Business Update for 3Q 2025

13 November 2025

3Q 2025 performance

Revenue

S$627.2 million

-2.8% QoQ

Earnings per share

19.2 Singapore cents

-3.0% QoQ

Net margin

8.9%

Net profit S$55.6 million

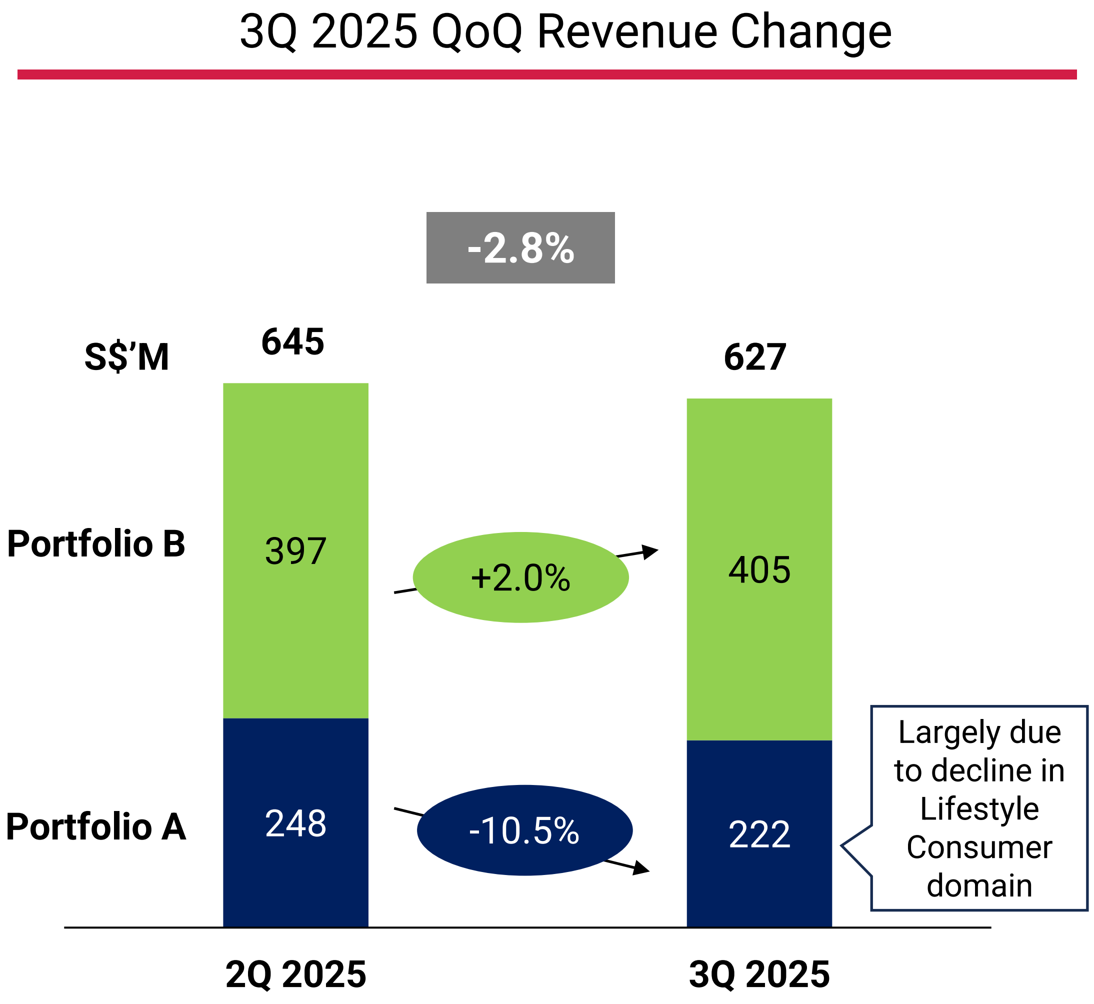
Group revenue reflects expected softness in the Lifestyle Consumer technology domain.

Our strategic initiatives in the other technology domains have delivered results, with NPIs and new wins in the Test & Measurement Instrumentation and Semiconductor Related Equipment technology domains.

On a constant currency basis, revenue would have been relatively flat at -0.6% QoQ.

The Group continues to deliver a strong net profit margin of 8.9% through our focus on high value-add solutions.

Revenue performance by portfolios



Portfolio B

- Revenue rose QoQ, mainly driven by new wins from customers in Test & Measurement Instrumentation and Semiconductor Related Equipment technology domains.

Portfolio A

- Our R&D and design contribution helped improve the reliability and longevity of a Lifestyle Consumer customer's key product, which led to lower product replacements and lower volumes.

- The Life Science technology domain recorded sequential improvement.

Business highlights

Gaining traction in Hyperscale Data Centers

Ramping up delivery of network connectivity solutions in 2026 under the Networking & Communications domain

Expanding our market share

- Test & Measurement Instrumentation
- Building Automation & Security
- Semiconductor Related Equipment

Secured new wins for leading-edge products and equipment through high-quality execution

Innovating in key domains

- Life Science

Collaborated on the design and manufacture of advanced instruments

- Lifestyle Consumer

Developing next generation products

Optimising global supply chain for our customers

Helping customers optimise their global supply chain network by leveraging Venture’s connected global centers of excellence

Robust cash flow, strong balance sheet

Net cash generated from operating activities

S$189.6 million
for 9M 2025

Venture continued to generate positive operating cash flow through the strength and resilience of our business model.

Working capital position
as at 30 Sep 2025

Improved by
S$94.8 million

We drove an improvement in working capital position from 31 December 2024 to 30 September 2025, through proactive management in optimising trade receivables and payables.

Net cash position
as at 30 Sep 2025

In excess of
S$1 billion

Strong net cash position in excess of S$1 billion as at 30 September 2025, after the payment of the interim and special dividend on 12 September 2025, as well as share buybacks during the year.

Outlook

Venture continues to secure business wins underpinned by our differentiated R&D, design, and manufacturing capabilities. We are:

- Ramping up activities for Hyperscale Data Centers, including network connectivity solutions.
- Making good progress in rolling out NPIs for advanced instruments in the Life Science domain.
- Capturing new wins and increasing market share in complex Test & Measurement Instrumentation devices.
- Securing new businesses in Building Automation & Security by leveraging Venture’s connected global centers of excellence.
- Achieving steady progress in the Semiconductor Related Equipment domain through strengthening our partnership with key customers.

Venture’s efforts in driving such opportunities and growing partnerships will lay the foundation for sustainable growth.

Thank you

Disclaimer

This presentation may contain certain forward-looking statements including, but not limited to, statements as to future operating results and plans. These statements are based on our assumptions and estimates and are subject to known and unknown risks and uncertainties and other factors which may cause the actual results, performance or achievements of the Venture Group to differ materially from any future results, performance or achievements expressed or implied by those projected in the forward-looking statements. Consequently, readers are cautioned not to place undue reliance on any forward-looking statements.