



VENTURE CORPORATION LIMITED
COMPANY REGISTRATION NO: 198402886H

5006 Ang Mo Kio Avenue 5 #05-01/12
TECHplace II Singapore 569873

VENTURE CORPORATION LIMITED ANNUAL REPORT 2006



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MISSION



We aim to be the best and most reliable electronics services provider and strategic global partner for successful global companies, providing a fully integrated range of electronics manufacturing services (EMS), original design manufacturing (ODM) and e-fulfillment services (EFS).

S P R E A D I N G O U R W I N G S

TO EXPLORE AND EXPAND INTO NEW TERRITORIES AND HORIZONS

At Venture, this has led us to expand our horizons to new technology, new product offerings in new product segments and new customers. With an enlarged and more diversified product portfolio, we have recently regrouped our core businesses into three strategic business divisions: Electronics Services Provider (ESP), Component Technology and Product Technology.

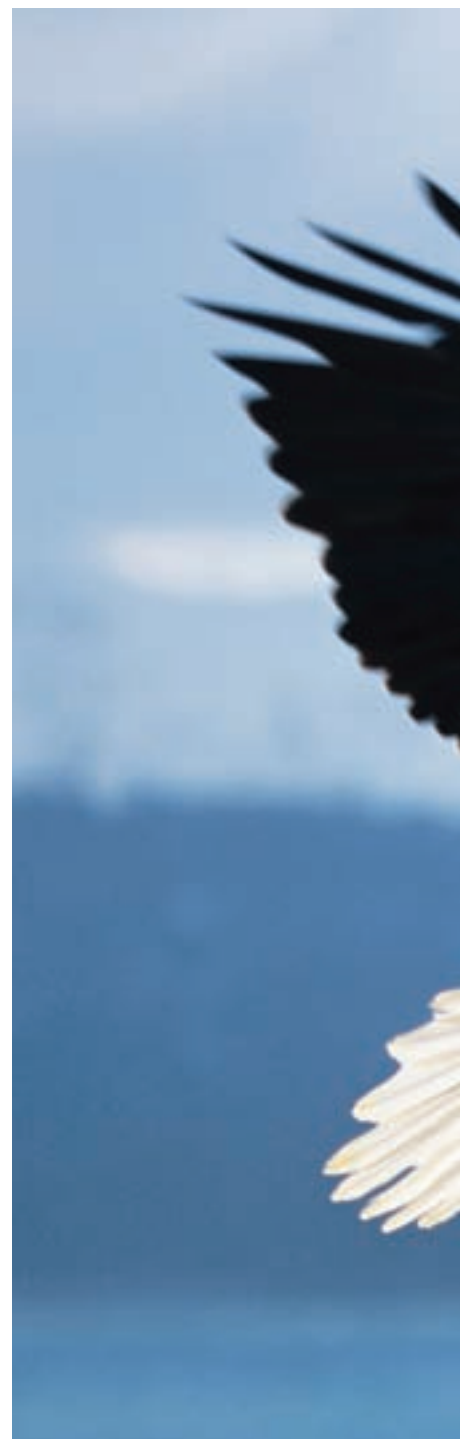
The ESP Business, the mainstay of the Group's operations will, in keeping with Venture's position as the world's leading Electronics Services Provider, strive to spread its wings up the value chain. The increasingly complex and more challenging business terrain and operating landscape for the electronics industry have made it even more imperative for us to stay competitive and ahead of new industry developments. We can only do so through increasing the value of our product and service offerings.

In order to rise above and beyond competition, we proactively engage and develop our proprietary knowledge and skill sets to expand our range of product and service offerings. We would also leverage our strong brand value, our intimate understanding of our customers' needs to help us expand into new product territories.

In line with this progressive mindset, the Component Technology Business seeks to explore new precision components and process technologies to enhance our competitiveness and realise greater economies of scale. It will continue to offer a holistic and comprehensive range of products and solutions for plastic-related parts and devices. The strategy includes expanding its horizon to include one-stop manufacturing-to-fulfillment turnkey services by providing integrated product design, tooling prototype, high-volume manufacturing and assembly as well as fulfillment services to a diverse customer base that include consumables, medical and packaging.

The Product Technology Business is known for its customised end-to-end solutions. From design to proto-typing to manufacturing, its high-value added services and high intellectual property content are poised to break new ground with its focus on knowledge-based and innovation-intensive activities. Besides benefiting our customers with our ability to create innovative, high technology-content solutions for the Wireless Sensor Network, Retail Store Solutions including Point of Sales (POS) and Specialty Printing and Imaging, the Product Technology Business provides an excellent platform to showcase the boundless creativity of our people. At Venture, we aspire to deliver the finest solutions to our valued customers.

The three business divisions will enable Venture to spread its wings to expand beyond its current product and service offerings.





BUILDING OUR STRENGTHS

IN PEOPLE AND TECHNOLOGY

Venture has always placed great emphasis on building a world-class team that is driven by ingenuity and innovation. Our desire to create new and cutting-edge products and services is borne by our drive to be at the forefront of technology and to be constantly in touch with what is happening on the ground.

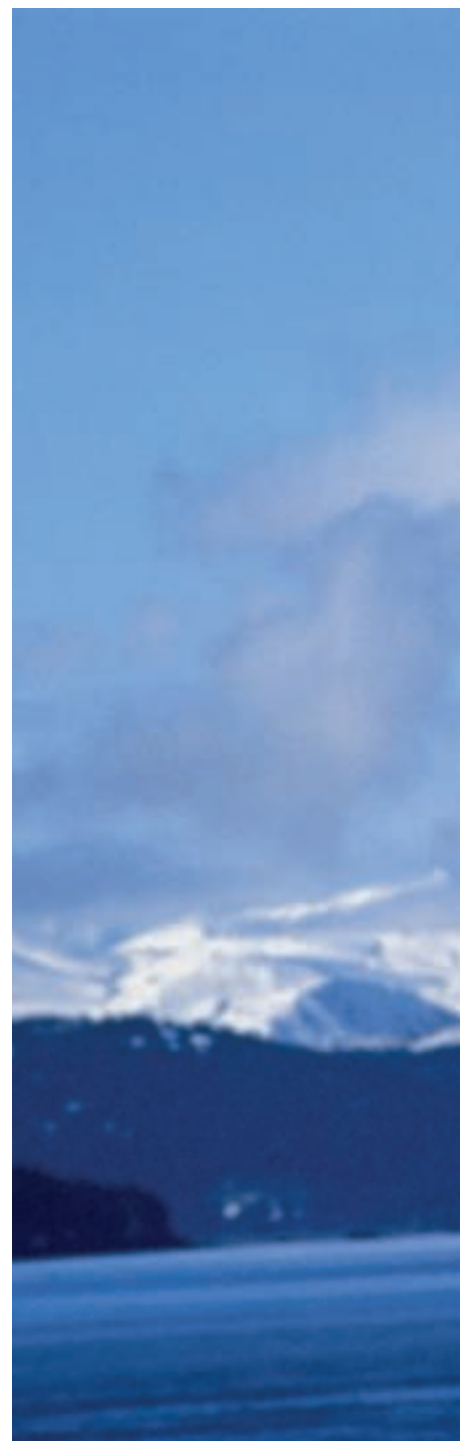
To achieve this, we are continually investing in Research and Development (R&D). We believe, R&D is the catalyst for future sustainable growth and provides the defining difference in an ever-evolving marketplace. Our R&D efforts go beyond machines and equipment to include our global human capital. People are our most valuable asset and we continuously seek to strengthen our human and talent capital and their knowledge bank to create business excellence and competitive advantage for the Venture Group.

We are constantly building on our strength in R&D. The depth and breadth of our technological capabilities have also been boosted by our acquisition of complementary and synergistic businesses. The acquisition of GES International Limited in 2006 was a step in this direction, following our acquisition of a stake in Scinetic Engineering Pte Ltd a year earlier. These acquisitions added to the Group's overall competency and will support the growing demand from customers for turnkey design and manufacturing services in areas such as POS products and data capture terminals/kiosks in the Retail Store Solution business.

Our fully integrated design and manufacturing solutions serve to shorten a product's development life cycle thereby helping our customers reduce development costs and retain their edge in their respective markets through timely product launches and upgrades.

The combined skill sets and know-how of Venture coupled with our breadth of offerings have strengthened the Group's dominance in the original design and manufacture arena.

Building on and strengthening our core competencies in people and technology, we have set in place the building blocks for Venture's future growth.





SEIZING NEW OPPORTUNITIES

TO EXTEND REACH AND COVERAGE

The rise of India and China - emerging economic powerhouses - has prompted more companies to seek new and different business models in the Asia-Pacific region to tap into new opportunities and to explore business forms and alliances that offer the greatest value and synergy in an increasingly borderless business environment.

We are well placed to tap this next phase of global growth. Our four clusters of excellence in South-east Asia, North Asia, Europe and the USA were set up precisely to tap the world market. These global centres are strategically located within close proximity to our key customers' operations to facilitate tighter co-operation and regular dialogue.

Leveraging on the spring board of our strength as one of the world's leading ESP, we have expanded our offerings to include newer, more exciting and more complex high-mix test and instrumentation, enterprise storage and network infrastructure products and services. The leap into these new areas has catapulted Venture to new frontiers and territories alongside a more diverse customer profile.

It is part of our larger strategy to strengthen our business relationships to cover the entire value chain - from design, conceptualisation and prototyping to eventual production, testing and order fulfillment. To this end, we have invested in the capabilities and resources to provide end-to-end value chain solutions to meet the requirements of our customers at all levels.

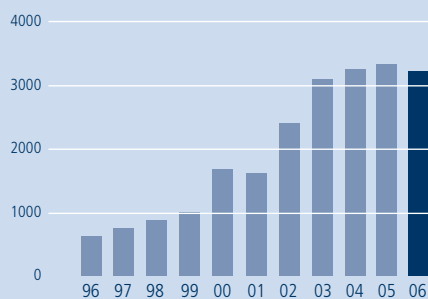
With this, the Group is poised to break new grounds, scale new heights, advance Venture's business and position - taking the Group into the next exciting phase of growth.



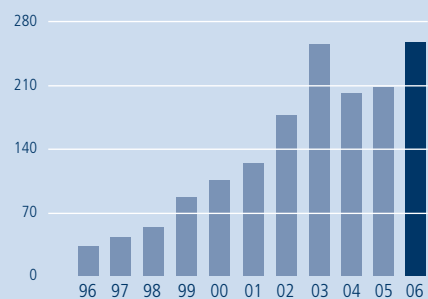


FINANCIAL HIGHLIGHTS

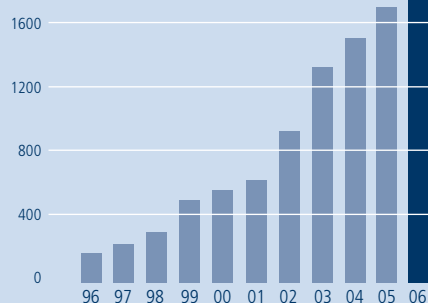
Revenue (\$million)



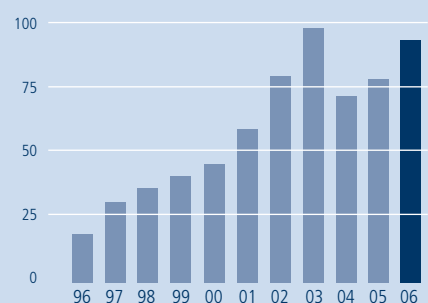
Profit after tax (\$million)



Shareholders' Equity (\$million)



EPS (Cents)



Consolidated Financial Performance (\$million)

| | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 |
|--------------------------|-------|-------|-------|-------|---------|---------|---------|---------|---------|---------|----------------|
| Revenue | 649.1 | 708.0 | 730.7 | 951.0 | 1,456.4 | 1,430.9 | 2,366.3 | 3,170.0 | 3,193.4 | 3,238.0 | 3,124.8 |
| Profit before tax | 45.8 | 58.3 | 74.9 | 91.3 | 115.9 | 143.7 | 194.2 | 250.1 | 194.6 | 207.1 | 252.6 |
| Profit after tax | 36.2 | 47.7 | 63.2 | 82.9 | 105.1 | 134.7 | 181.1 | 240.4 | 189.3 | 201.7 | 240.9 |
| Total assets | 306.4 | 398.0 | 475.2 | 602.9 | 759.2 | 886.0 | 1,427.1 | 1,809.3 | 2,025.0 | 2,172.2 | 3,009.9 |
| Total liabilities | 134.0 | 175.1 | 178.9 | 187.9 | 224.3 | 220.6 | 484.1 | 468.2 | 452.5 | 501.4 | 1,242.2 |
| Shareholders' equity | 172.4 | 222.9 | 296.3 | 415.0 | 534.9 | 665.4 | 943.0 | 1,341.1 | 1,570.3 | 1,663.2 | 1,759.0 |
| Profitability Indicators | | | | | | | | | | | |
| PBT margin (%) | 7.1 | 8.2 | 10.3 | 9.6 | 8.0 | 10.0 | 8.2 | 7.9 | 6.1 | 6.4 | 8.1 |
| PAT margin (%) | 5.6 | 6.7 | 8.6 | 8.7 | 7.2 | 9.4 | 7.7 | 7.6 | 5.9 | 6.2 | 7.7 |
| EPS (cents) | 22.9 | 26.0 | 32.5 | 38.3 | 45.7 | 58.3 | 77.1 | 96.3 | 72.2 | 75.1 | 88.2 |



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RISING ABOVE AND BEYOND

YEAR IN REVIEW



"We continue to explore and expand into new territories and horizons to create extraordinary values."

- SPREADING OUR WINGS



10

VENTURE CORPORATION LIMITED



2006 was one of the best years in profit generation in the Group's history. The key initiatives that we have put in place earlier are yielding results.

The Group registered stronger operating margins over four linear quarters in 2006 and recorded the most significant margin improvement in the fourth quarter. The profitability improvement is underpinned by sustained operational excellence and better returns from our cash and non-cash investments.

Whilst the operating environment within the electronics industry remained competitive in 2006, we nevertheless managed to rise above and beyond our challenges to emerge stronger and fitter.

Notwithstanding the deterioration of the USD against the SGD, the Group reported a 19% increase in net profit attributable to shareholders of \$239m or EPS of 88.1 cents compared with a net profit of \$201m or EPS of 74.5 cents a year ago. This was achieved despite an increase in provision for corporate tax. Annual revenue is \$3.1b, a slight decline from \$3.2b achieved in 2005. However, in USD terms, the Group reported a slight increase in revenue.

The acquisition of GES International Limited (GES) was completed on 29 November 2006. GES contributed one month to the Group's revenue and profit for the month of December 2006. However GES' contribution in 2006 was offset by one month amortisation of its intangible assets, plus a non-recurring charge for the realisation of re-valued GES finished goods inventory and a deferred tax liability write-back in accordance with FRS 103 - Business Combinations.

Our achievements in 2006 were topped with the Group being awarded the "Best Domestic M&A Deal 2006" and "Best Singapore Deal 2006" by FinanceAsia for its acquisition of GES International Limited.

DIVIDEND

The Board is pleased to propose a final dividend of 25 Singapore cents per share and a bonus dividend of 25 Singapore cents per share on a tax exempt basis for the financial year ended 2006.

OPERATION REVIEW

The overall performance of our various business units is in line with our expectations.

Our four clusters of excellence in South-east Asia, North Asia, Europe and the USA continue to deliver results. This has enabled us to offer the best time to market/cost proposition to best suit our customers' needs.

As planned, we have forged enduring relationships with many of our customers. We remain committed to enhancing our customer relationships and strengthening customer care through sustained operational excellence using TQRDCE (technology, quality, responsiveness, delivery, cost and environment) metrics.

Moving up the value chain is a vital initiative of our business strategy. Today, as part of our Total Customer Satisfaction strategy, we are able to offer our customers concept design through to manufacturing and fulfillment services, complete with flexibility and scalability. This is a key differentiator in us.

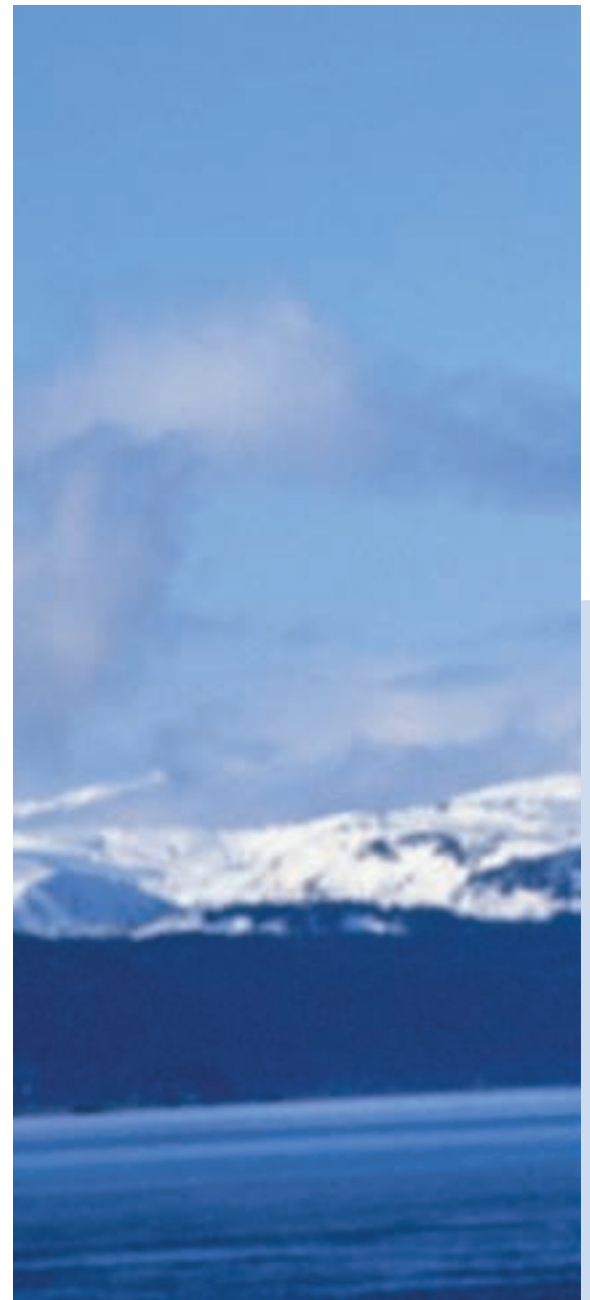
Together with our customers, we continue to be in the forefront of the printing and imaging technology and development. Through our active participation in the engineering and design activities of our customers to produce innovative and cutting-edge design solutions, we were instrumental in the achievement of one of our customers who was presented with the Singapore President's "Design of the Year" award (printer category).

On the medical business front, we continue to rise above and beyond the needs of our customers. We have attained ISO 13485 certification for most of our manufacturing sites. In addition to the attainment of ISO 13485 certification, our Penang facility was registered with the US FDA (Federal and Drug Administration) as manufacturer of medical devices in June 2006, making us one of the very few Electronic Service Providers (ESPs) to have achieved such status.

During the year, we also received ISO 13485:2003 certification for Design and Development of Electronic products for Medical Devices. We are now ahead of our competitors in this aspect.

We continue to build upon our core competencies acquired through the years as well as charting new frontiers. In the Printing and Imaging technology segment, we are considered a leader in many areas. By leveraging our core competencies and leadership position, we have expanded into other industry segments like Advance Storage Systems, Medical Devices and Systems and Retail Store Solutions.

Our strong capability in high precision mechanical parts, firmware and ASICs design enables us to expand our services beyond inkjet printers. For instance, we have been selected by a major customer to be their exclusive partner for all their thermal range of bar code and receipt printers. We have also been selected to be the development partner for various industrial and enterprise printing systems by leading companies of the world.



“Our people remain a core business strength. We continue to devote resources to harness and enhance our human capital, enabling our employees to realise their full potential.”

- BUILDING OUR STRENGTHS

Our cutting-edge technology has also landed us customers in other industry segments, like test and measurement including in-circuit tester and industrial X-ray machine. We have also expanded our expertise in electro-mechanical design capability into storage products by using this knowledge to develop an archival storage device for a customer. For the storage sector, we are currently engaged in test development and product engineering in the enterprise tape and disk-based storage arrays. Future projects and businesses being pursued includes design and manufacture of complete storage blades, raid controllers and SAN switches.

Last but not least, we remain focused on employee needs and cares. We have put in place programmes to help employees improve their skill sets as well as to foster their sense of belonging to the Venture Group. We believe our employees are key to the execution of our TQRDCE programme.

Focusing on Original Design and Manufacturing (ODM) activities through enhancing technical capabilities, the Group continues to invest in technologies to help strengthen its ODM capabilities. Such initiatives are expected to provide the basis for recurring manufacturing income and overall margin stability going forward.

We remain committed to growing our electro-mechanical design competency in support of our key customers' needs in printing and imaging technology. We have been successful in helping our customers develop solutions in multi-function devices with advance paper and document handling systems. Our revolutionary large format with multiple primary inks printing technology is a breakthrough in image quality at high speed and large print out. We have also developed solutions in unattended and remote management kiosk printing systems that emphasis extremely high duty cycle, serviceability and system integration.

In the field of mobile computing technology, we are the strategic partner to mobile computing customers. We have built competencies in developing computing devices with robust structural enclosure that meet military standard and is able to operate in extreme condition such as sub-zero temperature as well as offer extended battery management solutions.

We also advanced ourselves in wide area network receiver design in support of signal quality measurement. We are exploring new window applications in new industrial segments involving low-powered mesh networking solutions for tagging, location/position and voice communication. In this area, we have made good traction in ODM for Wireless Mine Locator products due to be launched in the near future.

The acquisition of GES International Limited together with our stake in Scinetic Engineering Pte Ltd will accelerate the Group's foothold in the RSS segment and help the Group gain a strong market share in POS system, making the Group a leading ODM for RSS products.



“We will continue to identify and tap market opportunities, strengthen business partnership and develop new alliances to build strategic growth.”

- SEIZING NEW OPPORTUNITIES

Through the acquisitions, the Group's design capability has been significantly strengthened. The integration of strong data multiplexing/management capabilities with Venture's strong electro-mechanical design capabilities offer exciting prospects for the Group. This will widen the Group's concept design capabilities and product offerings to beyond POS and printing and imaging. The Group is now able to consolidate its know-how in Radio Frequency (RF) and wireless LAN technology to offer more innovative products.

In the medical sector, we are currently working with a number of medical supply companies in the development of Personal Diagnostic Devices and Hospital Diagnostic Devices. We are also working with a potential investor on advanced molecular diagnostic devices.

Through the acquisition of GES, we also gained an Electro Magnetic and Electro Static Discharge chamber in Shanghai, China, to help enhance our design and testing capability. This will help shorten the design to market cycle and help enhance our customers' competitive edge.

OUTLOOK

The several key initiatives we have put in place earlier will continue to contribute to the Group's future growth. These initiatives include achieving sustained operational excellence, excelling in high-mix businesses, strengthening of engineering and design capabilities, widening participation in providing innovative and end-to-end solutions and moving up the value chain.

The trend for increase in demand for holistic and total value chain management continues. We need to continue to provide our customers with new and innovative solutions to grow their business and strengthen their competitiveness.

The rise of China and India as economic forces will open new opportunities for co-investment and collaborative activities with OEM customers.

To address these competitive forces and new opportunities, we have repositioned our business into three core business divisions: Electronic Services Provider, Component Technology, and Product Technology. Each core division will focus on its key strengths to provide the best solutions in its field to our customers.

The key strategies for the Electronic Services Provider business have been well mapped out. In the current financial year, the Group sees opportunities for continuous growth and expansion in this business segment.

The Component Technology business will enhance its competitive edge in the plastics related business by focusing on product design, tooling and turnkey manufacturing. It aims to expand beyond plastics by exploring new components and process technologies to become a strategic supply chain partner in meeting the needs of existing as well as potential customers.



The Group has high expectations for the Product Technology business which has been engaging in knowledge-based and innovation-intensive activities. Offering customised design from concept to prototyping to manufacturing, this division offers products in niche markets to world leaders in their respective markets. The division intends to expand its offerings in this area beyond Wireless Sensor Network, specialty printing and imaging and Retail Store Solutions. The focused areas of this division hold high potential for growing Intellectual Property rights and to add profits to the Group.

We are committed to invest further in new technologies, infrastructure and our people to retain our competitive edge. Whilst the challenges of the world economy remain, we believe that by staying prepared and constantly pushing for excellence, we will remain a partner of choice for our customers and continue to create extraordinary values for all stakeholders. As such, we think 2007 offers an exciting outlook for the Group.

APPRECIATION

On behalf of the Board, I would like to thank all our customers, partners, suppliers and shareholders for their continuous and unstinting support.

I would also like to thank my fellow Board members for their invaluable guidance over the past year. Their expertise, wisdom and support have been a great source of benefits to Venture.

Last but not least, I would like to commend our management and staff for their dedication and commitment to Venture. Indeed, it is team spirit and your enthusiastic efforts that has enabled the Group to achieve its visions and goals. To each and every employee of the Venture family, I extend my heartfelt appreciation and thanks for your contributions.

I would also like to take this opportunity to extend a warm welcome to all employees from GES International Limited.

We continue to face challenges in the years ahead as we move up the value chain, I hope you will join us in this exciting journey to Rise Above and Beyond EMS.

Wong Ngit Liong
Chairman & CEO



BOARD OF DIRECTORS



WONG NGIT LIONG

Chairman & CEO

Mr Wong Ngit Liong is the Chairman & CEO of the Venture Group of Companies. He is a member of the Remuneration Committee and the Nominating Committee.

Mr Wong serves on the Board of various companies including DBS Group Holdings Ltd, DBS Banks Ltd and Royal Philips Electronics. He is also the Chairman of the National University of Singapore Board of Trustees and a Member of the Research, Innovation and Enterprise Council.

Mr Wong holds a 1st Class (Honours) degree in Electrical Engineering from the University of Malaya, and a Masters degree in Electronics Engineering from the University of California, Berkeley in the USA where he was a Fulbright Scholar. He also holds an MBA degree with distinction from McGill University under the Canadian Commonwealth Fellowship.



CECIL VIVIAN RICHARD WONG

Non-Executive Director

Mr Cecil Vivian Richard Wong has served on the Board since 1992. He is the Chairman of the Audit Committee. He is also a member of the Remuneration Committee and the Nominating Committee.

Mr Wong has retired as partner of Ernst & Young International after spending more than 30 years there and in its predecessor companies. He sits on the Board of several listed companies and continues to be actively involved in social work, serving several non-profit organisations. In recognition of his contributions to the country, he was awarded the Public Service Medal and the Public Service Star by the President of Singapore in 1992 and 2000 respectively.

Mr Wong holds a Bachelor of Arts degree from Cambridge University's Fitzwilliam College and is a member of the Institute of Certified Public Accountants of Singapore.



KOH LEE BOON

Non-Executive Director

Mr Koh Lee Boon was appointed to the Board in 1996. He currently serves as Chairman of the Nominating Committee and the Remuneration Committee. He is also a member of the Audit Committee. Mr Koh has more than 13 years of managerial experience in two companies within the electronics manufacturing industry where he served as Executive Director.

Mr Koh retired as Senior Vice President and Partner of SEAVI International Fund Management in 1996 however he continues to sit on its Board to date. In addition, Mr Koh is an independent Board member of SEAVI Venture Management Pte Ltd.

Mr Koh holds a Bachelor of Engineering (Honours) degree in Electrical Engineering from the University of Malaya.





GOON KOK LOON

Non-Executive Director

Mr Goon Kok Loon joined the Board in February 2004. He currently serves as a member of the Audit Committee and the Remuneration Committee.

Mr Goon is the Chairman of iPLaboratories Pte Ltd and sits on the Board of Singapore Petroleum Company Limited, Jurong Port Pte Ltd and Yongnam Holdings Limited. He retired as a member of the senior management of PSA Corporation Ltd in 2003, after spending about 37 years there and in its predecessor company, the Port of Singapore Authority. For his contributions to Singapore's maritime sector, Mr Goon was awarded the silver and gold Public Administration Medals by the Singapore Government in 1976 and 1989 respectively.

Mr Goon holds a 1st Class (Honours) degree in Electrical Engineering from the University of Liverpool in the UK.



TAN CHOON HUAT

Executive Director

Mr Tan Choon Huat is an Executive Director and a member of the Group Exco which oversees the overall direction and strategy of the Group.

Mr Tan has more than 30 years of international experience in the electronics industry. He started his career with Hewlett-Packard Company and assumed management positions in its offices in the USA, Singapore and Malaysia in the course of his 17 years there.

Mr Tan holds a degree in Electrical Engineering from the University of Liverpool in the UK and an MBA from the University of Santa Clara in California, USA.



GOH GEOK LING

Non-Executive Director

Mr Goh Geok Ling was appointed to the Board in February 2004 and serves on the Audit Committee. He has extensive experience in the electronics arena, and spent 29 years with various electronics companies.

Mr Goh is the Chairman of SembCorp Marine Ltd and serves on the Board of several public-listed companies including SembCorp Industries Ltd, DBS Group Holdings Ltd, DBS Bank Ltd and O2Micro International Ltd. He is also a member of the Board of Trustee in Nanyang Technological University in Singapore.

Mr Goh graduated from Sydney University with a Bachelor of Engineering degree.



SOO ENG HIONG

Executive Director

Mr Soo Eng Hiong is an Executive Director and a member of the Group Exco. He is also responsible for the Group's new business activities and merger and acquisition transactions. Mr Soo had previously spent a number of years overseeing the Group's operations in Singapore and Malaysia.

Mr Soo has extensive experience in the electronics industry and has been with the Group for more than 15 years. Prior to joining Venture, he worked as an engineer with Hewlett-Packard Company and also in a sales/marketing management and technical support position in the field of data communication.

Mr Soo holds a degree in Electronics from the University of Southampton in the UK.

KEY MANAGEMENT

WONG NGIT LIONG*

Chairman & CEO

TAN CHOON HUAT*

Executive Director

SOO ENG HIONG*

Executive Director

TAN KIAN SENG

Chief Financial Officer

- Joined the Group in April 2001
- Previously, held senior management positions in Iomega Asia Manufacturing Operations, and Quantum Storage (M) Sdn Bhd
- Holds a Diploma in Accounting from Leeds Polytechnic, UK
- Associate member of the Institute of Chartered Accountants in England and Wales

TAN CHIN SIEN

Group HR Director

- Joined the Group in January 2003
- Previously worked in Hewlett-Packard Company and subsequently held management positions in listed companies such as Wing Tai Holdings Ltd, Asia Food & Properties Ltd and Viz Branz Ltd
- Holds a Bachelor of Arts and Social Science degree from the Singapore University

WONG CHIN TONG

Vice President

Sales & Marketing

- Joined the Group in January 1990
- Held management positions in Hewlett-Packard Company, Essex Circuits and AT&T Corporation prior to joining the Group
- Holds a Bachelor's degree in Industrial Engineering from Louisiana State University, USA

THIAN NIE KHIAN

Chief Technology Officer

- Joined the Group in November 1994
- Previously worked in Plessey Corporation Limited, and subsequently in Hewlett-Packard Company as R&D Manager, Semiconductor Components
- Holds a Bachelor of Engineering (Honours) in Electrical Engineering from the University of Liverpool, UK

AMOS LEONG

President

Components Technology Business

- Joined the Group in November 2004
- Held various management positions in Hewlett-Packard Company and Agilent Technologies prior to joining the Group
- Holds a Bachelor of Engineering (Honours) in Electrical Engineering from the National University of Singapore

LIM SWEE KWANG

Vice President

Product Technology Business

- Joined the Group in February 2002
- Prior to joining the Group, was a R&D Director in Hewlett-Packard Company
- Holds a Bachelor of Science in Mechanical Engineering from the University of Michigan, and a Master of Science degree in Industrial and Systems Engineering from the National University of Singapore

LEE GHAI KEEN

Vice President

ESP Business, Design Services

- Joined the Group in March 1998
- Previously worked in Hewlett-Packard Company in various R&D positions
- Holds a Bachelor of Science in Mechanical Engineering from the University of Glasgow, UK, and a Master of Business in IT from the Royal Melbourne Institute of Technology, Australia
- Holds seven US design patents

HAN JOK KWANG

Chief Information Officer

- Joined the Group in January 2006
- Held management positions in several companies including Hewlett-Packard Company and Raffles Medical Group, prior to joining the Group.
- Holds a Bachelor of Science (Combined Honours) in Control Engineering and Computer Science from the University of Aston, Birmingham, UK

DANIEL YEONG

President

Product Technology Business

- Joined GES (which was acquired by the Group in November 2006) in 1986
- Was CEO and Managing Director of GES, before taking up position of President, Product Technology Business
- Holds a Diploma in Mechanical Engineering, a Diploma in Sales and Marketing and an Advanced Diploma in Business Administration.

DHARMA NADARAJAH

General Manager

Malaysia

- Joined the Group in February 2001
- Prior to joining the Group, gained extensive experience in the disc-drive industry as Process Engineer and subsequently Engineering Manager at Seagate and Quantum
- Holds a Bachelor of Engineering (Honours) Degree from the University of Bristol, UK, in Computer Systems Engineering and a Master in Business Administration from the Nanyang Business School, NTU, Singapore, and is an Institute of Engineers, Singapore Gold Medalist recipient.

KRIS ALTICE

Vice President

Alliance Management

- Joined the Group in November 2002
- Previously, held various senior executive roles in Iomega Corporation in Asia and the USA, including Senior Director for Engineering, Materials and Zip Operations
- A Distinguished Graduate of the Air Force Institute of Technology (Dayton, Ohio, USA), also holds a Master and a Bachelor of Science in Electrical Engineering from the University of Utah, USA.

TAY WUI KIAN

Vice President

ESP Business, Operations

- Joined the Group in February 2007
- Held various Operation and R&D director positions in Hewlett-Packard Company prior to joining the Group
- Holds a Bachelor of Mechanical Engineering (Honours) from the National University of Singapore and a Master in Business Administration from the Golden Gate University in San Francisco, USA.

* Please refer to pages 16 and 17 for Curriculum Vitae



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Yvonne Choo
KCS Corporate Services Pte Ltd
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Tel : +65 6311 3233
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138 Robinson Road #17-00
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Tel : +65 6227 6660
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Deloitte & Touche
Certified Public Accountants
6 Shenton Way #32-00
DBS Building Tower Two
Singapore 068809
Tel : +65 6224 8288
Fax : +65 6538 6166

Partner-in-charge: Chaly Mah Chee Kheong
(Appointed with effect from the financial year ended
December 31, 2004)

BANKERS

ABN-AMRO Bank N. V.
BNP PARIBAS
Citibank N.A.
DBS Bank Ltd
Deutsch Bank AG
JP Morgan
Malayan Banking Berhad
Oversea Chinese Banking Corporation Limited
United Overseas Bank Limited
Standard Chartered
The Bank of Tokyo-Mitsubishi UFJ, Ltd
The Hongkong and Shanghai Banking Corporation Ltd



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| PROXY FORM | |

The Company continues to adopt a high standard of corporate conduct in conformity with the principles and spirit of the Code of Corporate Governance (the "Code"). This report describes the Company's corporate governance practices with specific reference to the Code. Other than deviations explained below, the Company has complied with the principles and guidelines of the Code.

1. BOARD MATTERS

- 1.1 The Board's function includes supervising the management of the Group's business and affairs, and approving the Group's strategic operational initiatives, major investments and capital structure. In addition to its statutory responsibilities, the Board approves the Group's financial plans and reviews its financial performance periodically.

The Board has adopted internal guidelines which sets out approved limits for capital expenditure, bank facilities and cheque signatories, at Board and Management level. The Board is supported by Board Committees including Audit, Nominating and Remuneration Committees.

- 1.2 The Board held six meetings in 2006. The attendance of the Directors at meetings of the Board and Board Committees, as well as frequency of such meetings, are as follows:

| Name of Director | Board | Board Committee | | |
|------------------------------|-------|-----------------|----------------------|------------------------|
| | | Audit Committee | Nominating Committee | Remuneration Committee |
| Mr Wong Ngit Liong | 6 | - | 2 | 2 |
| Mr Cecil Vivian Richard Wong | 5 | 4 | 2 | 2 |
| Mr Koh Lee Boon | 6 | 4 | 2 | 2 |
| Mr Goh Geok Ling | 6 | 4 | - | - |
| Mr Goon Kok Loon | 6 | 4 | - | 2 |
| Mr Tan Choon Huat | 6 | - | - | - |
| Mr Soo Eng Hiong | 6 | - | - | - |

- 1.3 The Board comprises seven members of whom three are executive Directors and four are non-executive and independent Directors. Key information regarding the Directors is given on page 16 of this annual report.
- 1.4 The Company's Chairman, Mr Wong Ngit Liong, is also the Chief Executive Officer ("CEO") of the Group. Although Mr Wong Ngit Leong is both the Chairman and CEO, the Board believes that there is a good balance of power and authority within the Board as all Board Committees are chaired by independent Directors.
- 1.5 To ensure that the Board is able to fulfill its responsibilities, Management provides annual budget figures, monthly management accounts, and other relevant information as and when required. The Directors are provided with the contact details of the Company's senior management and Company Secretary to facilitate access to them.
- 1.6 The Company reviews appropriate training programmes for Directors to meet their relevant training needs. Orientation programmes are organised for new Directors to ensure that they are familiar with the Company's business and governance policies. On-going programmes are organised for Directors to keep them abreast of developments within the Group.
- 1.7 There has been no new appointment of Directors to the Board in FY2006. In the event of appointment of a Director, the Company will provide a formal letter to the Director, setting out the Director's duties and obligations.
- 1.8 The Company Secretary is present at all Board meetings. It is the responsibility of the Company Secretary to ensure that Board procedures and applicable rules and regulations are followed and complied with.

1.9 Nominating Committee

- 1.9.1 The Code prescribes guidelines on various Board matters, including the Board's conduct of its affairs, its composition, membership, performance and access to information. The Nominating Committee's ("NC") responsibility is to oversee Board membership and monitor Board performance.

CORPORATE GOVERNANCE

1.9.2 The NC comprises two non-executive and independent Directors and one executive Director. The NC is chaired by Mr Koh Lee Boon. The two other members are Mr Cecil Vivian Richard Wong and Mr Wong Ngit Liong.

1.9.3 The NC met twice in 2006.

1.9.4 The NC's principal function is to:-

- a. ensure that the Board comprises members with suitably diverse backgrounds in order to meet the Company's operational and business requirements;
- b. establish a formal and transparent process for the appointment of new Directors;
- c. nominate Directors retiring by rotation for re-election / re-appointment at every Annual General Meeting ("AGM") pursuant to Articles 92 and 93 of the Company's Articles and Section 153 (6) of the Companies Act Cap 50;
- d. ensure that all Directors submit themselves for nomination and re-election at least once every three years;
- e. assess the Directors' independence; and
- f. evaluate the Board's performance, effectiveness and propose recommendations, if any, for the Board's approval.

1.9.5 A Board performance evaluation exercise to assess the effectiveness of the Board for 2006 was conducted. The objective of the performance evaluation exercise, which is carried out annually, is to uncover strengths and challenges so that the Board would be in a better position to provide the required expertise and oversight. This performance evaluation was carried out by having the Directors complete and return a questionnaire. The evaluation concluded that:-

- a. the quality of information disseminated to the Board members was good;
- b. the Board and the Company's management enjoyed a cordial relationship that encouraged communication and participation;
- c. the Board demonstrated responsibility and proactiveness;
- d. there was a high standard of conduct amongst members of the Board;
- e. the Board conducted its meetings well and decision making processes appeared satisfactory; and
- f. the Board comprised competent Directors with different areas of experience and expertise.

1.9.6 The evaluation process also recommended that:-

- a. the NC implement a formal evaluation of the CEO's performance through the adoption of qualitative and quantitative performance indicators; and
- b. the evaluation of the performance of the CEO's performance would come under the purview of the Remuneration Committee.

1.9.7 The NC has recommended the nomination of the Directors retiring by rotation for re-election at the forthcoming AGM. In considering the nomination, the NC took into account the contribution of the Directors with reference to their attendance and participation at Board and other Board Committee meetings as well as the proficiency with which they have discharged their responsibilities.

1.9.8 The Board will consider the adoption of a Process for Selection and Appointment of New Directors, when a decision is made to increase the Board size.

2. REMUNERATION MATTERS

2.1 Remuneration Committee

2.1.1 The Remuneration Committee ("RC") comprises three non-executive and independent Directors and one executive Director. The RC is chaired by Mr Koh Lee Boon. The three other members are Mr Cecil Vivian Richard Wong, Mr Goon Kok Loon and Mr Wong Ngit Liong.

The Company has not complied with the recommendation for the RC to comprise all non-executive Directors. The RC had reviewed its own composition and is of the opinion that there is sufficient objectivity with its composition of three independent non-executive Directors in a conflict of interest situation. The CEO's input and contribution is considered necessary for the RC to carry out its functions.



2.1.2 The RC met twice in 2006.

2.1.3 The RC's principal function is to:-

- a. review and recommend to the Board specific remuneration packages and the terms of employment for the CEO, executive Directors of the Group and for employees related to the executive Directors and controlling shareholders of the Group;
- b. review the remuneration framework for the Board and the Group's key executives; and
- c. administer the Company's Executive Share Option Scheme ("ESOS"), which has been approved by shareholders of the Company.

2.1.4 Directors' fees are set in accordance with a remuneration framework of basic fees. Executive Directors do not receive fees. Non-Executive Directors' fees are subject to shareholders' approval at the Company's AGM. The RC has recommended Directors' fees for 2006, subject to approval by shareholders at the Company's forthcoming AGM. A breakdown showing the level and mix of each individual Director's remuneration paid and payable for 2006 is as follows:-

| Remuneration Band and Name of Director | Fee+ % | Total Basic Remuneration* % | Total Variable Remuneration** % | Total Remuneration % |
|--|-----------|--------------------------------|------------------------------------|-------------------------|
| Below \$250,000 | | | | |
| - Cecil Vivian Richard Wong | 100 | - | - | 100 |
| - Koh Lee Boon | 100 | - | - | 100 |
| - Goh Geok Ling | 100 | - | - | 100 |
| - Goon Kok Loon | 100 | - | - | 100 |
| \$1,000,000 to \$1,249,999 | | | | |
| - Tan Choon Huat | - | 30 | 70 | 100 |
| - Soo Eng Hiong | | 29 | 71 | 100 |
| \$4,250,000 to \$4,499,999 | | | | |
| - Wong Ngit Liong | - | 17 | 83 | 100 |

+ Lump sum amount subject to approval by shareholders at AGM to be held on April 26, 2007

* Inclusive of employer's CPF contribution

** Inclusive of annual wage supplement and bonuses and corresponding employer's CPF contribution as well as benefits in kind such as car allowance

2.1.5 Rather than list the names of the top five key executives who are not Directors of the Company, the following table shows a group-wide cross-section of key executives' remuneration within bands of \$250,000 and a breakdown of the remuneration into fixed and variable components. This provides a macro perspective of the remuneration pattern in the Group, while maintaining confidentiality of each employee's remuneration.

| Remuneration Band | No. of Key Executives | Total Basic Remuneration* % | Total Variable Remuneration** % | Total Remuneration % |
|-----------------------|-----------------------|--------------------------------|------------------------------------|-------------------------|
| Below \$250,000 + | 5 | 62 | 38 | 100 |
| \$250,000 - \$499,999 | 20 | 55 | 45 | 100 |
| \$500,000 - \$749,999 | 5 | 48 | 52 | 100 |

* Inclusive of employer's CPF contribution

** Inclusive of annual wage supplement and bonuses and corresponding employer's CPF contribution as well as benefits in kind such as car allowance

+ Includes executives who have worked with the Group for less than one year

CORPORATE GOVERNANCE

Details of share options granted to Directors on September 15, 2006 are set out on page 30 of this annual report.

The fair value of the options granted is estimated to be \$2.72 per option and the basis of deriving this fair value and the charge for the year have been disclosed in Note 22 of the Financial Statements.

2.1.6 There are no employees in the Group who are immediate family members of a Director or the CEO.

3. ACCOUNTABILITY AND AUDIT

3.1 The Board currently provides shareholders with the Company's performance, position and prospects on a quarterly basis via announcements on the Singapore Exchange Securities Trading Limited's ("SGX-ST") SGXNET and the corporate website.

3.2 Audit Committee

3.2.1 The Audit Committee ("AC") comprises four non-executive and independent Directors. They are Mr Cecil Vivian Richard Wong (Chairman), Mr Koh Lee Boon, Mr Goh Geok Ling and Mr Goon Kok Loon.

3.2.2 The AC met four times in 2006.

3.2.3 The functions of the AC is to:-

- a. recommend to the Board the re-appointment of external auditors;
- b. approve the remuneration of external auditors;
- c. review the scope and result of the audit and its cost effectiveness;
- d. inquire of other committees, the Management, Head of Internal Audit ("IA") and external auditors on significant risks and exposure that exist, and assess the steps Management has taken to minimise such risks to the Company;
- e. review with the Chief Financial Officer ("CFO") and external auditors at the completion of the quarterly reviews and annual examination:
 - i. the Company's quarterly, interim and annual financial statements and related footnotes, including accounting principles;
 - ii. the external auditors' audit of the financial statements and reports thereto;
 - iii. the adequacy of the Company's system of accounting controls;
 - iv. the assistance given by the Management to external auditors;
 - v. any related significant findings and recommendations of the external auditors and internal auditors together with Management's response thereto; and
 - vi. any significant changes required in the external auditors' plan, serious difficulties or disputes with Management encountered during the course of the audit and their resolution and any other matters relating to the conduct of the audit.
- f. consider and review with Management and the Head of IA annually:
 - i. significant findings during the year and Management's response thereto;
 - ii. the effectiveness of the Company's internal controls over management, business and service systems and practices;
 - iii. changes required in the planned scope of their audit plan and difficulties encountered in the course of their audit, including any restrictions on the scope of their work or access to required information; and
 - iv. the internal audit department budget and staffing.
- g. review legal and regulatory matters that may have a material impact on the financial statements, related exchange compliance policies and programmes and reports reviewed from regulators;
- h. meet with the Head of IA, the external auditors, other committees, and Management in separate executive sessions to discuss issues that these groups believe should be discussed privately with the AC; and
- i. report actions and minutes of the AC to the Board with such recommendations as the AC may deem appropriate.

3.2.4 The AC has full access to and the co-operation of Management. The external auditors and Head of IA have unrestricted access to the AC.



- 3.2.5 The AC meets with the external auditors without the presence of Management, at least once a year.
- 3.2.6 The AC has reviewed the Company's risk assessment programme, and based on management controls in place, is satisfied that there are adequate internal controls within the Company. The AC expects risk assessment to be a continuing process.
- 3.2.7 The AC has reviewed all non-audit services provided by the external auditors during the year and is of the opinion that the provision of such services will not affect the independence of the external auditors.
- 3.3 The IA Department reports directly to the chairman of the AC on audit matters and to the CFO on administrative matters. The AC reviews and approves the annual IA plans and resources to ensure that the IA Department has the necessary resources to adequately perform its function.
- 3.4 The IA Department is responsible for reviewing the effectiveness of internal control system and procedures, such as financial, operational and compliance controls, for the Company as well as its subsidiaries (both local and overseas). The IA will ensure that the standards set by locally or internationally recognised professional bodies are met.
- 3.5 The Company has adopted a Whistle-Blowing Policy for the Group to encourage and to provide a channel for staff of the Group to report and to raise in good faith and in confidence, any concerns about possible improprieties in matters of financial reporting or other matters. The objective of the Whistle-Blowing Policy is to facilitate independent investigation of such matters and for appropriate follow-up action.

4. COMMUNICATION WITH SHAREHOLDERS

- 4.1 The Company conveys its financial performance, position and prospects on a quarterly basis via announcements to the SGX-ST and the Company's corporate website. The Company also holds briefings for the media and the investment community when its results are announced.
- 4.2 The Company does not practise selective disclosure. Price sensitive information is first publicly released, either before the Company meets with any group of investors or analysts or simultaneously with such meetings. Results and annual reports are announced or issued within the mandatory period and are available on the Company's corporate website.
- 4.3 The Company has a corporate communications team to communicate with investors on a regular basis and attend to their queries. A summary of investors' communication is presented to the Board of Directors on a regular basis. All shareholders of the Company receive its annual report and a notice of AGM. The notice is also published in the newspapers. At AGMs, shareholders are given the opportunity to air their views and ask the Directors, Management or external auditors questions regarding the Company. All Directors, external auditors and the Company Secretary are present at every AGM.
- 4.4 The Company's Articles of Association currently do not provide for shareholders to vote at the Company's AGMs in absentia such as via mail, email or fax. The Company will consider implementing the relevant amendment to its Articles if the Board is of the view that there is demand for the same, and after the Company has evaluated and put in place the necessary security measures to facilitate absentia voting and safeguards to protect against errors, fraud and other irregularities.

5. INTERNAL CODE ON DEALINGS WITH SECURITIES

- 5.1 An internal code on dealing in securities of the Company has been issued to Directors and officers setting out the implications on insider trading. The Company's Directors and officers are not allowed to deal in the Company's shares within two weeks of the announcement of its results for the first and third quarters of the year. The Directors and officers are not allowed to deal in the Company's shares within one month of the announcement of its half-year and full-year results.

CORPORATE GOVERNANCE

- 5.2 Directors and officers are not expected to deal in the Company's securities on considerations of a short term nature.
- 5.3 Directors and officers are required to observe insider trading provisions under the Securities and Futures Act at all times even when dealing in the Company's securities within the permitted periods. Directors of the Company are required to report all dealings to the Company Secretary.

6. INTERESTED PERSON TRANSACTIONS

- 6.1 The Company has established procedures to ensure that all transactions with interested persons are reported on a timely manner to the AC and that the transactions are carried out on normal commercial terms and will not be prejudicial to the interests of the Company and its minority shareholders.
- 6.2 There were no transactions conducted with interested persons in FY2006.

7. MATERIAL CONTRACTS

- 7.1 There were no other material contracts entered into by the Company and its subsidiaries involving the interest of the CEO, Director or controlling shareholder, which were either subsisting at the end of the financial year or, if not then subsisting, entered into since the end of the previous financial year.



REPORT OF THE DIRECTORS

The directors present their report together with the audited consolidated financial statements of the group and the balance sheet and statement of changes in equity of the company for the financial year ended December 31, 2006.

1 DIRECTORS

The directors of the company in office at the date of this report are:

Wong Ngit Liong
Cecil Vivian Richard Wong
Koh Lee Boon
Goh Geok Ling
Goon Kok Loon
Tan Choon Huat
Soo Eng Hiong

2 ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE BENEFITS BY MEANS OF THE ACQUISITION OF SHARES AND DEBENTURES

Neither at the end of the financial year nor at any time during the financial year did there subsist any arrangement whose object is to enable the directors of the company to acquire benefits by means of the acquisition of shares or debentures in the company or any other body corporate, except for the options mentioned in paragraphs 3 and 5 of the Report of the Directors.

3 DIRECTORS' INTERESTS IN SHARES AND DEBENTURES

The directors of the company holding office at the end of the financial year had no interests in the share capital and debentures of the company and related corporations as recorded in the register of directors' shareholdings kept by the company under Section 164 of the Singapore Companies Act except as follows:

| Names of directors and company in which interests are held | Shareholdings registered in the name of directors | |
|---|---|-------------------------|
| | At January 1, 2006 | At December 31, 2006 |
| Ordinary shares of the company | | |
| The company | | |
| Wong Ngit Liong | 17,166,619 | 19,041,619 |
| Koh Lee Boon | 3,000 | 3,000 |
| Tan Choon Huat | 3,528,145 | 4,028,145 |
| Soo Eng Hiong | 4,270,362 | 4,270,362 |
| Share options to subscribe for shares of the company | | |
| The company | | |
| Wong Ngit Liong | 2,188,000 | 341,000 |
| Tan Choon Huat | 727,000 | 249,000 |
| Soo Eng Hiong | 137,000 | 159,000 |

The directors' interests as at January 21, 2007 are the same as those as at December 31, 2006.

REPORT OF THE DIRECTORS

4 DIRECTORS' RECEIPT AND ENTITLEMENT TO CONTRACTUAL BENEFITS

Since the beginning of the financial year, no director has received or become entitled to receive a benefit which is required to be disclosed under Section 201(8) of the Singapore Companies Act, by reason of a contract made by the company or a related corporation with the director or with a firm of which he is a member, or with a company in which he has a substantial financial interest except for salaries, bonuses and other benefits as disclosed in the financial statements. Certain directors received remuneration from related corporations in their capacities as directors and/or executives of those related corporations.

5 SHARE OPTIONS

A) The Venture Manufacturing (Singapore) Ltd Executives' Share Option Scheme (the "1993 Scheme")

- (i) The options are exercisable during the period commencing twelve months from the date of grant and expiring at the end of five years from the date of grant. No options were granted under this scheme during the year.
- (ii) Under the 1993 Scheme, an option entitles the option holder to subscribe for a specified number of new ordinary shares in the share capital of the company at the subscription price determined with reference to the market price of the shares at the time of the grant of the option.
- (iii) Details of the unissued shares under options granted pursuant to the 1993 Scheme, options exercised and cancelled/lapsed during the financial year, and options outstanding as at December 31, 2006 were as follows:

| Date of grant | Number of options to subscribe for ordinary shares of the company | | | | Subscription price per share | Exercisable period |
|--------------------|---|-------------|-------------------|----------------------------------|------------------------------|--|
| | Outstanding at January 1, 2006 | Exercised | Cancelled/ Lapsed | Outstanding at December 31, 2006 | | |
| April 30, 2001 | 802,000 | (649,000) | (153,000) | - | \$12.27 | April 30, 2002 to April 29, 2006 |
| September 25, 2001 | 2,739,000 | (2,536,000) | (203,000) | - | \$8.05 | September 25, 2002 to September 24, 2006 |
| July 1, 2002 | 1,865,000 | (6,000) | (243,000) | 1,616,000 | \$13.77 | July 1, 2003 to June 30, 2007 |
| June 27, 2003 | 3,133,000 | - | (527,000) | 2,606,000 | \$16.17 | June 27, 2004 to June 26, 2008 |
| February 27, 2004 | 3,788,000 | - | (605,000) | 3,183,000 | \$21.53 | February 27, 2005 to February 26, 2009 |
| | 12,327,000 | (3,191,000) | (1,731,000) | 7,405,000 | | |

Except for the options exercised as disclosed above, no other shares of the company or its subsidiaries were issued during the financial year by virtue of the exercise of options under the 1993 Scheme to take up unissued shares of the company or its subsidiaries.



5 SHARE OPTIONS (Cont'd)

- (iv) The following are details of options granted to the directors and employees of the group under the 1993 Scheme:

| Number of options to subscribe for ordinary shares of the company | | | | | |
|---|---|---|---|---|---|
| Name of participant | Options granted during the financial year | Aggregate options granted since commencement of Scheme to end of the financial year | Aggregate options exercised since commencement of Scheme to end of the financial year | Aggregate options cancelled/ lapsed since commencement of Scheme to end of the financial year | Aggregate options outstanding as at end of the financial year |
| i) Directors of the company: | | | | | |
| Wong Ngit Liong | - | 5,160,000 | (4,375,000) | (500,000) | 285,000 |
| Tan Choon Huat | - | 3,773,989 | (3,568,989) | - | 205,000 |
| Soo Eng Hiong | - | 3,523,989 | (3,408,989) | - | 115,000 |
| ii) Employees | - | 51,268,747 | (38,729,254) | (5,739,493) | 6,800,000 |
| Total | - | 63,726,725 | (50,082,232) | (6,239,493) | 7,405,000 |

B) The Venture Corporation Executives' Share Option Scheme (the "2004 Scheme")

- (i) The 2004 Scheme in respect of unissued ordinary shares in the company was approved by the shareholders of the company in an Extraordinary General Meeting on April 30, 2004.
- (ii) Under the 2004 Scheme, an option entitles the option holder to subscribe for a specified number of new ordinary shares in the share capital of the company, at the subscription price determined with reference to the market price of the shares at the time of the grant of the option and adjusted for certain premium depending on when the options are exercised, and may be exercised during the exercise period applicable to those options and in accordance with a vesting schedule to be determined by the Remuneration Committee on the date of the grant. No options have been granted at a discount.
- (iii) Details of the unissued shares under options granted pursuant to the 2004 Scheme, options granted, exercised and cancelled/lapsed during the financial year, and options outstanding as at December 31, 2006 were as follows:

| Number of options to subscribe for ordinary shares of the company | | | | | | | |
|---|--------------------------------|-----------|-----------|-------------------|----------------------------------|--|--|
| Date of grant | Outstanding at January 1, 2006 | Granted | Exercised | Cancelled/ Lapsed | Outstanding at December 31, 2006 | Subscription price per share | Exercisable period |
| September 1, 2005 | 2,280,000 | - | - | (346,000) | 1,934,000 | \$18.288 ^(a) \$16.764 ^(b) \$16.002 ^(c) | September 1, 2006 to August 31, 2010 |
| September 15, 2006 | - | 2,816,000 | - | (52,000) | 2,764,000 | \$14.275 ^(d) \$12.562 ^(e) \$11.991 ^(f) \$11.420 ^(g) | September 15, 2007 to September 14, 2011 |
| | 2,280,000 | 2,816,000 | - | (398,000) | 4,698,000 | | |

REPORT OF THE DIRECTORS

5 SHARE OPTIONS (Cont'd)

- (a) If exercised between September 1, 2006 and August 31, 2007
- (b) If exercised between September 1, 2007 and August 31, 2008
- (c) If exercised between September 1, 2008 and August 31, 2010
- (d) If exercised between September 15, 2007 and September 14, 2008
- (e) If exercised between September 15, 2008 and September 14, 2009
- (f) If exercised between September 15, 2009 and September 14, 2010
- (g) If exercised between September 15, 2010 and September 14, 2011

Options to take up 2,816,000 shares were granted to 3 directors and 990 employees of the group during the financial year at the exercise prices payable during different exercise periods in accordance with the 2004 Scheme.

No shares of the company or its subsidiaries were issued during the financial year by virtue of the exercise of options under the 2004 Scheme to take up unissued shares of the company or its subsidiaries.

- (iv) The following are details of options granted to the directors and employees of the group under the 2004 Scheme:

| Number of options to subscribe for ordinary shares of the company | | | | | |
|---|---|---|---|---|---|
| Name of participant | Options granted during the financial year | Aggregate options granted since commencement of Scheme to end of the financial year | Aggregate options exercised since commencement of Scheme to end of the financial year | Aggregate options cancelled/ lapsed since commencement of Scheme to end of the financial year | Aggregate options outstanding as at end of the financial year |
| i) Directors of the company: | | | | | |
| Wong Ngit Liong | 28,000 | 56,000 | - | - | 56,000 |
| Tan Choon Huat | 22,000 | 44,000 | - | - | 44,000 |
| Soo Eng Hiong | 22,000 | 44,000 | - | - | 44,000 |
| ii) Employees | 2,744,000 | 4,963,000 | - | (409,000) | 4,554,000 |
| Total | 2,816,000 | 5,107,000 | - | (409,000) | 4,698,000 |

The 1993 and 2004 Schemes are administered by the Remuneration Committee whose members are:

Koh Lee Boon (Chairman)
 Cecil Vivian Richard Wong
 Wong Ngit Liong
 Goon Kok Loon

Wong Ngit Liong did not participate in any deliberation or decision in respect of the options granted to him.

No employee of the company or employee of related corporations has received 5% or more of the total options available under these schemes.

There are no options granted to any of the company's controlling shareholders or their associates (as defined in the Singapore Exchange Securities Trading Listing Manual).

There are no other unissued shares of the company or its subsidiaries under option at the end of the financial year except as disclosed above.



6 AUDIT COMMITTEE

The Audit Committee comprises four members, all of whom are independent non-executive directors. The members of the Committee are:

Cecil Vivian Richard Wong (Chairman)
Koh Lee Boon
Goh Geok Ling
Goon Kok Loon

The Audit Committee held four meetings since the last directors' report.

The functions of the Audit Committee are disclosed in the Corporate Governance Report.

The Audit Committee has recommended to the directors the nomination of Deloitte & Touche for re-appointment as external auditors of the group at the forthcoming AGM of the company.

7 AUDITORS

The auditors, Deloitte & Touche, have expressed their willingness to accept re-appointment.

ON BEHALF OF THE DIRECTORS

.....
Wong Ngit Liong

.....
Cecil Vivian Richard Wong

March 26, 2007

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF VENTURE CORPORATION LIMITED

We have audited the accompanying financial statements of Venture Corporation Limited (the company) and its subsidiaries (the group) which comprises the balance sheets of the group and the company as at December 31, 2006, the profit and loss statement, statement of changes in equity and cash flow statement of the group and the statement of changes in equity of the company for the year then ended, and a summary of significant accounting policies and other explanatory notes, as set out on pages 33 to 90.

Directors' Responsibility

The company's directors are responsible for the preparation and fair presentation of these financial statements in accordance with Singapore Financial Reporting Standards and the Singapore Companies Act, Cap. 50 (the "Act"). This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance on whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts, and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by directors, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion:

- a) the consolidated financial statements of the group and the balance sheet and statement of changes in equity of the company are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the group and of the company as at December 31, 2006 and of the results, changes in equity and cash flows of the group, and changes in equity of the company for the year ended on that date; and
- b) the accounting and other records required by the Act to be kept by the company and by those subsidiaries incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

Deloitte & Touche
Certified Public Accountants
Singapore

Chaly Mah Chee Kheong
Partner

March 26, 2007



BALANCE SHEETS

DECEMBER 31, 2006

| Note | The Company | | The Group | |
|--|----------------|------------------|------------------|------------------|
| | 2006 \$'000 | 2005 \$'000 | 2006 \$'000 | 2005 \$'000 |
| ASSETS | | | | |
| Current assets: | | | | |
| Cash and bank balances | 6 | 71,832 | 401,096 | 329,006 |
| Available-for-sale investments | 7 | 15,026 | 25,000 | 19,526 |
| Trade receivables | 8 | 150,993 | 220,083 | 624,110 |
| Other receivables and prepayments | 9 | 6,739 | 3,951 | 44,758 |
| Inventories | 10 | 85,827 | 98,892 | 581,390 |
| Trade receivables due from subsidiaries | 11 | 46,544 | 56,946 | - |
| Other receivables due from subsidiaries | 11 | 15,145 | 11,394 | - |
| Asset classified as held for sale | 36 | - | - | 12,500 |
| Total current assets | | 392,106 | 817,362 | 1,611,290 |
| Non-current assets: | | | | |
| Investments in subsidiaries | 11 | 1,184,545 | 223,867 | - |
| Investments in associates | 12 | 82,536 | - | 109,270 |
| Investments in joint ventures | 13 | 1,000 | 1,000 | - |
| Available-for-sale investments | 7 | 241,963 | 253,620 | 262,452 |
| Property, plant and equipment | 14 | 13,541 | 13,149 | 221,492 |
| Intangible assets | 15 | 179 | 432 | 174,199 |
| Goodwill | 16 | - | - | 630,415 |
| Deferred tax assets | 21 | - | - | 744 |
| Total non-current assets | | 1,523,764 | 492,068 | 1,398,572 |
| Total assets | | 1,915,870 | 1,309,430 | 3,009,862 |
| LIABILITIES AND EQUITY | | | | |
| Current liabilities: | | | | |
| Bank overdraft and loans | 17 | 600,000 | - | 631,196 |
| Trade payables | 18 | 61,978 | 64,006 | 445,131 |
| Other payables and accrued expenses | 19 | 38,076 | 37,238 | 108,218 |
| Trade payables due to subsidiaries | 11 | 149,357 | 184,032 | - |
| Other payables due to subsidiaries | 11 | 5,991 | 6,006 | - |
| Trade payables due to associates | 12 | - | - | 277 |
| Other payables due to joint venture | 13 | 32 | 48 | 25 |
| Income tax payable | | 9,862 | - | 13,422 |
| Total current liabilities | | 865,296 | 291,330 | 1,198,269 |
| Non-current liabilities: | | | | |
| Derivative financial instruments | 20 | 3,661 | 27,281 | 3,661 |
| Bank loans | 17 | - | - | - |
| Deferred tax liabilities | 21 | - | - | 40,305 |
| Total non-current liabilities | | 3,661 | 27,281 | 43,966 |
| Capital and reserves: | | | | |
| Share capital | 23 | 649,974 | 67,368 | 649,974 |
| Share premium | | - | 554,145 | - |
| Share options reserve | | 23,318 | 21,299 | 23,958 |
| Investments revaluation reserve | 23 | (8,160) | (10,881) | (11,222) |
| Translation reserve | | - | - | (66,402) |
| Reserve fund | 23 | - | - | 229 |
| Accumulated profits | | 381,781 | 358,888 | 1,162,422 |
| Equity attributable to equity holders of the company | | 1,046,913 | 990,819 | 1,758,959 |
| Minority interests | | - | - | 8,668 |
| Total equity | | 1,046,913 | 990,819 | 1,767,627 |
| Total liabilities and equity | | 1,915,870 | 1,309,430 | 3,009,862 |

See accompanying notes to financial statements.

CONSOLIDATED PROFIT AND LOSS STATEMENT

YEAR ENDED DECEMBER 31, 2006

| | | The Group | |
|---|------|----------------|----------------|
| | Note | 2006 \$'000 | 2005 \$'000 |
| Revenue | 24 | 3,124,852 | 3,238,035 |
| Other operating income | 25 | 25,499 | 12,639 |
| Changes in inventories of finished goods and work in progress | | (2,999) | 34,404 |
| Raw materials and consumables used | | (2,500,650) | (2,701,913) |
| Employee benefits expense | 28 | (235,477) | (217,799) |
| Depreciation and amortisation expense | 28 | (45,246) | (47,484) |
| Research and development expense | | (44,441) | (35,138) |
| Foreign currency exchange adjustment (loss) gain | | (17,400) | 33 |
| Other expenses | | (86,370) | (103,195) |
| Investment revenue | 26 | 30,560 | 25,322 |
| Finance cost (interest expense on bank overdraft and loans) | | (2,096) | (297) |
| Share of profit of associates | | 6,347 | 2,478 |
| Profit before tax | | 252,579 | 207,085 |
| Income tax expense | 27 | (11,638) | (5,409) |
| Profit for the year | 28 | 240,941 | 201,676 |
| Attributable to: | | | |
| Equity holders of the company | | 239,171 | 201,171 |
| Minority interests | | 1,770 | 505 |
| | | 240,941 | 201,676 |
| | | Cents | Cents |
| Basic earnings per share | 29 | 88.2 | 75.1 |
| Fully diluted earnings per share | 29 | 88.1 | 74.5 |

See accompanying notes to financial statements.



STATEMENTS OF CHANGES IN EQUITY

YEAR ENDED DECEMBER 31, 2006

| | | Share capital \$'000 | Share premium \$'000 | Share options reserve \$'000 | Investments revaluation reserve \$'000 | Accumulated profits \$'000 | Total \$'000 |
|--|------|----------------------------|----------------------------|---------------------------------------|---|----------------------------------|-----------------|
| Company | Note | | | | | | |
| Balance at January 1, 2005 | | 65,895 | 501,751 | 18,017 | 1,426 | 423,434 | 1,010,523 |
| Profit for the year | | - | - | - | - | 67,471 | 67,471 |
| Recognition of share-based payments | 22 | - | - | 5,238 | - | - | 5,238 |
| Share options lapsed | | - | - | (1,956) | - | 1,956 | - |
| Net fair value changes in available-for-sale investments | | - | - | - | (13,234) | - | (13,234) |
| Released on disposal of available-for-sale investments | | - | - | - | 927 | - | 927 |
| First and final tax exempt dividend and bonus tax exempt dividend in respect of the previous financial year | 34 | - | - | - | - | (133,973) | (133,973) |
| Issue of shares | 23 | 1,473 | 52,394 | - | - | - | 53,867 |
| Balance at December 31, 2005 | | 67,368 | 554,145 | 21,299 | (10,881) | 358,888 | 990,819 |
| Profit for the year | | - | - | - | - | 154,706 | 154,706 |
| Recognition of share-based payments | 22 | - | - | 5,560 | - | - | 5,560 |
| Share options lapsed | | - | - | (3,541) | - | 3,541 | - |
| Net fair value changes in available-for-sale investments | | - | - | - | 2,726 | - | 2,726 |
| Released on disposal of available-for-sale investments | | - | - | - | (5) | - | (5) |
| First and final tax exempt dividend and bonus tax exempt dividend in respect of the previous financial year | 34 | - | - | - | - | (135,354) | (135,354) |
| Issue of shares | 23 | 28,461 | - | - | - | - | 28,461 |
| Transfer from share premium account | | 554,145 | (554,145) | - | - | - | - |
| Balance at December 31, 2006 | | 649,974 | - | 23,318 | (8,160) | 381,781 | 1,046,913 |

STATEMENTS OF CHANGES IN EQUITY

YEAR ENDED DECEMBER 31, 2006

| | Note | Share capital \$'000 | Share premium \$'000 | Share options reserve \$'000 |
|---|------|----------------------------|----------------------------|---------------------------------------|
| Group | | | | |
| Balance at January 1, 2005 | | 65,895 | 501,751 | 18,017 |
| Exchange differences arising on translation of foreign operations | | - | - | - |
| Profit for the year | | - | - | - |
| Recognition of share-based payments | 22 | - | - | 5,238 |
| Share options lapsed | | - | - | (1,956) |
| Net fair value changes in available-for-sale investments | | - | - | - |
| Released on disposal of available-for-sale investments | | - | - | - |
| Acquisition of shareholdings from minority shareholders | | - | - | - |
| Arising from acquisition of a subsidiary | | - | - | - |
| First and final tax exempt dividend and bonus tax exempt dividend in respect of the previous financial year | 34 | - | - | - |
| Issue of shares | 23 | 1,473 | 52,394 | - |
| Balance at December 31, 2005 | | 67,368 | 554,145 | 21,299 |



STATEMENTS OF CHANGES IN EQUITY

YEAR ENDED DECEMBER 31, 2006

| Investments revaluation reserves \$'000 | Translation reserves \$'000 | Reserve Fund \$'000 | Accumulated profits \$'000 | Attributable to equity holders of the company \$'000 | Minority interests \$'000 | Total \$'000 |
|--|-----------------------------------|---------------------------|----------------------------------|--|---------------------------------|-----------------|
| (1,665) | (33,647) | - | 986,368 | 1,536,719 | 2,246 | 1,538,965 |
| - | 14,605 | - | - | 14,605 | 32 | 14,637 |
| - | - | - | 201,171 | 201,171 | 505 | 201,676 |
| - | - | - | - | 5,238 | - | 5,238 |
| - | - | - | 1,956 | - | - | - |
| (13,568) | - | - | - | (13,568) | - | (13,568) |
| (870) | - | - | - | (870) | - | (870) |
| - | - | - | - | - | (780) | (780) |
| - | - | - | - | - | 5,592 | 5,592 |
| - | - | - | (133,973) | (133,973) | - | (133,973) |
| - | - | - | - | 53,867 | - | 53,867 |
| (16,103) | (19,042) | - | 1,055,522 | 1,663,189 | 7,595 | 1,670,784 |

STATEMENTS OF CHANGES IN EQUITY

YEAR ENDED DECEMBER 31, 2006

| | Note | Share capital \$'000 | Share premium \$'000 | Share options reserve \$'000 |
|---|------|----------------------------|----------------------------|---------------------------------------|
| Group | | | | |
| Balance at December 31, 2005 | | 67,368 | 554,145 | 21,299 |
| Exchange differences arising on translation of foreign operations | | - | - | - |
| Profit for the year | | - | - | - |
| Recognition of share-based payments | 22 | - | - | 5,560 |
| Share options lapsed | | - | - | (3,541) |
| Share of an associate's share options reserve | | - | - | 640 |
| Net fair value changes in available-for-sale investments | | - | - | - |
| Released on disposal of available-for-sale investments | - | - | - | - |
| Acquisition of shareholdings from minority shareholders | - | - | - | - |
| Arising from acquisition of a subsidiary | | - | - | - |
| First and final tax exempt dividend and bonus tax exempt dividend in respect of the previous financial year | 34 | - | - | - |
| Appropriation to reserve fund | | - | - | - |
| Issue of shares | 23 | 28,461 | - | - |
| Transfer from share premium account | | 554,145 | (554,145) | - |
| Balance at December 31, 2006 | | 649,974 | - | 23,958 |



STATEMENTS OF CHANGES IN EQUITY

YEAR ENDED DECEMBER 31, 2006

| Investments revaluation reserves \$'000 | Translation reserves \$'000 | Reserve Fund \$'000 | Accumulated profits \$'000 | Attributable to equity holders of the company \$'000 | Minority interests \$'000 | Total \$'000 |
|--|-----------------------------------|---------------------------|----------------------------------|--|---------------------------------|-----------------|
| (16,103) | (19,042) | - | 1,055,522 | 1,663,189 | 7,595 | 1,670,784 |
| - | (44,465) | - | - | (44,465) | (592) | (45,057) |
| - | - | - | 239,171 | 239,171 | 1,770 | 240,941 |
| - | - | - | - | 5,560 | - | 5,560 |
| - | - | - | 3,541 | - | - | - |
| - | - | - | (229) | 411 | - | 411 |
| 4,866 | - | - | - | 4,866 | - | 4,866 |
| 15 | - | - | - | 15 | - | 15 |
| - | - | - | - | - | (105) | (105) |
| - | (2,895) | - | - | (2,895) | - | (2,895) |
| - | - | - | (135,354) | (135,354) | - | (135,354) |
| - | - | 229 | (229) | - | - | - |
| - | - | - | - | 28,461 | - | 28,461 |
| - | - | - | - | - | - | - |
| (11,222) | (66,402) | 229 | 1,162,422 | 1,758,959 | 8,668 | 1,767,627 |

See accompanying notes to financial statements.

CONSOLIDATED CASH FLOW STATEMENT

YEAR ENDED DECEMBER 31, 2006

| | The Group | |
|---|-----------|-----------|
| | 2006 | 2005 |
| | \$'000 | \$'000 |
| Operating activities: | | |
| Profit before income tax | 252,579 | 207,085 |
| Adjustments for: | | |
| Share of profit of associates | (6,347) | (2,478) |
| Allowance for inventories | 2,670 | 1,700 |
| Depreciation expense | 39,025 | 41,358 |
| Reversal of allowance on doubtful trade receivables | (338) | - |
| Amortisation of intangible assets | 6,221 | 6,126 |
| Impairment loss on available-for-sale investments | 500 | 9,997 |
| Impairment loss on plant and equipment | 49 | - |
| Investment revenue | (30,560) | (25,322) |
| Dividend income | (687) | (510) |
| Interest expense | 2,096 | 297 |
| Share-based payments expense | 5,560 | 5,238 |
| Fair value gain on derivative financial instruments | (23,620) | (4,600) |
| Gain on disposal of associates | - | (621) |
| Loss (Gain) on disposal of available-for-sale investments | 10 | (3,330) |
| (Gain) Loss on disposal of plant and equipment | (268) | 350 |
| Operating profit before working capital changes | 246,890 | 235,290 |
| Trade receivables | 70,760 | (99,574) |
| Other receivables and prepayments | (11,453) | 5,555 |
| Other payables due to joint venture | (34) | 58 |
| Inventories | (2,870) | (52,557) |
| Trade payables | (16,193) | 4,775 |
| Other payables and accrued expenses | (3,458) | 10,687 |
| Trade payables due to associates | (78) | (505) |
| Cash generated from operations | 283,564 | 103,729 |
| Interest paid | (2,096) | (297) |
| Income tax paid | (1,888) | (7,313) |
| Dividends paid | (135,354) | (133,973) |
| Net cash from (used in) operating activities | 144,226 | (37,854) |



CONSOLIDATED CASH FLOW STATEMENT

YEAR ENDED DECEMBER 31, 2006

| | The Group | |
|---|------------------|----------------|
| | 2006 | 2005 |
| | \$'000 | \$'000 |
| Investing activities: | | |
| Investment revenue received | 30,560 | 25,322 |
| Dividends received | 687 | 510 |
| Purchase of property, plant and equipment | (38,682) | (49,755) |
| Proceeds on disposal of plant and equipment | 3,891 | 11,957 |
| Addition of intangible assets | (7,549) | (941) |
| Proceeds on disposal of available-for-sale investments | 63,418 | 76,726 |
| Purchase of available-for-sale investments | (31,632) | (77,694) |
| Dividends received from associates | 628 | 628 |
| Proceeds from disposal of associates | - | 3,369 |
| Acquisition of a subsidiary, net of cash acquired (Note 36) | (900,693) | (19,149) |
| Acquisition of shareholdings in an associate | (82,536) | (3,566) |
| Payment to minority shareholders for acquisition of additional shares in a subsidiary | (569) | (780) |
| Net cash used in investing activities | (962,477) | (33,373) |
| Financing activities: | | |
| Increase (Decrease) in short term bank loans | 599,203 | (2,685) |
| Decrease in long-term bank loan | (236) | (14) |
| Proceeds from issue of shares | 28,461 | 53,867 |
| Net cash from financing activities | 627,428 | 51,168 |
| Net decrease in cash and cash equivalents | (190,823) | (20,059) |
| Cash and cash equivalents at beginning of year | 556,555 | 567,428 |
| Effect of foreign exchange rate changes | (36,726) | 9,186 |
| Cash and cash equivalents at end of year | 329,006 | 556,555 |
| Cash and cash equivalents at end of year include the following: | | |
| Cash | 199,675 | 99,245 |
| Fixed deposits | 129,331 | 457,341 |
| Bank overdraft | - | (31) |
| | 329,006 | 556,555 |

See accompanying notes to financial statements.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

1 GENERAL

The company (Registration No. 198402886H) is incorporated in the Republic of Singapore with its principal place of business and registered office at 5006 Ang Mo Kio Avenue 5, #05-01/12 TECHplace II, Singapore 569873. The company is listed on the mainboard of the Singapore Exchange Securities Trading Limited ("SGX-ST"). The financial statements are expressed in Singapore dollars.

The principal activities of the company are to provide manufacturing, design, engineering, customisation and logistic services to electronics companies worldwide.

The principal activities of the subsidiaries, associates and joint ventures are detailed in Notes 11, 12 and 13 to the financial statements respectively.

The company has net current liabilities of \$473,190,000 as at December 31, 2006 mainly due to a short term loan of \$600,000,000 used to finance its working capital requirements and the acquisition of GES International Ltd ("GES") during the year. Management is confident of securing a long term loan upon the expiry of this short term loan and is currently reviewing the options available to ensure that the company obtains the most competitive quotes and terms available.

The consolidated financial statements of the group and balance sheet and statement of changes in equity of the company for the year ended December 31, 2006 were authorised for issue by the Board of Directors on March 26, 2007.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

- a) BASIS OF ACCOUNTING - The financial statements are prepared in accordance with the historical cost convention, except as disclosed in the accounting policies below, and are drawn up in accordance with the provisions of the Singapore Companies Act and Singapore Financial Reporting Standards ("FRS").

In the current financial year, the group has adopted all of the new and revised FRS and Interpretations of FRS ("INT FRS") issued by the Council on Corporate Disclosure and Governance that are relevant to its operations and effective for annual periods beginning on January 1, 2006. The adoption of these new/revised FRS and INT FRS does not result in changes to the group's and company's accounting policies and has no material effect on the accounts reported for the current or prior years.

At the date of authorisation of these financial statements, the following FRSs and INT FRSs were issued but not effective:

| | | |
|-------------|---|---|
| FRS 40 | - | Investment Property |
| FRS 107 | - | Financial Instruments: Disclosures |
| FRS 108 | - | Operating Segments |
| INT FRS 107 | - | Applying the Restatement Approach under FRS 29 Financial Reporting in Hyperinflationary Economies |
| INT FRS 108 | - | Scope of FRS 102 : Share-based Payment |
| INT FRS 109 | - | Reassessment of Embedded Derivatives |
| INT FRS 110 | - | Interim Financial Reporting and Impairment |
| INT FRS 111 | - | FRS 102 Group and Treasury Share Transactions |
| INT FRS 112 | - | Service Concession Arrangements |

Amendments to FRS 1 Presentation of Financial Statements on Capital Disclosures.

Consequential amendments were also made to various standards as a result of these new/revised standards.

The application of FRS 107 and the consequential amendments to other FRS will not affect any of the amounts recognised in the financial statements, but will change the disclosures presently made in relation to the company's and group's financial instruments and the objectives, policies and processes for managing capital.



2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

Other than FRS 107, the directors anticipate that the adoption of the above FRSs, INT FRSs and amendments to FRSs in future periods will have no material impact on the financial statements of the company and of the group in their period of initial application.

- b) **BASIS OF CONSOLIDATION** - The consolidated financial statements incorporate the financial statements of the company and entities controlled by the company (its subsidiaries). Control is achieved where the company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the consolidated profit and loss statement from the effective date of acquisition or up to the effective date of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used in line with those used by other members of the group.

All intra-group transactions, balances, income and expenses are eliminated on consolidation.

Minority interests in the net assets of consolidated subsidiaries are identified separately from the group's equity therein. Minority interests consist of the amount of those interests at the date of the original business combination (see below) and the minority's share of changes in equity since the date of the combination. Losses applicable to the minority in excess of the minority's interest in the subsidiary's equity are allocated against the interests of the group except to the extent that the minority has a binding obligation and is able to make an additional investment to cover its share of those losses.

In the company's financial statements, investments in subsidiaries, associates and joint ventures are carried at cost less any impairment in net recoverable value that has been recognised in the profit and loss statement.

- c) **BUSINESS COMBINATIONS** - The acquisition of subsidiaries is accounted for using the purchase method. The cost of the acquisition is measured at the aggregate of the fair values, at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments issued by the group in exchange for control of the acquiree, plus any costs directly attributable to the business combination. The acquiree's identifiable assets, liabilities and contingent liabilities that meet the conditions for recognition under FRS 103 are recognised at their fair values at the acquisition date, except for non-current assets (or disposal groups) that are classified as held for sale in accordance with FRS 105-Non-Current Assets Held for Sale and Discontinued Operations, which are recognised and measured at fair value less costs to sell.

Goodwill arising on acquisition is recognised as an asset and initially measured at cost, being the excess of the cost of the business combination over the group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities recognised. If, after reassessment, the group's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities exceeds the cost of the business combination, the excess is recognised immediately in the consolidated profit and loss statement.

The interest of minority shareholders in the acquiree is initially measured at the minority's proportion of the net fair value of the assets, liabilities and contingent liabilities recognised.

- d) **FINANCIAL INSTRUMENTS** - Financial assets and financial liabilities are recognised on the group's balance sheet when the group become a party to the contractual provisions of the instrument.

Financial assets

Investments are recognised and de-recognised on a trade date where the purchase or sale of an investment is under a contract whose terms require delivery of the investment within the time frame established by the market concerned, and are initially measured at fair value, net of transaction costs except for those financial assets classified as at fair value through profit or loss which are initially measured at fair value.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

Other financial assets are classified into the following specified categories: financial assets "at fair value through profit or loss", "held-to-maturity investments", "available-for-sale" financial assets and "loans and receivables". The classification depends on the nature and purpose of financial assets and is determined at the time of initial recognition.

Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial instrument and allocating interest income or expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments through the expected life of the financial instrument, or where appropriate, a shorter period. Income is recognised on an effective interest rate basis for debt instruments other than those financial instruments "at fair value through profit or loss".

Available-for-sale financial assets

Certain equity shares and debt securities held by the group are classified as being available for sale and are stated at fair value. Fair value is determined in the manner described in Note 4. Gains and losses arising from changes in fair value are recognised directly in the revaluation reserve with the exception of impairment losses, interest calculated using the effective interest method and foreign exchange gains and losses on monetary assets which are recognised directly in profit or loss. Where the investment is disposed of or is determined to be impaired, the cumulative gain or loss previously recognised in the revaluation reserve is included in profit or loss for the period. Dividends on available-for-sale equity instruments are recognised in profit or loss when the group's right to receive payments is established. The fair value of available-for-sale monetary assets denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at reporting date. The change in fair value attributable to translation differences that result from a change in amortised cost of the asset is recognised in profit or loss, and other changes are recognised in equity.

Loans and receivables

Trade receivables, loans and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as "loans and receivables". Loans and receivables are measured at amortised cost using the effective interest method less impairment. Interest is recognised by applying the effective interest rate method, except for short term receivables when the recognition of interest would be immaterial.

Impairment of financial assets

Financial assets, other than those at fair value through profit or loss, are assessed for indicators of impairment at each balance sheet date. Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the investment have been impacted. For financial assets carried at amortised cost, the amount of the impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables where the carrying amount is reduced through the use of an allowance account. When a trade receivable is uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited to profit or loss. Changes in the carrying amount of the allowance account are recognised in profit or loss.

With the exception of available-for-sale equity instruments, if, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment loss was recognised, the previously recognised impairment loss is reversed through profit or loss to the extent that carrying amount of the investment at the date the impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.



2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

In respect of available-for-sale equity instruments, any subsequent increase in fair value after an impairment loss, is recognised directly in equity.

Financial liabilities and equity instrumentsClassification as debt or equity

Financial liabilities and equity instruments issued by the group are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities. Equity instruments are recorded at the proceeds received, net of direct issue costs.

Financial liabilities

Trade and other payables are initially measured at fair value, net of transaction costs, and are subsequently measured at amortised cost, using the effective interest rate method, with interest expense recognised on an effective yield basis.

Interest-bearing bank loans and overdrafts are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method. Any difference between the proceeds (net of transaction costs) and the settlement or redemption of borrowings is recognised over the term of the borrowings in accordance with the group's accounting policy for borrowing costs (see below).

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period.

Derivative financial instruments

The group's activities expose it primarily to the financial risks of changes in foreign exchange rates.

The group uses derivative financial instruments (primarily foreign currency forward contracts) to hedge its risks associated with foreign currency fluctuations relating to certain firm commitments and forecast transactions.

The use of financial derivatives is governed by the group's policies approved by the board of directors, which provide guidance on the use of financial derivatives consistent with the group's risk management strategy. The group does not use derivative financial instruments for speculative purposes.

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to their fair value at each balance sheet date. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedge relationship.

Embedded derivatives

Derivatives embedded in other financial instruments or other host contracts are treated as separate derivatives when their risks and characteristics are not closely related to those of the host contracts and the host contracts are not measured at fair value with changes in fair value recognised in profit or loss.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

- e) LEASES – Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

The group as lessee

Rental payable under operating leases are charged to profit or loss on a straight-line basis over the term of the relevant lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. Contingent rentals arising under operating leases are recognised as an expense in the period in which they are incurred.

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight-line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

- f) INVENTORIES - Inventories are measured at the lower of cost and net realisable value. Cost comprises direct materials and where applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. Cost is calculated using the weighted average method. Net realisable value represents the estimated selling price less all estimated costs to completion and costs to be incurred in marketing, selling and distribution.
- g) PROPERTY, PLANT AND EQUIPMENT - Property, plant and equipment are carried at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation is charged so as to write off the cost of assets, other than freehold land, over their estimated useful lives, using the straight-line method, on the following bases:

| | | |
|--|---|--------------------------------|
| Freehold buildings | - | 30 years |
| Leasehold land and buildings | - | 25 to 60 years (term of lease) |
| Factory buildings | - | 25 to 60 years |
| Machinery and equipment | - | 2 to 10 years |
| Leasehold improvements and renovations | - | 2 to 10 years |
| Office equipment, furniture and fittings | - | 2 to 10 years |
| Computer hardware | - | 3 years |
| Motor vehicles | - | 2 to 10 years |

Fully depreciated assets still in use are retained in the financial statements.

The estimated useful lives, residual values and depreciation method are reviewed at each year end, with the effect of any changes in estimate accounted for on a prospective basis.

The gain or loss arising on disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amounts of the asset and is recognised in the profit and loss statement.

- h) GOODWILL - Goodwill arising on the acquisition of a subsidiary represents the excess of the cost of acquisition over the group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities of the subsidiary recognised at the date of acquisition. Goodwill is initially recognised as an asset at cost and is subsequently measured at cost less any accumulated impairment losses.

For the purpose of impairment testing, goodwill is allocated to each of the group's cash-generating units. Cash-generating units to which goodwill has been allocated are tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit. An impairment loss recognised for goodwill is not reversed in a subsequent period.



2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

On disposal of a subsidiary, the attributable amount of goodwill is included in the determination of the profit or loss on disposal.

The group's policy for goodwill arising on the acquisition of associates is described under "Associates".

i) INTANGIBLE ASSETS

Internally generated intangible assets – Research and development expenditure

Expenditure on research activities is recognised as an expense in the period in which it is incurred. Costs incurred on development projects are recognised as intangible assets only if all the following have been demonstrated:

- * the technical feasibility of completing the intangible asset so that it will be available for use or sale;
- * the intention to complete the intangible asset and use or sell it;
- * the ability to use or sell the intangible asset;
- * how the intangible asset will generate probable future economic benefits;
- * the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and
- * the ability to measure reliably the expenditure attributable to the intangible asset during its development.

The amount initially recognised for internally generated intangible assets is the sum of the expenditure incurred from the date when the intangible asset first meets the recognition criteria listed above. Where no internally generated intangible asset can be recognised, development expenditure is charged to profit or loss in the period in which it is incurred. The group has capitalised development costs as intangible assets and these are amortised using the straight line method over its useful life, which normally does not exceed 3 years.

Subsequent to initial recognition, internally-generated intangible assets are reported at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired in a business combination

Customer relationships acquired in a business combination are identified and recognised separately from goodwill where they satisfy the definition of an intangible asset and their fair values can be measured reliably. The cost of such intangible assets is their fair value at the acquisition date and subsequent to initial recognition, customer relationships acquired in a business combination are reported at cost less accumulated amortisation and accumulated impairment losses. Customer relationships are amortised on a straight-line basis over their remaining useful lives of 10 years.

- ### j) IMPAIRMENT OF TANGIBLE AND INTANGIBLE ASSETS EXCLUDING GOODWILL
- At each balance sheet date, the group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that these assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the profit and loss statement.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in the profit and loss statement.

- k) ASSOCIATES - An associate is an entity over which the group has significant influence and that is neither a subsidiary nor an interest in a joint venture. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

The results and assets and liabilities of associates are incorporated in these financial statements using the equity method of accounting, except when the investment is classified as held for sale, in which case it is accounted for under FRS 105-Non-current Assets Held for Sale and Discontinued Operations. Under the equity method, investments in associates are carried in the consolidated balance sheet at cost as adjusted for post-acquisition changes in the group's share of the net assets of the associate, less any impairment in the value of individual investments. Losses of an associate in excess of the group's interest in that associate (which includes any long-term interests that, in substance, form part of the group's net investment in the associate) are not recognised, unless the group has incurred legal or constructive obligations or made payments on behalf of the associate.

Any excess of the cost of acquisition over the group's share of the net fair value of the identifiable assets, liabilities and contingent liabilities of the associate recognised at the date of acquisition is recognised as goodwill. The goodwill is included within the carrying amount of the investment and is assessed for impairment as part of the investment. Any excess of the group's share of the net fair value of the identifiable assets, liabilities and contingent liabilities over the cost of acquisition, after reassessment, is recognised immediately in the consolidated profit and loss statement.

Where a group entity transacts with an associate of the group, profits or losses are eliminated to the extent of the group's interest in the relevant associate.

- l) INTERESTS IN JOINT VENTURE - A joint venture is a contractual arrangement whereby the group and other parties undertake an economic activity that is subject to joint control, that is when the strategic financial and operating policy decisions relating to the activities require the unanimous consent of the parties sharing control.

Where a group entity undertakes its activities under joint venture arrangements directly, the group's share of jointly controlled assets and any liabilities incurred jointly with other venturers are recognised in the financial statements of the relevant entity and classified according to their nature. Liabilities and expenses incurred directly in respect of interests in jointly controlled assets are accounted for on an accrual basis. Income from the sale or use of the group's share of the output of jointly controlled assets, and its share of joint venture expenses, are recognised when it is probable that the economic benefits associated with the transactions will flow to/from the group and their amount can be measured reliably.



2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

Joint venture arrangements that involve the establishment of a separate entity in which each venturer has an interest are referred to as jointly controlled entities. The group reports its interests in jointly controlled entities using proportionate consolidation, except when the investment is classified as held for sale, in which case it is accounted for under FRS 105-Non-current Assets Held for Sale and Discontinued Operations. The group's share of the assets, liabilities, income and expenses of jointly controlled entities are combined with the equivalent items in the consolidated financial statements on a line-by-line basis.

Any goodwill arising on the acquisition of the group's interest in a jointly controlled entity is accounted for in accordance with the group's accounting policy for goodwill arising on the acquisition of a subsidiary.

Where the group transacts with its jointly controlled entities, unrealised profits and losses are eliminated to the extent of the group's interest in the joint venture.

- m) **PROVISIONS** – Provisions are recognised when the group has a present obligation (legal or constructive) as a result of a past event and it is probable that the group will be required to settle that obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the balance sheet date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

- n) **SHARE-BASED PAYMENTS** - The group issues equity-settled share-based payments to qualifying employees. Equity-settled share-based payments are measured at fair value (excluding the effect of non market-based vesting conditions) at the date of grant. The fair value determined at the grant date of the equity-settled share-based payments is expensed on a straight-line basis over the vesting period, based on the group's estimate of shares that will eventually vest and adjusted for the effect of non market-based vesting conditions.

Details of the determination of fair value of such options are disclosed in Note 22.

- o) **GOVERNMENT GRANTS** - Government grants are not recognised until there is reasonable assurance that the group will comply with the conditions attached to them and the grants will be received. Government grants relating to deferred development expenditure and the purchase of property, plant and equipment are included in the balance sheet by deducting the grant in arriving at the carrying amount of the assets. Other government grants are recognised as income over the periods necessary to match them with the costs for which they are intended to compensate, on a systematic basis. Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the group with no future related costs are recognised in profit or loss in the period in which they become receivable.
- p) **REVENUE RECOGNITION** – Revenue from manufacturing services is recognised when the service is completed and the risks and reward of ownership of the manufactured goods are transferred to the buyer. Revenue is reduced for estimated customer returns, rebates and other similar allowances.

Revenue from the rendering of services of a short duration is recognised when the services are completed.

Dividend income

Dividend income from investments is recognised when the shareholders' rights to receive payment have been established.

Interest income

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated cash receipts through the expected life of the financial asset to that asset's net carrying amount.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

- q) **BORROWING COSTS** – Borrowing costs are recognised in the profit and loss statement in the period which they are incurred. No interest expense has been capitalised during the year.
- r) **RETIREMENT BENEFIT COSTS** - Payments to defined contribution retirement benefit plans are charged as an expense as they fall due. Payments made to state-managed retirement benefit schemes, such as the Singapore Central Provident Fund, are dealt with as payments to defined contribution plans where the group's obligations under the plans are equivalent to those arising in a defined contribution retirement benefit plan.
- s) **EMPLOYEE LEAVE ENTITLEMENT** – Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the balance sheet date.
- t) **INCOME TAX** - Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the profit and loss statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are not taxable or tax deductible. The group's liability for current tax is calculated using tax rates (and tax laws) that have been enacted or substantively enacted in countries where the companies and subsidiaries operate by the balance sheet date.

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries and associates, and interests in joint ventures, except where the group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset realised based on the tax rates (and tax laws) that have been enacted or substantively enacted by the balance sheet date. Deferred tax is charged or credited to profit or loss, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the group intends to settle its current tax assets and liabilities on a net basis.

Current and deferred tax are recognised as an expense or income in profit or loss, except when they relate to items credited or debited directly to equity, in which case the tax is also recognised directly in equity, or where they arise from the initial accounting for a business combination. In the case of a business combination, the tax effect is taken into account in calculating goodwill or determining the excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over cost.



2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

- u) **FOREIGN CURRENCY TRANSACTIONS AND TRANSLATION** - The individual financial statements of each group entity are measured and presented in the currency of the primary economic environment in which the entity operates (its functional currency). The consolidated financial statements of the group and the balance sheet of the company are presented in Singapore dollars, which is the functional currency of the company, and the presentation currency for the consolidated financial statements.

In preparing the financial statements of the individual entities, transactions in currencies other than the entity's functional currency are recorded at the rates of exchange prevailing on the date of the transaction. At each balance sheet date, monetary items denominated in foreign currencies are retranslated at the rates prevailing on the balance sheet date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on retranslation of monetary items are included in profit or loss for the period. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the period except for differences arising on the retranslation of non-monetary items in respect of which gains or losses are recognised directly in equity. For such non-monetary items, any exchange component of that gain or loss is also recognised directly in equity.

For the purpose of presenting consolidated financial statements, the assets and liabilities of the group's foreign operations (including comparatives) are expressed in Singapore dollars using exchange rates prevailing on the balance sheet date. Income and expense items (including comparatives) are translated at the average exchange rates for the period, unless exchange rates fluctuated significantly during that period, in which case the exchange rates at the dates of the transactions are used. Exchange differences arising, if any, are classified as equity and transferred to the group's translation reserve. Such translation differences are recognised in profit or loss in the period in which the foreign operation is disposed of.

On consolidation, exchange differences arising from the translation of the net investment in foreign entities (including monetary items that, in substance, form part of the net investment in foreign entities), and of borrowings and other currency instruments designated as hedges of such investments, are taken to the foreign currency translation reserve.

Goodwill and fair value adjustments arising on the acquisition of a foreign operation are treated as assets and liabilities of the foreign operation and translated at the closing rate.

- v) **CASH AND CASH EQUIVALENTS** - Cash and cash equivalents comprise cash on hand, demand deposits and bank overdrafts that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

3 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

Critical judgements in applying the group's accounting policies

In the application of the group's accounting policies, which are described in Note 2, management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

3 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Cont'd)

Management is of the opinion that there are no critical judgements involved that have a significant effect on the amounts recognised in the financial statements apart from those involving estimates, where are dealt with below.

Key sources of estimation uncertainty

The key assumptions concerning the future, and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

Allowance for inventories

In determining the net realisable value of the group inventories, an estimation of the recoverable amount of inventories on hand is performed based on the most reliable evidence available at the time the estimates are made. This represents the value of the inventories which are expected to realise as estimated by management. These estimates take into consideration the fluctuations of price or cost, or any inventories on hand that may not be realised, directly relating to events occurring after the end of the period to the extent that such events confirm conditions existing at the end of the period.

Impairment of goodwill

Determining whether goodwill is impaired requires an estimation of the value in use of the cash-generating units ("CGU") to which goodwill has been allocated. The value in use calculation requires the entity to estimate the future cash flows expected to arise from the cash-generating unit and a suitable discount rate in order to calculate present value. No impairment loss was recognised during the financial year.

Recoverability of intangible assets

Management has considered the recoverability of the group's intangible assets, including customer relationships acquired in a business combination during the year. The valuation of the customer relationships takes into consideration projected future revenue stream of customers with contracts as at the date of acquisition, with expected renewals, and applying suitable churn rates and discount rates in order to calculate the present value of cashflows. The customer relationships are amortised over the estimated remaining useful life of 10 years which reflect the pattern in which the asset's future economic benefits are expected to be consumed. Based on management's assessment of the intangible assets, no indication of impairment was noted.

Share-based payments

Determining the fair value of share-based payments requires estimations using valuation models and inputs that attempt to capture the intrinsic value of such options. Key inputs into the valuation models in determining the fair value of share-based payments are disclosed in Note 22.

Impairment of available-for-sale investments

At each balance sheet date, management will assess whether there is any objective evidence that available-for-sale investments are impaired, as evidenced by the occurrence of one or more loss events. Based on the management's best estimate of the future cash flow of each investment, and taking into consideration all credit exposure, the impairment loss for the financial year amounting to \$500,000 (2005: \$9,997,000) as recognised in the profit and loss statement (Note 28) is considered adequate.



4 FINANCIAL RISKS AND MANAGEMENTi) Foreign currency risk

The group operates internationally, giving rise to market risk from changes in foreign exchange rates. The group manages its foreign exchange exposure by matching revenue and costs in the relevant currencies to create a natural hedge and also through active currency management using derivatives such as forwards and currency options where necessary.

The company has a number of investments in foreign subsidiaries, whose net assets are exposed to currency translation risk. No hedge has been taken up to mitigate this exposure as it does not impact cashflows.

ii) Interest rate risk

Interest rate risk refers to the risk experienced by the company and the group as a result of the fluctuation in interest rates. The group has cash balances placed as various forms of deposits with reputable international financial institutions and investments in fixed rate instruments of strong financial ratings. These deposits and investments are generally with short term maturities to provide the group the flexibility to meet working capital and other investments needs. Although the group's borrowings are short term in nature and bear interest at market rates, management has the intention of refinancing the short term loan of \$600,000,000 as at December 31, 2006 subsequent to year end.

iii) Credit risk

Credit risk arising from defaults by counterparties on their contractual obligations is managed through the application of credit approvals, credit limits and monitoring procedures. The group has adopted a policy of only dealing with creditworthy counterparties and will require collaterals from customers with no track record of credit history. The group performs ongoing credit evaluation of their counterparties' financial condition and regular meetings are conducted to monitor debt collection and credit risk exposure.

The group enters into treasury transactions only with creditworthy institutions. It seeks to invest in quality investee companies and a majority of its fixed income investments are above investment grade. The group's investments in credit derivative products are exposed to default risks of a portfolio of underlying credits.

iv) Liquidity risk

Liquidity risk refers to the risk in which the group has difficulties in meeting its short term obligations. Liquidity risk is managed by matching the payment and receipt cycle. The group has sufficient cash from operations and credit lines from financial institutions (Note 1) to fund its capital investments and working capital requirements.

v) Investment risk

Investment risk refers to the risk experienced by the group in its management of the return of funds invested in financial instruments. This risk includes market price risk due to fluctuations in interest rates, foreign currency exchange rates, prices of equities, debt securities and other financial contracts. Investment risk is managed through established investment policies and guidelines. These policies and guidelines are reviewed regularly taking into consideration changes in the overall market environment.

vi) Fair value of financial assets and financial liabilities

Other than the fair values of non-current available-for-sale assets and derivative financial instruments which are disclosed in Notes 7 and 20, the carrying amounts of the financial assets and financial liabilities reported in the balance sheet approximate the fair values of those assets and liabilities, due to the relatively short term maturity of these financial instruments.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

4 FINANCIAL RISKS AND MANAGEMENT (Cont'd)

The fair values of financial assets and financial liabilities are determined as follows:

- the fair value of financial assets and financial liabilities with standard terms and conditions and traded on active liquid markets are determined with reference to quoted market prices;
- the fair value of other financial assets and financial liabilities (excluding derivative instruments) are determined in accordance with generally accepted pricing models based on discounted cash flow analysis; and
- the fair value of credit derivative notes (Notes 7 and 20) are derived from valuation models that are proprietary to the issuing banks. The issuing banks have confirmed among others, that the valuations are computed by an independent valuation team and that the valuations reflect the current economic assessment of the transactions and take into consideration, observable market data that the banks believe to be appropriate.

5 RELATED PARTY TRANSACTIONS

Related parties are entities with common direct or indirect shareholders and/or directors. Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial and operating decisions. Associates also include those that are associates of related companies.

Some of the company's transactions and arrangements are with related parties and the effect of these on the basis determined between the parties is reflected in these financial statements. The balances are unsecured, interest-free and repayable on demand unless otherwise stated.

During the year, group entities entered into the following trading transactions with related parties:

| | The Group | |
|--|------------------|----------------------|
| | 2006 | 2005 |
| | \$'000 | \$'000 |
| Proceeds on sale of property to an executive director of the company | - | 8,000 ^(a) |
| Purchases of goods from associates | 6,879 | 9,734 |
| Sales of goods to associates | - | 349 |
| Commission income from associates | - | 57 |

^(a) This is an Interested Person Transaction under the SGX Listing Manual Rules. The Audit Committee had reviewed the transaction and was satisfied that the terms of transaction was on normal commercial terms.

Compensation of directors and key management personnel

The remuneration of directors and other members of key management during the year was as follows:

| | Group | |
|--------------------------|---------------|---------------|
| | 2006 | 2005 |
| | \$'000 | \$'000 |
| Short term benefits | 17,593 | 16,944 |
| Post-employment benefits | 217 | 332 |
| Share-based payments | 1,096 | 925 |
| | 18,906 | 18,201 |

The remuneration of directors and key management is determined by the Remuneration Committee having regard to the performance of individuals and market trends.



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

6 CASH AND BANK BALANCES

| | The Company | | The Group | |
|----------------|-------------|---------|-----------|---------|
| | 2006 | 2005 | 2006 | 2005 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Cash | 26,463 | 38,824 | 199,675 | 99,245 |
| Fixed deposits | 45,369 | 362,272 | 129,331 | 457,341 |
| | 71,832 | 401,096 | 329,006 | 556,586 |

Cash and bank balances comprise cash held by the company and group and short term bank deposits with an original maturity of three months or less. The carrying amounts of these assets approximate their fair values.

The fixed deposits interest rates for the company and the group range from 0.8% to 5.3% (2005: 0.4% to 4.3%) per annum.

The company's and group's cash and bank balances that are not denominated in the functional currencies of the respective entities are as follows:

| | The Company | | The Group | |
|-----------------------|-------------|---------|-----------|---------|
| | 2006 | 2005 | 2006 | 2005 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Singapore dollars | - | - | 9,218 | 4,961 |
| United States dollars | 52,940 | 124,634 | 82,471 | 150,234 |
| Euros | 520 | 2,473 | 909 | 3,418 |
| Japanese yen | - | - | 268 | 192 |
| Chinese yuan | - | - | 935 | - |
| Malaysian ringgit | - | - | 22,765 | 50,148 |

7 AVAILABLE-FOR-SALE INVESTMENTS

| | The Company | | The Group | |
|--|-------------|---------|-----------|---------|
| | 2006 | 2005 | 2006 | 2005 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Available-for-sale investments, at fair value: | | | | |
| (a) Quoted equity shares | 1,311 | 1,239 | 15,429 | 13,985 |
| (b) Unquoted equity shares | - | - | 2,289 | 1,828 |
| (c) Quoted debt securities | 29,650 | 29,208 | 29,650 | 29,208 |
| (d) Unquoted credit derivative notes | 206,139 | 208,173 | 206,139 | 208,173 |
| (e) Unquoted debt securities | 19,889 | 40,000 | 28,471 | 60,341 |
| | 256,989 | 278,620 | 281,978 | 313,535 |
| Analysed as: | | | | |
| Current assets | 15,026 | 25,000 | 19,526 | 38,756 |
| Non-current assets | 241,963 | 253,620 | 262,452 | 274,779 |
| Total | 256,989 | 278,620 | 281,978 | 313,535 |

- (a) Investments in quoted equity securities offer the company and the group the opportunity for returns through dividend income and fair value gains. They have no fixed maturity or coupon rate. The fair value of these securities is based on the quoted closing market prices on the last market day of the financial year.

The investments in quoted equity shares for the company and the group include an impairment loss of \$1,500,000 charged to the profit and loss statement in 2005.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

7 AVAILABLE-FOR-SALE INVESTMENTS (Cont'd)

- (b) The investments in unquoted equity shares represent investments of \$2,042,000 (2005: \$1,828,000) in venture capital funds that invest in research and development activities and/or the commercial application of this knowledge and \$247,000 (2005: Nil) in club investments.

The investments in unquoted equity shares for the group include an impairment loss charged to the profit and loss statement for the year of \$500,000 (2005: Nil).

- (c) (e) The investments in quoted and unquoted debt securities of the company have effective interest rates ranging from 3.75% to 5.125% (2005: 3.75% to 5.125%) and of the group ranging from 3.13% to 5.125% (2005: 2.53% to 5.125%) per annum. These investments of the company have maturity dates ranging from May 4, 2007 to September 1, 2018 (2005: May 26, 2007 to September 1, 2018) and of the group ranging from March 26, 2007 to September 1, 2018 (2005: March 14, 2006 to September 1, 2018).

- (d) These are Collateralised Debt Obligations acquired with embedded credit derivatives (Note 20) as follows:

- (i) Principal amount of \$167,800,000 (2005: \$167,800,000) with effective interest rate of 3.2% and maturity date on December 20, 2009.
- (ii) Principal amount of \$53,949,000 (2005: \$58,664,000) with effective interest rate of 5.5% and maturity date on June 20, 2008.

As at December 31, 2006, the fair values of these instruments amounted to \$206,139,000 (2005: \$208,173,000)

The company's and group's available-for-sale investments that are not denominated in the functional currencies of the respective entities are as follows:

| | The Company | | The Group | |
|-----------------------|-------------|--------|-----------|--------|
| | 2006 | 2005 | 2006 | 2005 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| United States dollars | 45,728 | 51,406 | 57,539 | 64,840 |

8 TRADE RECEIVABLES

| | The Company | | The Group | |
|-----------------|-------------|---------|-----------|---------|
| | 2006 | 2005 | 2006 | 2005 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Outside parties | 150,993 | 220,083 | 624,110 | 590,598 |

The average trade credit period is 71 days (2005: 60 days).

An allowance has been made for the estimated irrecoverable amounts from the sale of goods to third parties of \$2,488,000 (2005: \$2,826,000). This allowance has been determined by reference to past default experience.

An amount of \$338,000 (2005: Nil) has been credited to the profit and loss statement in 2006 as a result of recovery of a trade debt which arose from a third party for which provision had been made previously.



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

8 TRADE RECEIVABLES (Cont'd)

The company's and group's trade receivables that are not denominated in the functional currencies of the respective entities are as follows:

| | The Company | | The Group | |
|-----------------------|-------------|---------|-----------|---------|
| | 2006 | 2005 | 2006 | 2005 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Singapore dollars | - | - | 524 | 1,999 |
| United States dollars | 146,342 | 213,748 | 319,260 | 472,314 |
| Euros | - | 8 | 2,911 | 1,235 |
| Chinese yuan | - | - | 3,370 | - |
| Malaysian ringgit | - | - | 1,399 | 928 |
| Hong Kong dollars | - | - | - | 2 |

9 OTHER RECEIVABLES AND PREPAYMENTS

| | The Company | | The Group | |
|------------------------|-------------|--------|-----------|--------|
| | 2006 | 2005 | 2006 | 2005 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Other receivables | 5,984 | 2,209 | 37,595 | 21,106 |
| Deposits | 563 | 686 | 2,541 | 2,945 |
| Prepayments | 192 | 232 | 4,622 | 3,389 |
| Income tax recoverable | - | 824 | - | 2,774 |
| | 6,739 | 3,951 | 44,758 | 30,214 |

The company's and group's other receivables and prepayments that are not denominated in the functional currencies of the respective entities are as follows:

| | The Company | | The Group | |
|-----------------------|-------------|--------|-----------|--------|
| | 2006 | 2005 | 2006 | 2005 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| United States dollars | - | 688 | 2,854 | 4,336 |
| Malaysian ringgit | - | - | 292 | 4,752 |
| Chinese yuan | - | - | 222 | - |
| Singapore dollars | - | - | 78 | 7 |
| Euros | - | - | 3 | 63 |

10 INVENTORIES

| | The Company | | The Group | |
|------------------|-------------|--------|-----------|---------|
| | 2006 | 2005 | 2006 | 2005 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Raw materials | 38,588 | 44,293 | 293,609 | 212,063 |
| Work in progress | 36,706 | 50,443 | 103,589 | 95,373 |
| Finished goods | 10,533 | 4,156 | 184,192 | 100,700 |
| | 85,827 | 98,892 | 581,390 | 408,136 |

The cost of inventories recognised as an expense includes \$2,670,000 (2005: \$1,700,000) in respect of write down of inventory to net realisable value.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

11 INVESTMENTS IN SUBSIDIARIES

| | The Company | |
|---------------------------------|-------------|---------|
| | 2006 | 2005 |
| | \$'000 | \$'000 |
| Unquoted equity shares, at cost | 1,152,383 | 190,867 |
| Impairment loss | (838) | - |
| Net carrying amount | 1,151,545 | 190,867 |
| Advances to subsidiaries | 33,000 | 33,000 |
| | 1,184,545 | 223,867 |

Details of the company's subsidiaries as at December 31, 2006 are as follows:

| Name of Subsidiaries | Country of Incorporation and Operation | Cost of Investment | | Proportion of Ownership Interest and Voting Power Held | | Principal Activities |
|---|--|--------------------|----------------|--|-----------|--|
| | | 2006 \$'000 | 2005 \$'000 | 2006 % | 2005 % | |
| Advanced Products Corporation Pte Ltd | Singapore | 863 | 863 | 100 | 100 | Dormant |
| Cebelian Holdings Pte Ltd | Singapore | 2,500 | 2,500 | 100 | 100 | Investment holding |
| EAS Security Systems Pte Ltd (wholly-owned subsidiary of Cebelian Holdings Pte Ltd) | Singapore | - | - | 100 | 100 | Dormant |
| Shanghai Waigaoqiao Venture Electronics Co., Ltd (wholly-owned subsidiary of Cebelian Holdings Pte Ltd) ⁽¹⁾ | People's Republic of China | - | - | 100 | 100 | Design, engineering and customisation services |
| VCL Electronics Services India Private Limited (80% owned by Cebelian Holdings Pte Ltd and 20% owned by Venture Electronics Solutions Pte Ltd) ⁽⁴⁾ | India | - | - | 100 | 100 | Dormant |
| Venture Electronics (Europe), B.V. (wholly-owned subsidiary of Cebelian Holdings Pte Ltd) ⁽⁴⁾ | The Netherlands | - | - | 100 | 100 | Investment holding |



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

11 INVESTMENTS IN SUBSIDIARIES (Cont'd)

| Name of Subsidiaries | Country of Incorporation and Operation | Cost of Investment | | Proportion of Ownership Interest and Voting Power Held | | Principal Activities |
|--|--|--------------------|--------|--|------|--|
| | | 2006 | 2005 | 2006 | 2005 | |
| | | \$'000 | \$'000 | % | % | |
| Venture Hungary Electronics Manufacturing Limited Liability Company (95% owned by Venture Electronics (Europe), B.V. and 5% owned by Cebelian Holdings Pte Ltd) ⁽⁴⁾ | Hungary | - | - | 100 | 100 | Design, manufacture, assemble and distribute electronic products |
| Venture Electronics Spain S.L. (wholly-owned subsidiary of Venture Electronics (Europe), B.V.) ⁽⁴⁾ | Spain | - | - | 100 | 100 | Manufacture, design, engineering, customisation and logistic services |
| Venture Electronics (Shanghai) Co., Ltd (wholly-owned subsidiary of Cebelian Holdings Pte Ltd) ⁽¹⁾ | People's Republic of China | - | - | 100 | 100 | Trading in and manufacturing of electronic and computer-related products |
| VM Services, Inc. (wholly-owned subsidiary of Cebelian Holdings Pte Ltd) ⁽⁴⁾ | United States of America | - | - | 100 | 100 | Trading in and manufacturing of electronic and computer-related products |
| Venture Electronics International, Inc. (wholly-owned subsidiary of VM Services, Inc.) ⁽⁴⁾ | United States of America | - | - | 100 | 100 | Manufacture, design, engineering, customisation and logistic services |
| Venture Design Services, Inc. (wholly-owned subsidiary of VM Services, Inc.) ⁽⁴⁾ | United States of America | - | - | 100 | 100 | Trading and manufacturing of electronics and computer-related products, provision of engineering, customisation, logistics and repair services |
| VIPColor Technologies Pte Ltd (a subsidiary of Cebelian Holdings Pte Ltd) | Singapore | - | - | 93.8 | 93.8 | Develop and market colour imaging products for label printing |

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

11 INVESTMENTS IN SUBSIDIARIES (Cont'd)

| Name of Subsidiaries | Country of Incorporation and Operation | Cost of Investment | | Proportion of Ownership Interest and Voting Power Held | | Principal Activities |
|--|--|--------------------|--------|--|------|--|
| | | 2006 | 2005 | 2006 | 2005 | |
| | | \$'000 | \$'000 | % | % | |
| VIPColor Technologies USA, Inc (wholly-owned subsidiary of VIPColor Technologies Pte Ltd) ⁽⁴⁾ | United States of America | - | - | 93.8 | 93.8 | Develop and market colour imaging products for label printing |
| Innovative Trek Technology Pte Ltd | Singapore | 1,780 | 1,780 | 100 | 100 | Information system development and support |
| Venture Electronics Mexico S.A. de C.V. (98% owned by Innovative Trek Technology Pte Ltd and 2% owned by Cebelian Holdings Pte Ltd) ⁽⁴⁾ | Mexico | - | - | 100 | 100 | Dormant (In the process of voluntary liquidation) |
| Multitech Systems Pte Ltd | Singapore | 3,215 | 3,215 | 100 | 100 | Trading in and manufacturing of electronic and computer-related products |
| Scinetic Engineering Pte Ltd | Singapore | 20,913 | 20,913 | 60 | 60 | Design, trading in and manufacturing of electronic and mechanical products |
| SCE Resources Pte Ltd (wholly-owned subsidiary of Scinetic Engineering Pte Ltd) ⁽⁴⁾ | Singapore | - | - | 60 | 60 | Provision of computer related hardware and information technology consultancy services |
| Scinetic Technology (HK) Ltd (wholly-owned subsidiary of Scinetic Engineering Pte Ltd) ⁽⁴⁾ | Hong Kong | - | - | 60 | 60 | Dormant |
| Technocom Systems Sdn Bhd ⁽¹⁾ | Malaysia | 1,543 | 1,543 | 100 | 100 | Trading in and manufacturing of electronic and computer-related products |
| Pintarmas Sdn Bhd (wholly-owned subsidiary of Technocom Systems Sdn Bhd) ⁽¹⁾ | Malaysia | - | - | 100 | 100 | Trading in and manufacturing of electronic and computer-related products |



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

11 INVESTMENTS IN SUBSIDIARIES (Cont'd)

| Name of Subsidiaries | Country of Incorporation and Operation | Cost of Investment | | Proportion of Ownership Interest and Voting Power Held | | Principal Activities |
|---|--|--------------------|---------|--|------|---|
| | | 2006 | 2005 | 2006 | 2005 | |
| | | \$'000 | \$'000 | % | % | |
| V-Design Services (M) Sdn Bhd (wholly-owned subsidiary of Technocom Systems Sdn Bhd) ⁽¹⁾ | Malaysia | - | - | 100 | 100 | Trading in and manufacturing of electronic and computer-related products |
| PT Venture Electronics Indonesia (99% owned by the company and 1% owned by Multitech Systems Pte Ltd) ⁽⁴⁾ | Indonesia | 337 | 337 | 100 | 100 | Dormant (In the process of voluntary liquidation) |
| Ventech Data Systems Pte Ltd | Singapore | 5,000 | 5,000 | 100 | 100 | Dormant |
| Venture Electronics Services (Malaysia) Sdn Bhd ⁽¹⁾ | Malaysia | 17,777 | 17,777 | 100 | 100 | Trading in and manufacturing of electronic and computer-related products |
| Venture Electronics Solutions Pte Ltd | Singapore | 16,626 | 16,626 | 100 | 100 | Manufacture, design, engineering, customisation and logistic services |
| Ventech Investments Ltd ⁽⁴⁾ | British Virgin Islands | 90 | 90 | 100 | 100 | Investment holding |
| Univac Precision Engineering Pte Ltd | Singapore | 120,223 | 120,223 | 100 | 100 | Manufacture, design, fabricate, stamping and injection, metal punching and spraying, industrial metal parts, tools and dies |
| Unison Precision Industries (M) Sdn Bhd (wholly-owned subsidiary of Univac Precision Engineering Pte Ltd) ⁽¹⁾ | Malaysia | - | - | 100 | 100 | Dormant (In the process of voluntary liquidation) |
| Munivac Sdn. Bhd. (65.6% owned by Unison Precision Industries (M) Sdn Bhd and 34.4% owned by Univac Precision Engineering Pte Ltd) ⁽¹⁾ | Malaysia | - | - | 100 | 100 | Manufacture of electronic and mechanical components |

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

11 INVESTMENTS IN SUBSIDIARIES (Cont'd)

| Name of Subsidiaries | Country of Incorporation and Operation | Cost of Investment | | Proportion of Ownership Interest and Voting Power Held | | Principal Activities |
|--|--|--------------------|----------------|--|-----------|---|
| | | 2006 \$'000 | 2005 \$'000 | 2006 % | 2005 % | |
| Univac Precision, Inc. (wholly-owned subsidiary of Univac Precision Engineering Pte Ltd) ⁽⁴⁾ | United States of America | - | - | 100 | 100 | Design, customisation and marketing of tool-making and precision engineering solutions |
| Univac Design & Engineering Pte Ltd (a subsidiary of Univac Precision Engineering Pte Ltd) ⁽²⁾ | Singapore | - | - | 81.6 | 80.5 | Investment holding |
| Univac Precision Plastics (Shanghai) Co., Ltd (wholly-owned subsidiary of Univac Design & Engineering Pte Ltd) ⁽³⁾ | People's Republic of China | - | - | 81.6 | 80.5 | Manufacture of plastic injection moulds and mouldings with secondary processes and sub-assembly |
| Univac Precision Plastics (SIP) Co., Ltd (wholly-owned subsidiary of Univac Design & Engineering Pte Ltd) ⁽³⁾ | People's Republic of China | - | - | 81.6 | 80.5 | Dormant |
| GES International Ltd | Singapore | 961,516 | - | 100 | - | Investment holding and provision of management services |
| GES (Singapore) Pte Ltd (wholly-owned subsidiary of GES International Ltd) | Singapore | - | - | 100 | - | Provision of manufacturing services for Original Design and Manufacture and Electronic Manufacturing Services |
| GES Investment Pte Ltd (wholly-owned subsidiary of GES International Ltd) | Singapore | - | - | 100 | - | Investment holding and provision of administrative and technical services to a subsidiary |
| Shanghai GES Information Technology Co., Ltd ⁽¹⁾ (wholly-owned subsidiary of GES (Singapore) Pte Ltd) | People's Republic of China | - | - | 100 | - | Provision of manufacturing services for Original Design and Manufacture and Electronic Manufacturing services |
| GES US (New England) Inc (wholly-owned subsidiary of GES Investment Pte Ltd) ⁽⁴⁾ | United States of America | - | - | 100 | - | Provision of manufacturing services to electronics equipment manufacturers |



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

11 INVESTMENTS IN SUBSIDIARIES (Cont'd)

| Name of Subsidiaries | Country of Incorporation and Operation | Cost of Investment | | Proportion of Ownership Interest and Voting Power Held | | Principal Activities |
|---|--|--------------------|---------|--|------|--|
| | | 2006 | 2005 | 2006 | 2005 | |
| | | \$'000 | \$'000 | % | % | |
| GES Manufacturing Services (M) Sdn Bhd (wholly-owned subsidiary of GES Investment Pte Ltd) ⁽¹⁾ | Malaysia | - | - | 100 | - | Provision of manufacturing services to electronics equipment manufacturers |
| Total | | 1,152,383 | 190,867 | | | |

All the companies are audited by Deloitte & Touche, Singapore except for the subsidiaries that are indicated as follows:

⁽¹⁾ Audited by overseas practices of Deloitte Touche Tohmatsu.

⁽²⁾ Audited by another firm of auditors, Boon Suan Lee & Co.

⁽³⁾ Audited by another firm of auditors, Shanghai Shangshen Certified Public Accountants Co., Ltd.

⁽⁴⁾ Not required to be audited by law in its country of incorporation and individually not material to the results of the group.

The net assets of the subsidiaries referred to in notes (2), (3) and (4) above are less than 20% of the net assets of the group at the financial year end.

Amounts due to and from subsidiaries are unsecured, interest-free and payable within 12 months, other than advances of \$33,000,000 (2005: \$33,000,000) which are extension of the company's investment in the subsidiaries and hence are capital in nature.

The trade receivables from subsidiaries of \$46,544,000 (2005: \$56,946,000) are stated at net of allowance for doubtful trade receivables of \$30,000,000 (2005: \$25,000,000).

12 INVESTMENTS IN ASSOCIATES

| | The Company | | The Group | |
|---|----------------|----------------|----------------|----------------|
| | 2006 \$'000 | 2005 \$'000 | 2006 \$'000 | 2005 \$'000 |
| Quoted equity shares, at cost | 82,536 | - | 94,028 | 11,492 |
| Unquoted equity shares, at cost | - | - | 4,019 | 3,959 |
| | 82,536 | - | 98,047 | 15,451 |
| Share of post-acquisition profits, net of dividend received | - | - | 11,304 | 5,586 |
| Currency realignment on translation of foreign associates | - | - | (81) | 75 |
| Net | 82,536 | - | 109,270 | 21,112 |
| Market value of quoted equity shares | 53,200 | - | 66,283 | 19,363 |

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

12 INVESTMENTS IN ASSOCIATES (Cont'd)

Details of the group's significant associates as at December 31, 2006 are as follows:

| Name of Associates | Country of Incorporation and Operation | Proportion of Ownership Interest and Voting Power Held | | Principal Activities |
|------------------------------------|--|--|-----------|---|
| | | 2006 % | 2005 % | |
| DMX Technologies Group Ltd | Bermuda | 20.7 | - | Provision of broadband network infrastructure, digital video and advanced mobile solutions |
| Acumen Engineering Pte Ltd | Singapore | 42.7 | 42.7 | Trading of plastic resins |
| Fischer Tech Ltd ⁽¹⁾ | Singapore | 22.9 | 22.9 | Manufacture of plastic injection moulds and mouldings with secondary processes |
| Hartec Asia Pte Ltd ⁽²⁾ | Singapore | 30.0 | 52.0 | Manufacturing of products and provision of services with the application of nano technology |

All the companies are audited by Deloitte & Touche, Singapore except as follows:

⁽¹⁾ Audited by Ernst & Young, Singapore.

⁽²⁾ Audited by Boon Suan Lee & Co.

Summarised financial information in respect of the group's associates is set out below:

| | The Group | |
|--|----------------|----------------|
| | 2006 \$'000 | 2005 \$'000 |
| Total assets | 481,524 | 147,422 |
| Total liabilities | (137,006) | (67,297) |
| Net assets | 344,518 | 80,125 |
| Group's share of associates' net assets | 109,270 | 21,112 |
| Revenue | 487,703 | 172,087 |
| Profit for the year | 33,838 | 9,383 |
| Group's share of associates' profit for the year | 6,347 | 2,478 |

Trade payables due to associates are unsecured, interest-free and repayable within 12 months.



NOTES TO FINANCIAL STATEMENTS

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13 INVESTMENTS IN JOINT VENTURES

| The Company | |
|-------------|--------|
| 2006 | 2005 |
| \$'000 | \$'000 |
| 1,000 | 1,000 |

Unquoted equity shares, at cost

Details of the group's joint ventures as at December 31, 2006 are as follows:

| Name of Joint Venture | Country of Incorporation and Operation | Proportion of Ownership Interest and Voting Power Held | | Principal Activities |
|--|--|--|-----------|---|
| | | 2006 % | 2005 % | |
| VS Electronics Pte Ltd | Singapore | 50 | 50 | Research and development and re-designing of system electronics products and other related products |
| SME Investments Pte Ltd ^(a) | Singapore | 50 | - | Investment holding |

^(a) Following the acquisition of GES International Ltd during the year, the group has together acquired a 50% equity shareholding with equivalent voting power in SME Investments Pte Ltd.

The following amounts are included in the group's financial statements as a result of the proportionate consolidation of the joint venture companies:

| | 2006 \$'000 | 2005 \$'000 |
|---------------------|----------------|----------------|
| Current assets | 2,639 | 348 |
| Non-current assets | 11 | 76 |
| Current liabilities | 30 | 39 |
| Net loss after tax | 1,132 | 113 |

Other payables due to joint ventures are unsecured, interest-free and repayable within 12 months.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

14 PROPERTY, PLANT AND EQUIPMENT

| | Freehold land \$'000 | Freehold building \$'000 | Machinery and equipment \$'000 |
|---------------------------|-------------------------|-----------------------------|--------------------------------------|
| <u>The Company</u> | | | |
| Cost: | | | |
| At January 1, 2005 | 6,576 | 2,500 | 65,675 |
| Additions | - | - | 5,916 |
| Disposals | (6,576) | (2,500) | (6,535) |
| At December 31, 2005 | - | - | 65,056 |
| Additions | - | - | 4,634 |
| Disposals | - | - | (3,150) |
| At December 31, 2006 | - | - | 66,540 |
| Accumulated depreciation: | | | |
| At January 1, 2005 | - | 500 | 55,945 |
| Depreciation | - | 76 | 5,338 |
| Disposals | - | (576) | (6,532) |
| At December 31, 2005 | - | - | 54,751 |
| Depreciation | - | - | 4,161 |
| Disposals | - | - | (3,146) |
| At December 31, 2006 | - | - | 55,766 |
| Carrying amount: | | | |
| At December 31, 2006 | - | - | 10,774 |
| At December 31, 2005 | - | - | 10,305 |



NOTES TO FINANCIAL STATEMENTS

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| Leasehold improvements and renovations \$'000 | Office equipment, furniture and fittings \$'000 | Motor vehicles \$'000 | Total \$'000 |
|--|--|--------------------------|-----------------|
| 4,562 | 8,365 | 1,401 | 89,079 |
| 218 | 868 | 67 | 7,069 |
| (90) | (536) | (100) | (16,337) |
| 4,690 | 8,697 | 1,368 | 79,811 |
| 650 | 916 | 12 | 6,212 |
| (72) | (869) | (6) | (4,097) |
| 5,268 | 8,744 | 1,374 | 81,926 |
| 3,143 | 7,271 | 717 | 67,576 |
| 451 | 729 | 251 | 6,845 |
| (60) | (491) | (100) | (7,759) |
| 3,534 | 7,509 | 868 | 66,662 |
| 480 | 762 | 253 | 5,656 |
| (59) | (722) | (6) | (3,933) |
| 3,955 | 7,549 | 1,115 | 68,385 |
| 1,313 | 1,195 | 259 | 13,541 |
| 1,156 | 1,188 | 500 | 13,149 |

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

14 PROPERTY, PLANT AND EQUIPMENT (Cont'd)

| | Freehold land \$'000 | Factory buildings \$'000 | Freehold buildings \$'000 | Leasehold land and buildings \$'000 |
|---|-------------------------|--------------------------------|---------------------------------|---|
| <u>The Group</u> | | | | |
| Cost: | | | | |
| At January 1, 2005 | 9,714 | 11,487 | 2,837 | 41,914 |
| On acquisition of a subsidiary | - | 323 | - | - |
| Exchange differences | 85 | 310 | - | 1,146 |
| Additions | 2,509 | 938 | - | - |
| Disposals | (6,576) | - | (2,500) | - |
| At December 31, 2005 | 5,732 | 13,058 | 337 | 43,060 |
| On acquisition of a subsidiary | - | 56,916 | - | 1,823 |
| Exchange differences | 863 | 791 | - | (2,072) |
| Additions | - | 107 | - | - |
| Disposals | - | - | - | - |
| At December 31, 2006 | 6,595 | 70,872 | 337 | 42,811 |
| Accumulated depreciation: | | | | |
| At January 1, 2005 | - | 1,440 | 585 | 12,532 |
| On acquisition of a subsidiary | - | 5 | - | - |
| Exchange differences | - | 42 | - | 354 |
| Depreciation | - | 237 | 84 | 1,208 |
| Disposals | - | - | (576) | - |
| At December 31, 2005 | - | 1,724 | 93 | 14,094 |
| On acquisition of a subsidiary | - | 18,114 | - | 231 |
| Exchange differences | - | 213 | - | (687) |
| Depreciation | - | 485 | 9 | 1,190 |
| Disposals | - | - | - | - |
| At December 31, 2006 | - | 20,536 | 102 | 14,828 |
| Impairment: | | | | |
| Impairment loss recognised during the year and balance at December 31, 2006 | - | - | - | - |
| Carrying amount: | | | | |
| At December 31, 2006 | 6,595 | 50,336 | 235 | 27,983 |
| At December 31, 2005 | 5,732 | 11,334 | 244 | 28,966 |



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

| Machinery and equipment \$'000 | Leasehold improvements and renovations \$'000 | Office equipment, furniture and fittings \$'000 | Computer hardware \$'000 | Motor vehicles \$'000 | Total \$'000 |
|-----------------------------------|--|--|-----------------------------|--------------------------|-----------------|
| 290,399 | 16,219 | 26,476 | 2,830 | 3,292 | 405,168 |
| 52 | 222 | 386 | - | - | 983 |
| 4,764 | 236 | 287 | - | 30 | 6,858 |
| 39,749 | 2,360 | 3,954 | 49 | 196 | 49,755 |
| (18,176) | (1,239) | (1,077) | - | (609) | (30,177) |
| 316,788 | 17,798 | 30,026 | 2,879 | 2,909 | 432,587 |
| 55,141 | 8,501 | 19,426 | - | 2,381 | 144,188 |
| (56,916) | (2,138) | (4,017) | - | (207) | (63,696) |
| 28,860 | 4,001 | 3,395 | 2,102 | 217 | 38,682 |
| (11,825) | (776) | (1,193) | - | (162) | (13,956) |
| 332,048 | 27,386 | 47,637 | 4,981 | 5,138 | 537,805 |
| 186,692 | 11,199 | 20,844 | 2,176 | 1,986 | 237,454 |
| 27 | 113 | 175 | - | - | 320 |
| 2,416 | 159 | 221 | - | 19 | 3,211 |
| 33,937 | 1,833 | 3,250 | 382 | 427 | 41,358 |
| (14,698) | (1,193) | (957) | - | (446) | (17,870) |
| 208,374 | 12,111 | 23,533 | 2,558 | 1,986 | 264,473 |
| 38,112 | 6,681 | 16,841 | - | 964 | 80,943 |
| (51,573) | (1,802) | (3,817) | - | (178) | (57,844) |
| 31,344 | 2,203 | 3,262 | 90 | 442 | 39,025 |
| (8,436) | (824) | (912) | - | (161) | (10,333) |
| 217,821 | 18,369 | 38,907 | 2,648 | 3,053 | 316,264 |
| 8 | 36 | 5 | - | - | 49 |
| 114,219 | 8,981 | 8,725 | 2,333 | 2,085 | 221,492 |
| 108,414 | 5,687 | 6,493 | 321 | 923 | 168,114 |

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

15 INTANGIBLE ASSETS

| | Computer software \$'000 |
|---|---|
| The Company | |
| Cost: | |
| At January 1, 2005, December 31, 2005 and December 31, 2006 | 1,467 |
| Accumulated amortisation: | |
| At January 1, 2005 | 546 |
| Amortisation for the year | 489 |
| At December 31, 2005 | 1,035 |
| Amortisation for the year | 253 |
| At December 31, 2006 | 1,288 |
| Carrying amount: | |
| At December 31, 2006 | 179 |
| At December 31, 2005 | 432 |

| | Customer Relationships \$'000 | Development expenditure \$'000 | Computer software \$'000 | Total \$'000 |
|--------------------------------|--|---|---|-------------------------|
| The Group | | | | |
| Cost: | | | | |
| At January 1, 2005 | - | 23,184 | 15,874 | 39,058 |
| On acquisition of a subsidiary | - | 1,895 | - | 1,895 |
| Additions | - | 251 | 690 | 941 |
| Exchange differences | - | 81 | - | 81 |
| At December 31, 2005 | - | 25,411 | 16,564 | 41,975 |
| On acquisition of a subsidiary | 168,483 | - | - | 168,483 |
| Additions | - | 977 | 6,572 | 7,549 |
| Exchange differences | - | (659) | - | (659) |
| At December 31, 2006 | 168,483 | 25,729 | 23,136 | 217,348 |
| Accumulated amortisation: | | | | |
| At January 1, 2005 | - | 18,915 | 11,769 | 30,684 |
| On acquisition of a subsidiary | - | 277 | - | 277 |
| Amortisation for the year | - | 3,056 | 3,070 | 6,126 |
| Exchange differences | - | 37 | - | 37 |
| At December 31, 2005 | - | 22,285 | 14,839 | 37,124 |
| Amortisation for the year | 1,404 | 2,238 | 2,579 | 6,221 |
| Exchange differences | - | (196) | - | (196) |
| At December 31, 2006 | 1,404 | 24,327 | 17,418 | 43,149 |
| Carrying amount: | | | | |
| At December 31, 2006 | 167,079 | 1,402 | 5,718 | 174,199 |
| At December 31, 2005 | - | 3,126 | 1,725 | 4,851 |



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VENTURE CORPORATION LIMITED

15 INTANGIBLE ASSETS (Cont'd)

The amortisation period for development expenditure and computer software is 3 years which approximates the useful lives of the intangible assets.

The fair value of the customer relationships which arose from the acquisition of GES (Note 36) will be amortised over its remaining useful life of 10 years and the pro rated amortisation charge for the year of \$1,404,000 has been recorded in the profit and loss statement.

16 GOODWILL

| | The Group \$'000 |
|--|-----------------------------|
| Cost: | |
| At January 1, 2005 | 75,748 |
| Elimination of amortisation accumulated prior to the adoption of FRS 103 | (9,187) |
| Arising from acquisition of a subsidiary (Note 36) | 12,525 |
| At December 31, 2005 | 79,086 |
| Arising from acquisition of a subsidiary (Note 36) | 550,865 |
| Arising from acquisition of additional equity interest in a subsidiary | 464 |
| At December 31, 2006 | 630,415 |
| Accumulated amortisation: | |
| At January 1, 2005 | 9,187 |
| Elimination of accumulated amortisation prior to the adoption of FRS 103 | (9,187) |
| At December 31, 2005 and December 31, 2006 | - |
| Carrying amount: | |
| At December 31, 2006 | 630,415 |
| At December 31, 2005 | 79,086 |

Goodwill acquired in a business combination is allocated, at acquisition, to the cash generating units ("CGUs") that are expected to benefit from that business combination. The carrying amount of goodwill has been allocated as follows:

| | 2006 \$'000 | 2005 \$'000 |
|--|------------------------|------------------------|
| (a) GES International Ltd and its subsidiaries (single CGU) | 550,865 | - |
| (b) Univac Precision Engineering Pte Ltd and its subsidiaries (single CGU) | 53,046 | 53,046 |
| (c) Venture Electronics Solutions Pte Ltd (single CGU) | 10,635 | 10,635 |
| (d) Scinetic Engineering Pte Ltd (single CGU) | 12,525 | 12,525 |
| (e) Others | 3,344 | 2,880 |
| | 630,415 | 79,086 |

The group tests goodwill annually for impairment, or more frequently if there are indications that goodwill might be impaired.

The recoverable amounts of CGUs are determined from value in use calculations. The key assumptions for the value in use calculations are those regarding the discount rates, growth rates and expected changes to selling prices and direct costs during the period. Management estimates discount rates using post-tax rates that reflect current market assessment of the time value of money and the risks specific to the CGUs. The growth rates are based on management's estimates and industry growth forecasts. Changes in selling prices and direct costs are based on past practices and expectation of future changes in the market.

NOTES TO FINANCIAL STATEMENTS

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16 GOODWILL (Cont'd)

The group prepares cash flow forecasts derived from the most recent financial budgets approved by management for 2007 and extrapolates cash flows for the following four years based on estimated growth rates for each CGU. The growth rate used to extrapolate the cash flows of the respective CGUs beyond the five year forecast is between 2% and 3%, which does not exceed the long term growth rates for the relevant markets.

- (a) The rate used to discount the cash flows from GES International Ltd and its subsidiaries is 9.3% (2005: NA). Revenue is expected to achieve an average annual growth rate of 9.3% over the next 5 years.
- (b) The rate used to discount the cash flows from Univac Precision Engineering Pte Ltd and its subsidiaries is 12.1% (2005: 14.6%). Revenue is expected to achieve an average annual growth rate of 35.8% for medical & packaging products, 10% for automotive & industrial products, 5.3% for computers & peripherals and 28% for digital & consumables over the next 5 years.
- (c) The rate used to discount the cash flows from Venture Electronics Solutions Pte Ltd is 12.7% (2005: 15.3%). Revenue is expected to achieve an average annual growth rate of 3% over the next 5 years.
- (d) The rate used to discount the cash flows from Scinetic Engineering Pte Ltd is 12.1% (2005: 15.3%). Revenue is expected to achieve an average annual growth rate of 4.5% over the next 5 years.

Based on the cashflow projections, no impairment loss has been recognised.

17 BANK OVERDRAFT AND LOANS

| | The Company | | The Group | |
|--------------------------------|----------------|----------|----------------|--------------|
| | 2006 | 2005 | 2006 | 2005 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| <u>Current liabilities</u> | | | | |
| Bank overdraft (unsecured) | - | - | - | 31 |
| Bank loans | 600,000 | - | 631,196 | 5,813 |
| | <u>600,000</u> | <u>-</u> | <u>631,196</u> | <u>5,844</u> |
| <u>Non-current liabilities</u> | | | | |
| Bank loans | - | - | - | 236 |

The short term bank loans of the company and the group bear floating interest rates ranging from 3.63% to 3.83% (2005: Nil) per annum and 3.63% to 8.25% (2005: 1.63% to 7.15%) per annum respectively. The effective interest rates for the company is 3.73% (2005: Nil) and the group is 3.77% (2005: 4.10%).

The bank loans in 2006 are unsecured. The long term bank loan of a subsidiary in 2005 bore a floating interest rate of 2.75% per annum. This loan, together with a portion of the short term bank loan was repaid during 2006.

The short term bank loan in 2005 of certain subsidiaries was covered by proportionate guarantees provided by the shareholders of the subsidiaries.



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

17 BANK OVERDRAFT AND LOANS (Cont'd)

The company's and group's bank loans that are not denominated in the functional currencies of the respective entities are as follows:

| | The Company | | The Group | |
|-------------------|-------------|--------|-----------|--------|
| | 2006 | 2005 | 2006 | 2005 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Singapore dollars | - | - | - | 746 |
| Chinese yuan | - | - | 1,743 | - |

18 TRADE PAYABLES

| | The Company | | The Group | |
|-----------------|-------------|--------|-----------|---------|
| | 2006 | 2005 | 2006 | 2005 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Outside parties | 61,978 | 64,006 | 445,131 | 386,709 |

The average credit period on purchases of goods is 61 days (2005: 52 days).

Trade payables principally comprise amounts outstanding for trade purchases and ongoing costs.

The company's and groups' trade payables that are not denominated in the functional currencies of the respective entities are as follows:

| | The Company | | The Group | |
|-----------------------|-------------|--------|-----------|--------|
| | 2006 | 2005 | 2006 | 2005 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Singapore dollars | - | - | 4,550 | 1,626 |
| United States dollars | 52,821 | 53,479 | 116,591 | 94,302 |
| Japanese yen | 337 | - | 10,354 | 806 |
| Euros | 497 | 376 | 2,640 | 742 |
| Malaysian ringgit | 6 | - | 12,689 | 29,586 |
| Great Britain pounds | 36 | 58 | 40 | 60 |
| Chinese yuan | - | - | 2,517 | - |

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

19 OTHER PAYABLES AND ACCRUED EXPENSES

| | The Company | | The Group | |
|-------------------------|-------------|--------|-----------|--------|
| | 2006 | 2005 | 2006 | 2005 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Other creditors | 2,398 | 483 | 21,350 | 5,062 |
| Salary related accruals | 18,052 | 15,704 | 25,695 | 21,931 |
| Accrued expenses | 17,626 | 21,051 | 61,173 | 47,640 |
| | 38,076 | 37,238 | 108,218 | 74,633 |

Salary related accruals for both the company and the group include \$5,951,000 (2005: \$4,532,000) due to directors. The amount due to directors is unsecured, interest-free and payable within 12 months.

The company's and group's other payables and accrued expenses that are not denominated in the functional currencies of the respective entities are as follows:

| | The Company | | The Group | |
|-----------------------|-------------|--------|-----------|--------|
| | 2006 | 2005 | 2006 | 2005 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Singapore dollars | - | - | 1,570 | 513 |
| United States dollars | - | - | 131 | 618 |
| Chinese yuan | - | - | 4,569 | - |
| Malaysian ringgit | - | - | 2,994 | - |
| Hongkong dollars | - | - | 1,179 | - |

20 DERIVATIVE FINANCIAL INSTRUMENTS

| | The Company and the Group | |
|------------------------------------|---------------------------|--------|
| | 2006 | 2005 |
| | \$'000 | \$'000 |
| Fair value of embedded derivatives | 3,661 | 27,281 |

The embedded derivatives relate to credit derivative notes (Note 7) that are not closely related to the host contracts. A gain from fair value changes of \$23,620,000 (2005: \$4,600,000) has been recognised in the profit and loss statement during the year.



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

21 DEFERRED TAX ASSETS (LIABILITIES)

| | The Group | |
|--|------------------|---------------|
| | 2006 | 2005 |
| | \$'000 | \$'000 |
| <u>Deferred tax liabilities:</u> | | |
| Balance at beginning of year | 2,522 | 3,577 |
| On acquisition of a subsidiary (Note 36) | 38,273 | 14 |
| Credit to profit and loss for the year (Note 27) | (471) | (1,126) |
| Exchange differences | (19) | 57 |
| Balance at end of year | 40,305 | 2,522 |

| | Accelerated tax depreciation | Fair value of assets acquired on acquisition of subsidiaries | Total |
|--|-------------------------------------|---|---------------|
| | \$'000 | \$'000 | \$'000 |
| <u>Components of deferred tax liabilities:</u> | | | |
| Balance at January 1, 2005 | 3,577 | - | 3,577 |
| On acquisition of a subsidiary (Note 36) | - | 14 | 14 |
| Credit to profit and loss for the year (Note 27) | (1,126) | - | (1,126) |
| Exchange differences | 57 | - | 57 |
| Balance at December 31, 2005 | 2,508 | 14 | 2,522 |
| On acquisition of a subsidiary (Note 36) | - | 38,273 | 38,273 |
| Credit to profit and loss for the year (Note 27) | (471) | - | (471) |
| Exchange differences | (19) | - | (19) |
| Balance at December 31, 2006 | 2,018 | 38,287 | 40,305 |

The deferred tax liabilities in 2006 mainly comprise of the tax effect of fair valuation of net assets acquired from GES during the year and these will be released upon the realisation of the revalued GES' inventories and amortisation of customer relationships (Note 15).

In 2005, the deferred tax liabilities mainly comprise of the tax effect of temporary differences associated with accelerated tax depreciation.

| | The Group | |
|--|------------------|---------------|
| | 2006 | 2005 |
| | \$'000 | \$'000 |
| <u>Deferred tax assets:</u> | | |
| On acquisition of a subsidiary (Note 36) | 631 | - |
| Credit to profit and loss for the year (Note 27) | 113 | - |
| Balance at end of year | 744 | - |

The deferred tax assets mainly comprise of the tax effect of temporary differences associated with accelerated accounting depreciation.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

22 SHARE-BASED PAYMENTS

Equity-settled share option scheme

The company has share option schemes for qualifying employees of the company and the group. The schemes are administered by the Remuneration Committee. Options are exercisable at a price determined with reference to market price of shares at the time of grant of the options. The vesting period is 1 year. If the options remain unexercised after a period of 5 years from the date of grant, the options would expire. Options are forfeited if the employee leaves the group.

Details of the share options outstanding during the year are as follows:

| | The Company and the Group | | | |
|--------------------------------------|-------------------------------|--|-------------------------------|--|
| | 2006 | | 2005 | |
| | Number of share options | Weighted average exercise price \$ | Number of share options | Weighted average exercise price \$ |
| Outstanding at beginning of the year | 14,607,000 | 15.85 | 19,927,000 | 13.63 |
| Granted during the year | 2,816,000 | 14.28 | 2,291,000 | 18.29 |
| Forfeited during the year | (1,976,000) | 17.00 | (748,000) | 18.68 |
| Exercised during the year | (3,191,000) | 8.92 | (5,893,000) | 9.14 |
| Expired during the year | (153,000) | 12.27 | (970,000) | 14.60 |
| Outstanding at end of the year | <u>12,103,000</u> | 17.16 | <u>14,607,000</u> | 15.85 |
| Exercisable at end of the year | <u>9,339,000</u> | 18.02 | <u>12,327,000</u> | 15.40 |

The weighted average share price at the date of exercise for share options exercised during the year was \$8.92 (2005: \$9.14). The options outstanding at the end of the year have a weighted average remaining contractual life of 2.8 years (2005: 2.8 years).

GRANTED IN 2006

Options were granted on September 15, 2006, with the estimated fair value of the options granted at \$2.72 per option. Under this scheme, values were calculated using the trinomial model with the following inputs:

| | |
|-------------------------------|-------------------------|
| Share price at valuation date | \$13.20 |
| Exercise price | \$14.275 ⁽¹⁾ |
| | \$12.562 ⁽²⁾ |
| | \$11.991 ⁽³⁾ |
| | \$11.420 ⁽⁴⁾ |
| Expected volatility | 37% |
| Exercise multiple (times) | 1.3 |
| Risk free rate | 3.08% |
| Expected dividend yield | 3.72% |

⁽¹⁾ if exercised between September 15, 2007 and September 14, 2008

⁽²⁾ if exercised between September 15, 2008 and September 14, 2009

⁽³⁾ if exercised between September 15, 2009 and September 14, 2010

⁽⁴⁾ if exercised between September 15, 2010 and September 14, 2011



22 SHARE-BASED PAYMENTS (Cont'd)

GRANTED IN 2005

Options were granted on September 1, 2005, with the estimated fair value of the options granted at \$2.63 per option. Under this scheme, values were calculated using the trinomial model with the following inputs:

| | |
|-------------------------------|-------------------------|
| Share price at valuation date | \$14.50 |
| Exercise price | \$18.288 ⁽⁵⁾ |
| | \$16.764 ⁽⁶⁾ |
| | \$16.002 ⁽⁷⁾ |
| Expected volatility | 41% |
| Exercise multiple (times) | 1.3 |
| Risk free rate | 2.596% |
| Expected dividend yield | 3.392% |

⁽⁵⁾ if exercised between September 1, 2006 and August 31, 2007

⁽⁶⁾ if exercised between September 1, 2007 and August 31, 2008

⁽⁷⁾ if exercised between September 1, 2008 and August 31, 2010

The company and the group recognised total expenses, as included in employee benefits expense of \$5,560,000 (2005: \$5,238,000) related to share-based payment transactions during the year.

23 SHARE CAPITAL AND RESERVES

SHARE CAPITAL

| | The Company and the Group | | | |
|-------------------------------------|---------------------------|---------|---------|--------|
| | 2006 | 2005 | 2006 | 2005 |
| | Number of ordinary shares | | \$'000 | \$'000 |
| | '000 | '000 | | |
| Issued and fully paid up: | | | | |
| At beginning of year | 269,473 | 263,580 | 67,368 | 65,895 |
| Transfer from share premium account | - | - | 554,145 | - |
| Issued upon exercise of options | 3,191 | 5,893 | 28,461 | 1,473 |
| At end of year | 272,664 | 269,473 | 649,974 | 67,368 |

As a result of the Companies (Amendment) Act 2005 which came into effect on January 30, 2006, the concept of authorised share capital and par value has been abolished. Any amount standing to the credit of the share premium account has been transferred to the company's share capital account on the effective date.

During the financial year, the company made the following share issues:

- 649,000 new ordinary shares at a price of \$12.27 per ordinary share following the exercise of options by executives of the company granted in conjunction with the Venture Manufacturing (Singapore) Ltd Executives' Share Option Scheme.
- 2,536,000 new ordinary shares at a price of \$8.05 per ordinary share following the exercise of options by executives of the company granted in conjunction with the Venture Manufacturing (Singapore) Ltd Executives' Share Option Scheme.
- 6,000 new ordinary shares at a price of \$13.77 per ordinary share following the exercise of options by executives of the company granted in conjunction with the Venture Manufacturing (Singapore) Ltd Executives' Share Option Scheme.

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23 SHARE CAPITAL AND RESERVES (Cont'd)

The total number of options outstanding to subscribe for ordinary shares as at end of the year was 12,103,000 (2005: 14,607,000).

INVESTMENTS REVALUATION RESERVE

This represents gains and losses arising from changes in fair values (except for impairment losses which are recognised directly in profit and loss) for available-for-sale investments (Note 7).

RESERVE FUND

This represents a part of the profit after tax of a subsidiary operating in the People's Republic of China ("PRC") transferred to the reserve fund in accordance with local requirements. This legal reserve cannot be distributed or reduced except where approval is obtained from the relevant PRC authority to apply the amount either in setting off accumulated losses or increasing capital.

24 REVENUE

| | The Group | |
|--|------------------|------------------|
| | 2006 \$'000 | 2005 \$'000 |
| Rendering of electronic manufacturing, engineering, design and fulfilment services | 3,124,165 | 3,237,525 |
| Dividend income | 687 | 510 |
| | <u>3,124,852</u> | <u>3,238,035</u> |

25 OTHER OPERATING INCOME

| | The Group | |
|---|----------------|----------------|
| | 2006 \$'000 | 2005 \$'000 |
| Commission received | 29 | 57 |
| Fair value gain on derivative financial instruments | 23,620 | 4,600 |
| Government grants | 37 | 46 |
| Gain on disposal of associates | - | 621 |
| Gain on disposal of available-for-sale investments | - | 3,330 |
| Rental income | - | 51 |
| Other income | 1,813 | 3,934 |
| Total | <u>25,499</u> | <u>12,639</u> |

26 INVESTMENT REVENUE

| | The Group | |
|-------------------------------------|----------------|----------------|
| | 2006 \$'000 | 2005 \$'000 |
| Interest on bank deposits | 19,554 | 13,575 |
| Interest on debt securities | 2,554 | 3,179 |
| Interest on credit derivative notes | 8,452 | 8,568 |
| Total | <u>30,560</u> | <u>25,322</u> |



NOTES TO FINANCIAL STATEMENTS

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27 INCOME TAX EXPENSE

| | The Group | |
|--|------------------|---------------|
| | 2006 | 2005 |
| | \$'000 | \$'000 |
| Income tax on profit for the year: | | |
| Current year - Singapore | 10,800 | 4,256 |
| - Foreign | 2,883 | 2,855 |
| Overprovision in prior years | (1,461) | (576) |
| Deferred income tax (Note 21): | | |
| Current year | (584) | (18) |
| Overprovision of deferred tax liabilities in prior years | - | (1,108) |
| Total | <u>11,638</u> | <u>5,409</u> |

The income tax expense varied from the amount of income tax expense determined by applying the Singapore income tax rate of 20% (2005: 20%) to profit before income tax as a result of the following differences:

| | The Group | |
|--|------------------|---------------|
| | 2006 | 2005 |
| | \$'000 | \$'000 |
| Income tax expense at statutory tax rate | 50,516 | 41,417 |
| Non allowable items | 872 | 3,378 |
| Overprovision of income tax in prior years, net | (1,461) | (1,684) |
| Prior year's tax loss carryforwards utilised | (2) | (1,479) |
| Deferred tax benefits not recognised | 236 | 2,511 |
| Effect of different tax rates of overseas operations | 8,863 | 9,327 |
| Tax exempt income | (47,352) | (48,126) |
| Utilisation of deferred tax benefits previously not recognised | (22) | - |
| Other items | (12) | 65 |
| Total income tax expense | <u>11,638</u> | <u>5,409</u> |
| Effective tax rate | <u>4.61%</u> | <u>2.61%</u> |

The income tax expense for the group is less than the amount determined by applying the statutory tax rates primarily due to tax incentives granted to the company and its subsidiaries.

The Economic Development Board ("EDB") of Singapore granted the company for a period of five years commencing August 1, 1999, with an extension of two years to the pioneer status if it satisfies additional conditions stipulated. With the expiry of the Pioneer Status on July 31, 2006, the company has applied for new tax incentive and has provided for tax at 20% on taxable profits from August 1, 2006 to December 31, 2006.

EDB has also granted a subsidiary, Venture Electronics Solutions Pte Ltd, Pioneer Status and Development and Expansion Incentive for qualifying activities subject to the fulfilment of certain conditions, for a period of five years commencing on July 1, 2002.

NOTES TO FINANCIAL STATEMENTS

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27 INCOME TAX EXPENSE (Cont'd)

Three subsidiaries in Malaysia were granted Pioneer Status which exempts profits derived from pioneer products from income tax for the following periods:

- a) Technocom Systems Sdn Bhd : 10 years commencing January 1, 2002.
- b) Pintarmas Sdn Bhd : 6 years commencing January 1, 2001.
- c) Venture Electronics Services (Malaysia) Sdn Bhd : 5 years commencing September 1, 2001 (for removable disk drives, tape drives and cartridge storage media).

5 years commencing August 10, 2004 (for communications and networking equipment, data processing equipment and medical scientific equipment and instrumentation).

Following the acquisition of GES International Ltd during the financial year, the group has acquired a subsidiary, GES (Singapore) Pte Ltd, a Singapore incorporated company which was granted Pioneer Status that will expire on May 31, 2007. The Pioneer Status is subject to agreement by the Singapore tax authorities and compliance with certain provisions of the economic expansion incentive.

The group has estimated tax losses carryforwards which are available for offsetting against future taxable income as follows:

| | 2006 \$'000 | 2005 \$'000 |
|--|-----------------------|----------------|
| Amount at beginning of year | 21,024 | 15,867 |
| Amount in current year | 1,182 | 12,555 |
| Arising from acquisition of subsidiary | 29,000 ^(a) | - |
| Amount utilised in current year | (22) | (7,398) |
| | 51,184 | 21,024 |
| Deferred tax benefit on above not recorded | 10,237 | 4,205 |

^(a)Subject to the agreement by the tax authorities, the group has unutilised tax losses of \$29,000,000 arising from the acquisition of GES International Ltd, available for offsetting against future profits. No deferred tax assets have been recognised in respect of these tax losses as the quantum has not been finalised with the tax authorities and is subject to ministerial waiver of the change in ownership test.

The group has estimated temporary differences from capital allowances available for offsetting against future taxable income as follows:

| | 2006 \$'000 | 2005 \$'000 |
|--|----------------|----------------|
| Amount at beginning and end of year | 406 | 406 |
| Deferred tax benefit on above not recorded | 81 | 81 |

The realisation of the future income tax benefits from tax loss carryforwards and temporary differences from capital allowances is available for an unlimited future period subject to the conditions for deductibility imposed by law, including the retention of majority shareholders as defined.

Group Relief

Subject to the satisfaction of the conditions for group relief, \$10,091,000 (2005: \$2,245,000) of tax losses incurred by the Singapore incorporated subsidiaries during the year were transferred to the company under the group relief system.



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

28 PROFIT FOR THE YEAR

Profit for the year has been arrived at after charging (crediting):

| | The Group | |
|---|------------------|---------------|
| | 2006 | 2005 |
| | \$'000 | \$'000 |
| <u>Depreciation and amortisation:</u> | | |
| Depreciation of property, plant and equipment | 39,025 | 41,358 |
| Amortisation of intangible assets | 6,221 | 6,126 |
| Total depreciation and amortisation | 45,246 | 47,484 |
| Impairment of property, plant and equipment (included in other operating expenses) | 49 | - |
| <u>Directors' remuneration:</u> | | |
| Directors of the company | 6,485 | 6,238 |
| Directors of the subsidiaries and joint venture | 4,763 | 3,260 |
| Total directors' remuneration | 11,248 | 9,498 |
| Directors' fees payable to directors of the company | 264 | 127 |
| <u>Employee benefits expense (including directors' remuneration):</u> | | |
| Equity settled share-based payments | 5,560 | 5,238 |
| Defined contribution plans | 13,436 | 12,424 |
| Others | 216,481 | 200,137 |
| Total employee benefit expense | 235,477 | 217,799 |
| <u>Impairment loss on financial assets</u> | | |
| Impairment loss reversed on trade receivables | (338) | - |
| Impairment loss on available-for-sale investments | 500 | 9,997 |
| Total impairment loss on financial assets | 162 | 9,997 |
| <u>Auditors' remuneration</u> | | |
| Audit services: | | |
| Auditors of company | 140 | 131 |
| Auditors of subsidiaries | 472 | 285 |
| Non-audit services: | | |
| Auditors of company | 133 | 166 |
| Auditors of subsidiaries | - | 103 |
| | 745 | 685 |
| Professional fees paid to a firm of which a director of a subsidiary is a member | 1 | 2 |
| Cost of inventories recognised as expense | 2,503,649 | 2,667,509 |
| Write-down of inventories to net realisable value | 2,670 | 1,700 |

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

29 EARNINGS PER SHARE

| | The Group | | | |
|---------------------|-----------------|-------------------|-----------------|-------------------|
| | 2006 | | 2005 | |
| | Basic \$'000 | Diluted \$'000 | Basic \$'000 | Diluted \$'000 |
| Profit for the year | 239,171 | 239,171 | 201,171 | 201,171 |

| | The Group | | | |
|--|-----------------------------------|-------------------------------------|-----------------------------------|-------------------------------------|
| | 2006 | | 2005 | |
| | Basic Number of shares '000 | Diluted Number of shares '000 | Basic Number of shares '000 | Diluted Number of shares '000 |
| Weighted average number of ordinary shares | 271,077 | 271,077 | 267,732 | 267,732 |
| Adjustment for potential dilutive ordinary shares from share options | - | 501 | - | 2,127 |
| Weighted average number of ordinary shares used to compute earnings per share | 271,077 | 271,578 | 267,732 | 269,859 |
| Earnings per share (cents) | 88.2 | 88.1 | 75.1 | 74.5 |

30 OPERATING LEASE COMMITMENTS

| | The Group | |
|--|----------------|----------------|
| | 2006 \$'000 | 2005 \$'000 |
| Minimum lease payments paid under operating leases | 12,954 | 15,033 |

At the balance sheet date, the commitments in respect of operating leases for rental of factory spaces, office premises and residential premises were as follows:

| | The Company | | The Group | |
|---------------------------------------|----------------|----------------|----------------|----------------|
| | 2006 \$'000 | 2005 \$'000 | 2006 \$'000 | 2005 \$'000 |
| Within one year | 5,452 | 5,730 | 11,462 | 10,186 |
| In the second to fifth year inclusive | 278 | 2,659 | 8,722 | 8,722 |
| After the fifth year | - | - | 1,911 | - |



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

31 CAPITAL EXPENDITURE COMMITMENTS

| | The Group | |
|---|-----------|--------|
| | 2006 | 2005 |
| | \$'000 | \$'000 |
| Estimated amounts committed for future capital expenditure but not provided for in the financial statements | 8,433 | 995 |

32 COMMITMENTS AND CONTINGENT LIABILITIES (UNSECURED)

| | The Company | | The Group | |
|--|-------------|--------|-----------|--------|
| | 2006 | 2005 | 2006 | 2005 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Letters of guarantee issued by bankers | 5,228 | 4,904 | 6,272 | 6,680 |
| Standby letter of credit | 154 | 168 | 154 | 256 |
| Corporate guarantees given to banks for banking facilities granted to associates | - | - | - | 2,341 |

33 SEGMENT INFORMATION

The group operates predominantly as a provider of manufacturing, engineering, design and fulfilment services to the electronics industry. Geographical segments are reported based on the location of the group's production and service facilities and assets.

Segment revenue and expenses are the operating revenue and expenses reported in the group's profit and loss statement that are directly attributable to a segment and the relevant portion of such revenue and expenses that can be allocated on a reasonable basis to a segment.

Inter-segment pricing is determined on terms agreed between the parties of the transaction.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

33 SEGMENT INFORMATION (Cont'd)

Geographical segments

| | Singapore \$'000 | Asia-Pacific (excluding Singapore) \$'000 | United States of America/ Mexico/ Europe/ Others \$'000 | Eliminations \$'000 | Group \$'000 |
|--|---------------------|--|--|------------------------|-----------------|
| <u>2006</u> | | | | | |
| Revenue: | | | | | |
| External sales | 2,064,683 | 912,317 | 147,852 | - | 3,124,852 |
| Inter-segment sales | 78,224 | 1,128,294 | 18,607 | (1,225,125) | - |
| Total revenue | 2,142,907 | 2,040,611 | 166,459 | (1,225,125) | 3,124,852 |
| Results: | | | | | |
| Segment results | 93,846 | 115,949 | 5,503 | 2,470 | 217,768 |
| Investment revenue | 25,428 | 4,630 | 519 | (17) | 30,560 |
| Interest expense | (1,925) | (17) | (171) | 17 | (2,096) |
| Share of profits of associates | 6,347 | - | - | - | 6,347 |
| Profit before income tax | 123,696 | 120,562 | 5,851 | 2,470 | 252,579 |
| Income tax expense | | | | | (11,638) |
| Profit for the year | | | | | 240,941 |
| Other information: | | | | | |
| Capital additions | 33,477 | 11,064 | 3,010 | (1,320) | 46,231 |
| Depreciation and amortisation | 16,666 | 25,054 | 2,122 | - | 43,842 |
| Impairment losses recognised in profit and loss | 549 | - | - | - | 549 |
| Assets: | | | | | |
| Segment assets | 1,864,577 | 949,727 | 85,544 | - | 2,899,848 |
| Investment in associates | 109,270 | - | - | - | 109,270 |
| Unallocated corporate assets | | | | | 744 |
| | | | | | 3,009,862 |
| Liabilities: | | | | | |
| Segment liabilities | 778,771 | 334,451 | 75,286 | - | 1,188,508 |
| Unallocated corporate liabilities | | | | | 53,727 |
| | | | | | 1,242,235 |



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

33 SEGMENT INFORMATION (Cont'd)

| | Singapore \$'000 | Asia-Pacific (excluding Singapore) \$'000 | United States of America/ Mexico/ Europe/ Others \$'000 | Eliminations \$'000 | Group \$'000 |
|---|---------------------|--|--|------------------------|-----------------|
| <u>2005</u> | | | | | |
| Revenue: | | | | | |
| External sales | 2,645,519 | 436,274 | 156,242 | - | 3,238,035 |
| Inter-segment sales | 294,790 | 1,698,465 | 25,426 | (2,018,681) | - |
| Total revenue | 2,940,309 | 2,134,739 | 181,668 | (2,018,681) | 3,238,035 |
| Results: | | | | | |
| Segment results | 45,786 | 102,466 | 9,041 | 22,289 | 179,582 |
| Investment revenue | 21,741 | 3,286 | 313 | (18) | 25,322 |
| Interest expense | (56) | (100) | (159) | 18 | (297) |
| Share of profits of associates | 2,478 | - | - | - | 2,478 |
| Profit before income tax | 69,949 | 105,652 | 9,195 | 22,289 | 207,085 |
| Income tax expense | | | | | (5,409) |
| Profit for the year | | | | | 201,676 |
| Other information: | | | | | |
| Capital additions | 18,531 | 33,036 | 968 | (1,839) | 50,696 |
| Depreciation and amortisation | 20,078 | 24,776 | 2,630 | - | 47,484 |
| Impairment losses recognised in profit and loss | 9,997 | - | - | - | 9,997 |
| Assets: | | | | | |
| Segment assets | 1,125,998 | 935,621 | 86,727 | - | 2,148,346 |
| Investment in associates | 21,112 | - | - | - | 21,112 |
| Unallocated corporate assets | | | | | 2,774 |
| | | | | | 2,172,232 |
| Liabilities: | | | | | |
| Segment liabilities | 74,553 | 338,939 | 81,653 | - | 495,145 |
| Unallocated corporate liabilities | | | | | 6,303 |
| | | | | | 501,448 |

Business segment

The following table provides an analysis of the group's revenue by business segment.

| | 2006 \$'000 | 2005 \$'000 |
|--|----------------|----------------|
| Manufacturing, engineering, design and fulfilment services in electronics industry | 3,124,852 | 3,238,035 |

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

33 SEGMENT INFORMATION (Cont'd)

The following is an analysis of the carrying amount of segment assets and additions to property, plant and equipment and intangible assets, analysed by the business segment in which the assets are located:

| | Segment assets | | Capital additions | |
|--|----------------|----------------|-------------------|----------------|
| | 2006 \$'000 | 2005 \$'000 | 2006 \$'000 | 2005 \$'000 |
| Manufacturing, engineering, design and fulfilment services in electronics industry | 2,899,848 | 2,148,346 | 46,231 | 50,696 |

34 DIVIDENDS

- (i) During the financial year ended December 31, 2005, the company declared and paid a first and final tax exempt dividend of \$0.25 per ordinary share and a bonus tax exempt dividend of \$0.25 per ordinary share on the ordinary shares of the company totalling \$133,973,000 in respect of the financial year ended December 31, 2004.
- (ii) During the financial year ended December 31, 2006, the company declared and paid a first and final tax exempt dividend of \$0.25 per ordinary share and a bonus tax exempt dividend of \$0.25 per ordinary share on the ordinary shares of the company totalling \$135,354,000 in respect of the financial year ended December 31, 2005.
- (iii) Subsequent to December 31, 2006, the directors of the company proposed a first and final tax exempt dividend of \$0.25 per ordinary share and a bonus tax exempt dividend of \$0.25 per ordinary share for the financial year just ended on the ordinary shares of the company. The proposed dividends are not accrued as a liability for the current financial year in accordance with FRS 10 – Events After The Balance Sheet Date.



NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

35 MAJOR PROPERTIES

The schedule below shows the group's major properties together with particulars of their tenure and usage:

| Held by | Location | Description and Approx. Land Area | Tenure | Usage |
|---|--|--|---|-------------------------------------|
| Pintarmas Sdn Bhd | Lot 3789 (sub-divided into 5 lots PTD 67770-67774) Mukim of Tebrau, Johor Bahru, Malaysia | Land area: 29,029 sq. m. Industrial land | Freehold | Manufacturing facilities |
| Technocom Systems Sdn Bhd | HS(D) 333450 PTD 97125 Mukim of Tebrau, Johor Bahru, Malaysia | Land area: 44,470 sq. m. Industrial land | 50 years leasehold from July 3, 2002 | Manufacturing facilities |
| Technocom Systems Sdn Bhd | HS(D) 218290 PTD 64850 Mukim of Tebrau, Johor Bahru, Malaysia | Land area: 18,763 sq. m. Industrial land | Freehold | Manufacturing facilities |
| Venture Electronics Services (Malaysia) Sdn Bhd | No.44, Hilir Sungai Keluang Satu, Taman Perindustrian Bayan Lepas (Fasa IV), 11900 Bayan Lepas, Penang, Malaysia | Land area: 39,536 sq. m. Industrial land | 60 years leasehold from June 13, 1995 | Manufacturing facilities |
| Cebelian Holdings Pte Ltd | 69 Huang Yang Road Block 2, 6/F Unit D, Xinhe Gardens, Jinqiao Pudong Shanghai 201206 People's Republic of China | Gross floor area: 156.48 sq. m. | 70 years leasehold from November 30, 1994 | Residential property |
| Scinetic Engineering Pte Ltd | Lot no. MK28-U81930W Singapore | Land area: 217 sq. m. | 60 years leasehold from October 30, 1996 | Office |
| GES (Singapore) Pte Ltd | No. 28 Marsiling Lane Singapore 739152 | Land area: 12,198 sq. m. | 30 years leasehold from December 1, 1992 | Office and manufacturing facilities |
| GES (Singapore) Pte Ltd | No. 14 Sungei Kadut Avenue Singapore 729650 | Land area: 6,442 sq. m. | 37 years and 9 months leasehold from December 1, 1992 | Office and manufacturing facilities |

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

36 ACQUISITION OF SUBSIDIARY

On November 29, 2006, the group acquired 100% of the issued share capital of GES for cash consideration of \$961,516,000. This transaction has been accounted for by the purchase method of accounting.

The net assets and intangible assets acquired in the transaction, and the goodwill arising, are as follows:

| | Acquiree's carrying amount before combination \$'000 | Fair value adjustments \$'000 | Fair value of assets and liabilities acquired \$'000 |
|--|---|-------------------------------------|---|
| <u>Net assets acquired:</u> | | | |
| Property, plant and equipment | 63,245 | - | 63,245 |
| Intangible assets | - | 168,483 | 168,483 |
| Investment in joint venture | 2,393 | - | 2,393 |
| Other investments ⁽¹⁾ | 12,753 | - | 12,753 |
| Deferred tax assets | 631 | - | 631 |
| Inventories | 159,950 | 13,105 | 173,055 |
| Trade receivables | 103,339 | 595 | 103,934 |
| Other receivables | 3,497 | - | 3,497 |
| Cash and bank balances | 60,823 | - | 60,823 |
| Trade payables | (74,614) | - | (74,614) |
| Other payables | (36,951) | - | (36,951) |
| Short term bank loans | (26,180) | - | (26,180) |
| Income tax payable | (2,145) | - | (2,145) |
| Deferred tax liabilities | (577) | (37,696) | (38,273) |
| | <u>266,164</u> | <u>144,487</u> | <u>410,651</u> |
| Goodwill | | | 550,865 |
| Total consideration, satisfied by cash | | | <u>961,516</u> |
| Net cash outflow arising on acquisition: | | | |
| Cash consideration paid | | | (961,516) |
| Cash and cash equivalents acquired | | | 60,823 |
| | | | <u>(900,693)</u> |

⁽¹⁾ This includes an investment of \$12,500,000 in a private equity fund which was disposed off to a former executive director of GES subsequent to the year end at carrying value. Accordingly, the amount was classified as asset held for sale as at year end.

Goodwill arising from the acquisition of GES is attributable to the anticipated profitability of the company's original design manufacturing of higher margin Point-of-Sales systems. In addition, opportunities to cross sell products and services to an enlarged customer base, cost savings through economies of scale, consolidation of purchasing volumes and better management of supply chain are expected to create synergies for future growth and expansion.

GES contributed \$83,414,000 and \$2,653,000 to the group's revenue and profit for the year respectively for the post acquisition period. The profit for the year is arrived at after accounting for amortisation of customer relationships (Note 15), realisation of inventories from fair value adjustments, interest expense from borrowings, and the release of deferred tax liabilities (Note 21).



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VENTURE CORPORATION LIMITED

36 ACQUISITION OF SUBSIDIARY (Cont'd)

If the acquisition had been completed on January 1, 2006, total group revenue for the year would have been \$3,737,256,000 and profit for the year would have been \$248,697,000. In determining the 'pro-forma' revenue and profit of the group had GES been acquired at January 1, 2006, the following assumptions have been made:

- amortisation of customer relationships and realisation of inventories on the basis of the fair values arising in the initial accounting for the business combination and release of the corresponding deferred tax liabilities;
- based borrowing costs on the funding levels after the business combination.

The pro forma financial information mentioned above is not necessarily an indication of the actual performance of the group going forward.

In the prior year, on December 1, 2005, the group acquired 60% of the issued share capital of Scinetec Engineering Pte Ltd for cash consideration of \$20,913,000. This transaction has been accounted for using the purchase method of accounting. The net assets acquired in the transaction, and the goodwill arising, are as follows:

| | Fair value of assets and liabilities acquired \$'000 |
|--|---|
| <u>Net assets acquired:</u> | |
| Plant and equipment | 663 |
| Intangible assets | 1,618 |
| Inventories | 3,742 |
| Trade and other receivables | 17,848 |
| Cash and bank balances | 1,764 |
| Trade and other payables | (10,034) |
| Income tax payable | (854) |
| Bank loans | (753) |
| Minority interests | (5,592) |
| Deferred tax liability | (14) |
| Group's share of net assets | 8,388 |
| Goodwill | 12,525 |
| Total consideration, satisfied by cash | 20,913 |
| Net cash outflow arising on acquisition: | |
| Cash consideration paid | (20,913) |
| Cash and cash equivalents | 1,764 |
| | (19,149) |

The goodwill arising from the acquisition of Scinetec Engineering Pte Ltd is attributable to the anticipated profitability of the company's new capabilities in retail systems solutions for its original design manufacturing ("ODM") services and will be able to enhance the company's design offerings to major customers in the computer application and peripheral sector.

Scinetec Engineering Pte Ltd contributed \$5,894,000 in revenue and \$763,000 to the group's profit before tax between the date of acquisition and December 31, 2005.

If the acquisition had been completed on January 1, 2005, total group revenue for the year ended December 31, 2005 would have been \$3,275,402,000 and profit before tax for the year would have been \$210,263,000.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2006

37 RECLASSIFICATIONS

Reclassifications have been made to the prior year's financial statements to enhance comparability with the current year's financial statements. As a result, certain line items have been amended on the face of the company's balance sheet and the related notes to the financial statements to reflect the amount of advances to subsidiaries which are capital in nature (Note 11). Comparative figures have been adjusted to conform with current year's presentation.

The items were reclassified as follows:

| | The Company | |
|---|--|---|
| | Previously reported 2005 \$'000 | After reclassification 2005 \$'000 |
| Other receivables due from subsidiaries | 44,394 | 11,394 |
| Investments in subsidiaries | 190,867 | 223,867 |



STATEMENT OF DIRECTORS

In the opinion of the directors, the consolidated financial statements of the group and balance sheet and statement of changes in equity of the company set out on pages 33 to 90 are drawn up so as to give a true and fair view of the state of affairs of the group and of the company as at December 31, 2006, and of the results of the group, changes in equity of the group and of the company, and of the cash flows of the group for the financial year then ended and at the date of this statement, there are reasonable grounds to believe that the company will be able to pay its debts as and when they fall due.

ON BEHALF OF THE DIRECTORS

.....
Wong Ngit Liong

.....
Cecil Vivian Richard Wong

March 26, 2007

SHAREHOLDERS' INFORMATION

AS AT MARCH 15, 2007

Number of shares : 272,672,577
 Class of shares : Ordinary share
 Voting rights : One vote per share

STATISTICS OF SHAREHOLDINGS

| Size of Shareholding | Number of Shareholders | % | Number of Shares | % |
|----------------------|------------------------|--------|------------------|--------|
| 1 - 999 | 53 | 1.06 | 12,170 | 0.00 |
| 1,000 - 10,000 | 4,692 | 93.50 | 10,551,776 | 3.87 |
| 10,001 - 1,000,000 | 265 | 5.28 | 13,382,148 | 4.91 |
| 1,000,001 and above | 8 | 0.16 | 248,726,483 | 91.22 |
| | 5,018 | 100.00 | 272,672,577 | 100.00 |

TWENTY LARGEST SHAREHOLDERS

| No. | Name | No. of Shares Held | % |
|-----|--|--------------------|--------|
| 1 | DBS Nominees Pte Ltd | 78,728,899 | 28.87 |
| 2 | HSBC (Singapore) Nominees Pte Ltd | 49,658,662 | 18.21 |
| 3 | DBSN Services Pte Ltd | 48,334,708 | 17.73 |
| 4 | Citibank Nominees Singapore Pte Ltd | 34,536,146 | 12.67 |
| 5 | Raffles Nominees Pte Ltd | 16,574,523 | 6.08 |
| 6 | United Overseas Bank Nominees Pte Ltd | 14,252,032 | 5.23 |
| 7 | Merrill Lynch (Singapore) Pte Ltd | 5,191,349 | 1.90 |
| 8 | Morgan Stanley Asia (S'pore) | 1,450,164 | 0.53 |
| 9 | BNP Paribas Nominees Singapore Pte Ltd | 809,340 | 0.30 |
| 10 | Goodpack Holdings Pte Ltd | 606,000 | 0.22 |
| 11 | UOB Kay Hian Pte Ltd | 584,000 | 0.21 |
| 12 | Wong Ngit Liong @ Wong Geok Kiong | 574,619 | 0.21 |
| 13 | Citibank Consumer Nominees Pte Ltd | 511,802 | 0.19 |
| 14 | DBS Vickers Securities (S) Pte Ltd | 465,567 | 0.17 |
| 15 | Lim Swee Kwang | 454,760 | 0.17 |
| 16 | DB Nominees (S) Pte Ltd | 425,685 | 0.16 |
| 17 | The Asia Life Assurance Society Ltd - Par Fund | 400,000 | 0.15 |
| 18 | Chang Kok Choi Mark | 242,781 | 0.09 |
| 19 | Pay Ah Lui | 215,000 | 0.08 |
| 20 | Tan Choon Huat | 198,715 | 0.07 |
| | | 254,214,752 | 93.24* |

* Numbers do not add due to rounding.

SUBSTANTIAL SHAREHOLDERS

(As recorded in the Register of Substantial Shareholders)

| | Direct Interest | % | Deemed Interest | % |
|---|-----------------|------|-----------------|-------|
| Franklin Resources, Inc ⁽¹⁾ | - | - | 40,857,678 | 14.98 |
| Aberdeen Asset Management PLC and its subsidiaries ⁽²⁾ | - | - | 24,501,400 | 8.99 |
| Sprucegrove Investment Management Limited ⁽³⁾ | - | - | 18,893,400 | 6.93 |
| Wong Ngit Liong @ Wong Geok Kiong | 19,041,619 | 6.98 | - | - |
| Metchem Engineering SA | 14,362,007 | 5.27 | - | - |

Notes:

- (1) The deemed interest of 40,857,678 shares is held in various investment fund and nominee accounts.
 (2) The deemed interest of 24,501,400 shares is held in various investment fund and nominee accounts.
 (3) The deemed interest of 18,893,400 shares is held in various nominee accounts.

SHAREHOLDING HELD IN HANDS OF PUBLIC

Based on information available to the Company as at March 15, 2007, approximately 54.05% of the issued ordinary shares of the Company is held by the public and therefore Rule 723 of the Listing Manual is complied with.



NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Annual General Meeting of VENTURE CORPORATION LIMITED ("the Company") will be held at the Board Room, 5006 Ang Mo Kio Avenue 5 #05-01/12, TECHplace II, Singapore 569873 on Thursday, April 26, 2007 at 11.30 a.m. for the following purposes:-

AS ORDINARY BUSINESS

1. To receive and adopt the Directors' Report and the Audited Accounts of the Company for the year ended December 31, 2007 together with the Auditors' Report thereon. **(Resolution 1)**

2. To declare a final tax-exempt dividend of 25 cents per ordinary share and a bonus tax-exempt dividend of 25 cents per ordinary share for the year ended December 31, 2006 (2005: final tax-exempt dividend of 25 cents per ordinary share and a bonus tax-exempt dividend of 25 cents per ordinary share). **(Resolution 2)**

3. To re-elect the following Directors retiring pursuant to Article 92 of the Company's Articles of Association:-

Mr Goh Geok Ling
Mr Goon Kok Loon

(Resolution 3)
(Resolution 4)

Mr Goh Geok Ling and Mr Goon Kok Loon will, upon re-election as Directors of the Company, remain members of the Audit Committee and will be considered independent for the purposes of Rule 704(8) of the Listing Manual of the Singapore Exchange Securities Trading Limited ("SGX-ST").

4. To pass the following Ordinary Resolution pursuant to Section 153(6) of the Companies Act, Cap. 50:-

"That pursuant to Section 153(6) of the Companies Act, Cap. 50, Mr Cecil Vivian Richard Wong be re-appointed a Director of the Company to hold office until the next Annual General Meeting."
[See Explanatory Note (i)]

Mr Cecil Vivian Richard Wong will, upon re-election as a Director of the Company, remain as Chairman of the Audit Committee and will be considered independent for the purposes of Rule 704(8) of the Listing Manual of the SGX-ST.

(Resolution 5)

5. To approve the payment of Directors' fees of \$264,000 for the year ended December 31, 2006 (2005: \$127,000).

(Resolution 6)

6. To re-appoint Messrs Deloitte & Touche as the Company's Auditors and to authorise the Directors to fix their remuneration. **(Resolution 7)**

7. To transact any other ordinary business which may properly be transacted at an Annual General Meeting.

AS SPECIAL BUSINESS

To consider and if thought fit, to pass the following resolutions as Ordinary Resolutions, with or without any modifications:

8. Authority to allot and issue shares up to 50 per cent of issued capital

That pursuant to Section 161 of the Companies Act, Cap. 50 and the Listing Manual of the SGX-ST, authority be and is hereby given to the Directors to:-

- (a) (i) issue shares in the capital of the Company ("shares") whether by way of rights, bonus or otherwise; and/or

NOTICE OF ANNUAL GENERAL MEETING

- (ii) make or grant offers, agreements or options (collectively, “Instruments”) that might or would require shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) warrants, debentures or other instruments convertible into shares, at any time and upon such terms and conditions and for such purposes and to such persons as the Directors may in their absolute discretion deem fit; and
 - (b) (notwithstanding the authority conferred by this Resolution may have ceased to be in force) issue shares in pursuance of any Instrument made or granted by the Directors while this Resolution was in force, provided that:
 - (1) the aggregate number of shares to be issued pursuant to this Resolution (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed 50 per cent. of the issued share capital of the Company (as calculated in accordance with sub-paragraph (2) below), of which the aggregate number of shares to be issued other than on a pro rata basis to shareholders of the Company (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed 20 per cent. of the issued share capital of the Company (as calculated in accordance with subparagraph (2) below);
 - (2) (subject to such manner of calculation as may be prescribed by the SGX-ST) for the purpose of determining the aggregate number of shares that may be issued under sub-paragraph (1) above, the percentage of issued share capital shall be based on the issued share capital of the Company at the time this Resolution is passed, after adjusting for:
 - (i) new shares arising from the conversion or exercise of any convertible securities or share options or vesting of share awards which are outstanding or subsisting at the time this Resolution is passed; and
 - (ii) any subsequent consolidation or subdivision of shares;
 - (3) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the SGX-ST (unless such compliance has been waived by the SGX-ST) and the Articles of Association for the time being of the Company; and
 - (4) (unless revoked or varied by the Company in general meeting) the authority conferred by this Resolution shall continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is the earlier.
- [See Explanatory Note (ii)] **(Resolution 8)**

9. Authority to allot and issue shares under the Venture Manufacturing (Singapore) Ltd Executives’ Share Option Scheme

That pursuant to Section 161 of the Companies Act, Cap. 50, authority be and is hereby given to the Directors to allot and issue from time to time such number of shares in the capital of the Company as may be required to be issued pursuant to the exercise of options granted under the Venture Manufacturing (Singapore) Ltd Executives’ Share Option Scheme adopted by the Company in 1993 (the “1993 Scheme”) and provided always that the aggregate number of shares to be issued pursuant to the 1993 Scheme shall not exceed 25 per cent. of the issued share capital of the Company from time to time.

[See Explanatory Note (iii)]

(Resolution 9)

10. Authority to allot and issue shares under the Venture Corporation Executives’ Share Option Scheme

That approval be and is hereby given to the Directors of the Company to offer and grant options from time to time in accordance with the regulations of the Venture Corporation Executives’ Share Option Scheme adopted by the Company in 2004 (the “2004 Scheme”) and pursuant to Section 161 of the Companies Act, Cap. 50, to allot and issue from time to time such number of shares in the capital of the Company as may be required to be issued pursuant to the exercise of options granted under the 2004 Scheme, provided always that the aggregate number of shares to be issued pursuant to the 2004 Scheme shall not exceed 15 per cent. of the issued share capital of the Company from time to time.

[See Explanatory Note (iv)]

(Resolution 10)



NOTICE OF ANNUAL GENERAL MEETING

By Order of the Board

Yvonne Choo
Secretary

Singapore
April 10, 2007

Explanatory Notes:

- (i) The effect of the Ordinary Resolution 5 proposed in item 4 above, is to re-appoint a director who is over 70 years of age.
- (ii) The Ordinary Resolution 8 proposed in item 8 above if passed, will empower the Directors of the Company from the date of the Annual General Meeting until the date of the next Annual General Meeting to issue further shares in the Company. The maximum number of shares, which the Directors may issue under this resolution, shall not exceed the quantum set out in the resolution.
- (iii) The Ordinary Resolution 9 proposed in item 9 above if passed, will empower the Directors of the Company to allot and issue shares in the Company pursuant to the exercise of options granted under the Venture Manufacturing (Singapore) Ltd Executives' Share Option Scheme, which was adopted by the Company in 1993 (the "1993 Scheme"), provided that the aggregate number of shares to be issued shall not exceed 25 per cent. of the issued share capital of the Company from time to time. Noted that the 1993 Scheme expired on April 5, 2004. However, outstanding options granted prior to that date are not affected by the expiry and remain exercisable in accordance with the terms of the 1993 Scheme.
- (iv) The Ordinary Resolution 10 proposed in item 10 above, if passed, will empower the Directors of the Company to offer and grant options under the Venture Corporation Executives' Share Option Scheme, which was adopted by the Company in 2004 (the "2004 Scheme") and to allot and issue shares pursuant to the exercise of options under the 2004 Scheme, provided that the aggregate number of shares to be issued shall not exceed 15 per cent. of the issued share capital of the Company from time to time.

Notes:

- 1. A Member entitled to attend and vote at the Annual General Meeting (the "Meeting") is entitled to appoint not more than two (2) proxies to attend and vote in his/her stead. A proxy need not be a Member of the Company.
- 2. If the appointor is a corporation, the instrument appointing a proxy must be executed under seal or the hand of its duly authorised officer or attorney.
- 3. The instrument appointing a proxy must be deposited at the Registered Office of the Company at 5006 Ang Mo Kio Avenue 5 #05-01/12, TECHplace II, Singapore 569873 not less than forty-eight (48) hours before the time appointed for holding the Meeting.

NOTICE OF BOOKS CLOSURE

NOTICE IS HEREBY GIVEN that the Share Transfer Books and Register of Members of Venture Corporation Limited (the "Company") will be closed from 5.00 p.m. on May 8, 2007 to May 9, 2007 for the preparation of dividend warrants.

Duly completed registrable transfers received by the Company's Share Registrar, M & C Services Private Limited, 138 Robinson Road #17-00, The Corporate Office, Singapore 068906 up to 5.00 p.m. on May 8, 2007 will be registered to determine shareholders' entitlements to the said dividend. Members whose Securities Accounts with The Central Depository (Pte) Limited are credited with shares at 5.00 p.m. on May 8, 2007 will be entitled to the proposed dividend.

Payment of the dividend, if approved by the members at the Annual General Meeting to be held on April 26, 2007 will be made on May 22, 2007.

By Order of the Board

Yvonne Choo
Secretary

Singapore
April 10, 2007



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VENTURE CORPORATION LIMITED

(Incorporated in the Republic of Singapore)

(Co. Reg. No. 198402886H)

IMPORTANT:

1. For investors who have used their CPF monies to buy VENTURE CORPORATION LIMITED's shares, this Report is forwarded to them at the request of the CPF Approved Nominees and is sent solely FOR INFORMATION ONLY.
2. This Proxy Form is not valid for use by CPF investors and shall be ineffective for all intent and purposes if used or purported to be used by them.
3. CPF Investors who wish to vote should contact their CPF Approved Nominees.

PROXY FORM

(Please see notes overleaf before completing this Form)

I/We, _____

of _____

being a member/members of VENTURE CORPORATION LIMITED (the "Company"), hereby appoint:

| Name | NRIC/Passport | Proportion of Shareholdings | |
|---------|---------------|-----------------------------|---|
| | | No. of Shares | % |
| Address | | | |

and/or (delete as appropriate)

| Name | NRIC/Passport | Proportion of Shareholdings | |
|---------|---------------|-----------------------------|---|
| | | No. of Shares | % |
| Address | | | |

or failing him/her, the Chairman of the Meeting as my/our proxy/proxies to vote for me/us on my/our behalf at the Annual General Meeting (the "Meeting") of the Company to be held on Thursday, April 26, 2007 at 11.30 a.m. and at any adjournment thereof. I/We direct my/our proxy/proxies to vote for or against the Resolutions proposed at the Meeting as indicated hereunder. If no specific direction as to voting is given or in the event of any other matter arising at the Meeting and at any adjournment thereof, the proxy/proxies will vote or abstain from voting at his/her discretion. The authority herein includes the right to demand or to join in demanding a poll and to vote on a poll.

(Please indicate your vote "For" or "Against" with a tick [✓] within the box provided.)

| NO. | Resolutions relating to:- | For* | Against* |
|-----|---|------|----------|
| 1 | Directors' Report and Audited Accounts for the year ended December 31, 2006 | | |
| 2 | Payment of proposed final dividend and bonus dividend | | |
| 3 | Re-election of Mr Goh Geok Ling as a Director | | |
| 4 | Re-election of Mr Goon Kok Loon as a Director | | |
| 5 | Re-appointment of Mr Cecil Vivian Richard Wong as a Director | | |
| 6 | Approval of Directors' fees amounting to \$264,000 | | |
| 7 | Re-appointment of Messrs Deloitte & Touche as Auditors | | |
| 8 | Authority to allot and issue new shares | | |
| 9 | Authority to allot and issue shares under the 1993 Scheme | | |
| 10 | Authority to allot and issue shares under the 2004 Scheme | | |

*Delete where inapplicable

Dated this _____ day of _____ 2007

| Total number of Shares in: | No. of Shares |
|----------------------------|---------------|
| (a) CDP of Shares | |
| (b) Register of Members | |

Signature of Shareholder(s)
or, Common Seal of Corporate Shareholder

Notes:

1. Please insert the total number of Shares held by you. If you have Shares entered against your name in the Depository Register (as defined in Section 130A of the Companies Act, Chapter 50 of Singapore), you should insert that number of Shares. If you have Shares registered in your name in the Register of Members, you should insert that number of Shares. If you have Shares entered against your name in the Depository Register and Shares registered in your name in the Register of Members, you should insert the aggregate number of Shares entered against your name in the Depository Register and registered in your name in the Register of Members. If no number is inserted, the instrument appointing a proxy or proxies shall be deemed to relate to all the Shares held by you.
2. A member of the Company entitled to attend and vote at a meeting of the Company is entitled to appoint one or two proxies to attend and vote in his/her stead. A proxy need not be a member of the Company.
3. Where a member appoints two proxies, the appointments shall be invalid unless he/she specifies the proportion of his/her shareholding (expressed as a percentage of the whole) to be represented by each proxy.
4. The instrument appointing a proxy or proxies must be deposited at the registered office of the Company at 5006 Ang Mo Kio Avenue 5 #05-01/12, TECHplace II, Singapore 569873 not less than forty-eight (48) hours before the time appointed for the Meeting.
5. The instrument appointing a proxy or proxies must be under the hand of the appointor or of his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised. Where the instrument appointing a proxy or proxies is executed by an attorney on behalf of the appointor, the letter or power of attorney or a duly certified copy thereof must be lodged with the instrument.
6. A corporation which is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the Meeting, in accordance with Section 179 of the Companies Act, Chapter 50 of Singapore.

General:

The Company shall be entitled to reject the instrument appointing a proxy or proxies if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy or proxies. In addition, in the case of Shares entered in the Depository Register, the Company may reject any instrument appointing a proxy or proxies lodged if the member, being the appointor, is not shown to have Shares entered against his name in the Depository Register as at forty-eight (48) hours before the time appointed for holding the Meeting, as certified by The Central Depository (Pte) Limited to the Company.