



Annual General Meeting

24 April 2026

FY2025 performance

Revenue

S\$2,534.5 million

-7.4% YoY

Earnings per share

78.7 Singapore cents

-6.8% YoY

Net margin

9.0%

Net profit S\$227.0 million

In 2025, Venture demonstrated the resilience of our business model, recording revenue of S\$2.5 billion and a net profit of S\$227 million despite a year marked by unprecedented tariff volatility.

In the Lifestyle Consumer technology domain, our R&D and design contribution helped improve the reliability and longevity of a customer's key product, which led to lower product replacements and lower volumes.

In our other technology domains, we have made progress throughout 2025, with successful initiatives and business wins.

Through disciplined execution of our strategy, we maintained a strong net profit margin of 9.0%.

Robust cash flow, strong balance sheet

Net cash generated from operating activities

S\$251.5 million
for FY2025

Venture continued to generate positive operating cash flow through the strength and resilience of our business model.

Working capital position as at 31 Dec 2025

Improved by
S\$79.7 million

We drove an improvement in working capital position from 31 December 2024 to 31 December 2025, through proactive management in optimising trade receivables and payables.

Net cash position as at 31 Dec 2025

S\$1.28 billion

We maintained a strong net cash position as at 31 December 2025, even after the payment of the interim and special dividends on 12 September 2025, as well as share buybacks during the year.

Improvement in working capital position

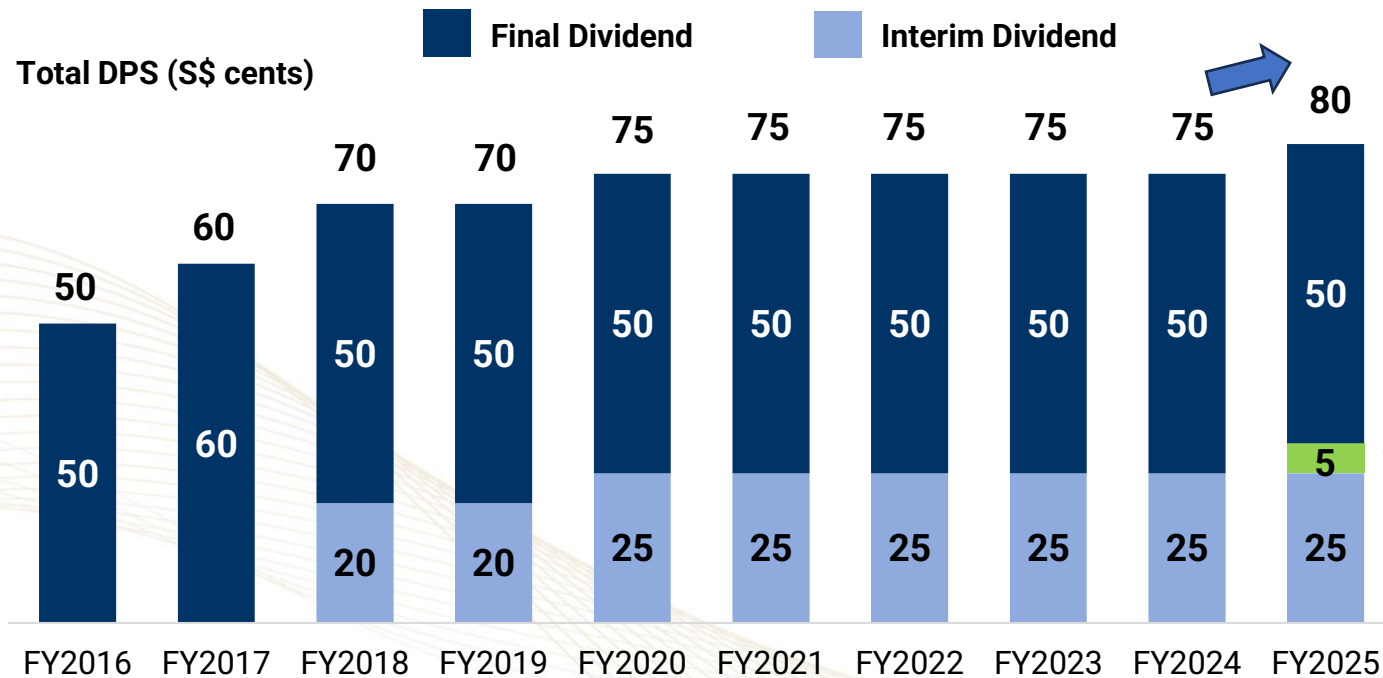
Through proactive efforts optimising trade receivables and payables, the working capital position improved by S\$79.7 million from 31 December 2024 to 31 December 2025.

S\$m	31 Dec 2025	31 Dec 2024	Change
Inventories	695.8	686.4	(9.4)
Trade receivables	608.8	667.6	58.8
Trade payables	(473.8)	(443.5)	30.3
AR – AP	135.0	224.1	89.1
Working capital	830.8	910.5	79.7

Note: Numbers may not add up due to rounding.

Strong dividend track record

- Proposed final dividend of **50 cents per share** for FY2025.
- With the special dividend of **5 cents per share** for 1H 2025, total dividend stands at **80 cents per share** for FY2025.



Final Dividend Book Closure Date: 6 May 2026

Payment Date: 19 May 2026

Dividend per share has grown **>100 times** since listing.

1992

0.75 cent

>100X
→

2025

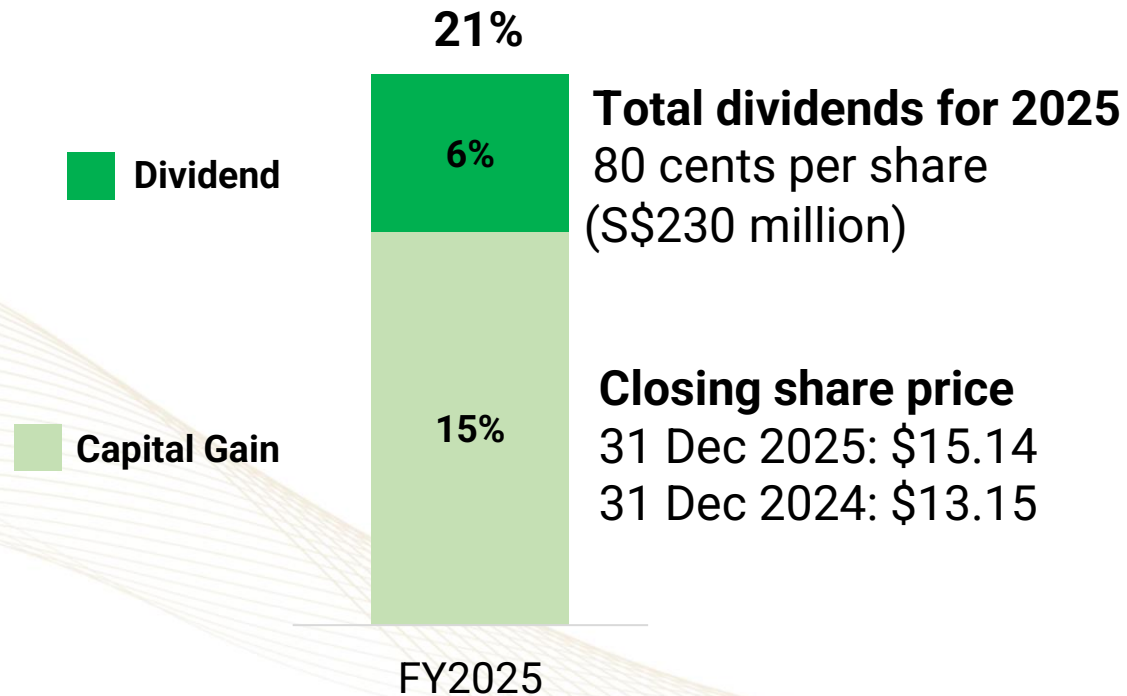
80 cents

Cumulatively, Venture has paid S\$3.8 billion in dividends since listing.

Special dividend of 5 cents paid out for 1H25

Enhancing total shareholder return

Strong Total Shareholder Return for FY2025 (1 Jan 2025 to 31 Dec 2025)



Shareholder Returns Further Enhanced by Active Share Buyback Programme

S\$18 million of shares repurchased and cancelled in 2025

- Cumulatively, 30% of 10 Million Share Buyback Programme executed as of 31 Dec 2025

Outlook

In 4Q 2025, Venture captured opportunities across our diverse technology domains.

Heading into 2026, Venture is executing on several pathways to accelerate our growth momentum and we are seeing positive traction with our customers:

- In the Networking & Communications, Test & Measurement Instrumentation and Semiconductor Related Equipment technology domains, demand is underpinned by strong growth in hyperscale data-centers.
- In the Lifestyle Consumer domain, Venture is deepening our collaboration with a key customer through co-developing next generation products and technologies.
- In the Life Science domain, we continue to strengthen our role as a trusted partner for technology development, high-value design and advanced manufacturing with several leading life science companies.
- Amid a challenging geopolitical environment, customers increasingly rely on their trust and confidence in Venture's strong support.

For long-term sustainable growth, Venture continues to strengthen our technologies and capabilities in strategic areas, and is forging more partnerships to drive greater impact going forward.



Thank you

Disclaimer

This presentation may contain certain forward-looking statements including, but not limited to, statements as to future operating results and plans. These statements are based on our assumptions and estimates and are subject to known and unknown risks and uncertainties and other factors which may cause the actual results, performance or achievements of the Venture Group to differ materially from any future results, performance or achievements expressed or implied by those projected in the forward-looking statements. Consequently, readers are cautioned not to place undue reliance on any forward-looking statements.