-end solutions, highmix business, larger portfolio of products
- > Customers holding low channel inventory
- Strong Euro driving greater outsourcing interest from Europe
- > Attractiveness of Southeast Asia viz-a-viz China
 - rising cost of operation in China
 - potential revaluation of renminbi
 - political / economic climate

Outlook - Venture (by Market Segment)



- > Strong growth in customer base and new product introductions for networking & communications segment
 - contribution from new customers / new products introduced towards end-04 expected to continue into 2005
- > Test & measurement and automotive products expected to enjoy sustained demand
 - steady increase in market share
 - good progress expected for medical product segment
- Many NPIs expected for computer peripherals & data storage, and printing & imaging product segments
 - impact dependent on end market demand

Outlook - Venture



- > Participating in larger portions of customers' value chain with
 - building up resources to do this
- > Strengthening partnerships with customers
 - closer partnership with customers / prospective customers as differentiating factor
 - more resources distributed throughout the world to achieve this
- > Greater collaboration with customers
 - co-development activities
 - co-investment
- Minimizing US currency exposure

Outlook - Venture



- Scale of operation has reach a new stage
- Infrastructure, organization, execution, technological expertise well in place
- Well-positioned to take advantage of any acquisition or market expansion opportunities



End of Presentation

